

Appendix A: Document Review

Document	Precis of Main Considerations		
Shire of Dandaragan			
Envision 2029 Strategic Community Plan	The Strategic Community Plan (SRP) is the key document which identifies the Shire’s vision, strategic issues and actions. It leads the Shire’s Integrated Planning and Reporting Framework and is developed through public participation. The SRP outlines a 10-year plan to meet the community’s aspirations themed into four responses, Infrastructure, Prosperity, Environment and Community, with priority outcomes. Of relevance to the development of a S&R Plan are the following:		
	Aspiration	Priority Outcomes	Roles
	Infrastructure	Our communities contain vibrant, activated public open space and buildings with high levels of organization and functionality.	To manage and facilitate community assets that are flexible, vibrant, adaptable and enjoyable places to occupy employing the principals of place making and design thinking.
		Our investments in public assets are based on responsible and sustainable asset custodianship.	Modernise the Shire’s Asset Management Planning framework to sustainably manage our existing asset network and consider asset expansion within sustainable levels of service. Work with community groups to review existing facilities, plan for renewal and ascertain the feasibility of any proposed new facilities. Increase activation of our public open space and buildings rather than increasing quantity without a demonstrated need.
		Our built environment responds to the accessibility and connectivity needs of all residents providing equitable access and opportunity for participation.	Progressively implement the accessibility recommendations from our Age Friendly Community Plan and Disability Access and Inclusion Plan.

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	Prosperity	The Shire is home to a successful and growing market for domestic and international tourism.	<p>Collaborate with local stakeholders and facilitate an independent tourism association to develop and implement a destination marketing strategy and information service.</p> <p>Facilitate and support events that promote the region and deliver a positive economic impact.</p> <p>Support the development of new products and services that increase the attraction of the region to the tourism market, in particular Indigenous cultural experiences.</p>
		Jurien Bay continues to grow as a regional centre that services and delivers benefits throughout the Shire.	Leverage public and private sector partnerships to deliver new infrastructure required to achieve sustainable economic and population growth.
	Environment	The Shire will be prepared for and respond to the challenges of climate change.	<p>Implement effective planning and projects that reduce the risks to property, infrastructure and the environment.</p> <p>Increase community awareness and preparedness for the impacts of climate change and its major local risks such as bush fires.</p>
	Community	A Shire built on the strengths of community spirit and resilient, connected communities.	Recognise and support the value of our community volunteers and provide meaningful opportunities to contribute to Shire projects and improving local living.
		A safe, healthy, smart and active community that values its history and supports inter-generational relationships.	<p>Increase community-building by providing sustainable recreation infrastructure and services, off-peak events, community building programs and place-making concepts in our public spaces.</p> <p>Take an asset based community development approach to working with community groups, youth, seniors and people with disability within the Shire.</p>

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		A region that develops and supports community leadership and collective values.	<p>Provide governance support for community groups to deliver their objectives.</p> <p>Progressively implement our Youth Plan to support youth leadership, development and involvement.</p> <p>Provide an industry leading local government organisation promoting community confidence and support in our decision-making processes.</p>
	<p>The following key SCP issues facing the Shire are particularly relevant to the Sport and Recreation Plan:</p> <ul style="list-style-type: none">• The static population of 3,259 has a higher prevalence of male residents and is ageing, with a median average age of 48 compared to the regional WA average of 39.• The coastal populations have seen significant growth attributed to retirees.• The population of the Shire will grow at a faster rate than average regional WA populations.• Community facility investment should be based on responsible and sustainable asset custodianship.• Renewable energy and energy saving technologies should be applied to the Shire’s assets. <p>During the SCP community consultation phase, a number of projects were identified and are detailed further in the Corporate Business Plan</p>		
Envision 2029 - Corporate Business Plan	<p>Agriculture, forestry and fishing are the largest industry sector in the Shire and while economic growth and supporting local employment is important, the Shire recognizes that social, environmental and community development are also essential to regional living. The community want more active and vibrant places and improved public amenity.</p> <p>The 4 year Corporate Business Plan (CBP) sets out the priority actions to achieve the objectives of the SCP, within the Shire's available resources and long term financial planning goals. Macro trends identified for the Shire are:</p> <ul style="list-style-type: none">• An ageing population and decrease in younger age groups.• Reducing proximity to the Perth metropolitan area.• Risks associated with climate change including declining irrigation water access and increased bushfire.• Greater opportunities for international agricultural trade and tourism• Expansion and increased demand for integrated connectivity through technology and the internet.		

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	<ul style="list-style-type: none"> • Greater community and stakeholder influence on strategic and corporate decision making. • Reliance of external funding to provide fit for purpose facilities to meet changing community need. • Large mining and agricultural companies establishing camp based workforce accommodation in lieu of town housing, leading to poorer social outcomes for communities. <p>Specific to sport and recreation are:</p> <ul style="list-style-type: none"> • Cervantes to Jurien Shared Path • Badgingarra Cricket Practice Nets • Dandaragan Recreation Precinct Play Space • Jurien Bay Foreshore and Youth Precinct • Recreation Precincts Needs Analysis and Infrastructure Master Plan • Beach Access - Cervantes • Renewable energy and energy efficiency upgrades for community infrastructure • Jurien Bay POS Water Resourcing • Turf area reduction review

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	<p>Actions, Objectives & Strategies to achieve strategic priorities relevant to the Sport and Recreation Plan include working with clubs and users to verify the need for further investment in sporting facilities; development of master plans for strategic recreation areas; exploring the most appropriate business management models for exclusively leased facilities and facilities that perform as the community hubs. Selected commitments include:</p>			
	Action	Overview	Estimate	Year
	Foreshore Master Plans	Development of Foreshore Master Plans to guide future asset investment decisions based on modern place making planning principals.	\$80,000	2019/20
	Cervantes to Jurien Shared Path	14.5km extension of Turquoise Way from Hill River to Cervantes including a viable bridge solution for the Hill River. Undertake a detailed Asset Management based review of the project to quantify current and future cost benefit	\$2.5m	2020/21
	Badgingarra Cricket Practice Nets	Partner with the Badgingarra Community Centre and the CSRFF program to develop a practice net facility.	\$30,000	2020/21
	Dandaragan Recreation Precinct Play Space	Partner with the community to plan and develop a local-level skate park / bike track / regional-level playground to increase the range of activities available for older youth.	\$250,000	2020/21
	Jurien Bay Youth Precinct	Development of the Jurien Bay Youth Precinct as included within the Jurien Bay Foreshore Master planning process.	\$2.0m	2020/21
	Recreation Precincts Needs Analysis and Infrastructure Master Plan	Plan with the management committees for the long term infrastructure needs and renewal of our recreation precincts including consideration for accommodation of women's change rooms.	\$50,000	2020/21

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	Sport and Recreation Plan review	Develop a Shire-wide sport and recreation infrastructure management and renewal plan including an update of Management Committee Information Resource Manual	\$20,000	2021/22	
	Playground Replacement Strategy	Update the Shire's playground replacement strategy and levels of service within the Shire's asset management plan. Plan for the staged transition towards contemporary nature based structures and decommissioning of ageing plastic equipment.		2020/21	
	Asset Management Plan	Update and maintain an effective Asset Management Plan to guide levels of service and asset maintenance replacement decisions		Ongoing	
	Shared path network	Review and update the Shared walk/cycle path network plans across townsites to increase connectivity and promote wellbeing to maximise funding from the State Government's current WA Bike Network Plan.	\$25,000	2020/21	
	Beach Access - Cervantes	Investigate likely demand and purchase of second all terrain wheelchair for Cervantes & installation of beach ramp.	\$13,000	2022/23	
	National Park Tourism	Advocate State led agencies to continue the development of tourism products within National Parks such as walk trails, mountain bike paths and boutique nature based camping experiences.		Ongoing	
	Renewable energy and energy efficiency upgrades for community infrastructure	Undertake energy and carbon footprint study to understand our existing environmental impact and complete a phased implementation of energy efficient or renewable alternatives.		2022/23	
	Jurien Bay POS Water Resourcing	Investigate and plan for the long term irrigation needs of POS within the Jurien Bay Town site to address existing increases in salinity levels.	\$50,000	2020/21	

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	Turf area reduction review	Undertake a review of public open space turf utilisation and plan alternative landscaping options to reduce maintenance costs and water usage.		2021/2022
	Community Events	Support an annual events based funding program and diverse calendar of events to build local vibrancy and attract visitors from outside of the Shire.		Ongoing
	Community Grants Rounds	Provide annual funding for community grants to assist local community groups to deliver their objectives and foster a vibrant and socially inclusive society.		Ongoing
	Club development	Continue the provision of club development support to organisations within the Shire that have a community purpose.		Ongoing
	DAIP Plan Review	Undertake a review of the Shire's Disability Access and Inclusion Plan to ensure our community continues to improve our inclusiveness and accessibility for people with disabilities. Ensure that information relating to facilities and services available for people with disabilities is easily accessible.		2020/21
	Dog Exercise Areas	Undertake a review of Council's approved dog exercise areas and consult with the public about suitable public open space to proclaim as dog exercise areas.		2020/21
Long Term Financial Plan	<p>The Long Tern Financial Plan (LTFP) is a high level 15 year rolling plan informed by the SCP and CBP demonstrating alignment between the Shire's capacity and strategic aspirations. Other informing plans are the Workforce Development Plan, Local Planning Strategy, Asset Management Plans, Jurien Bay Growth Plan and other strategies.</p> <p>The following relevant commitments are made in the LTFP:</p> <ul style="list-style-type: none">Additional rate income will result from future land subdivision and development, rather than increased rates to existing properties. Interest charged on overdue rates and other incomes is set at 1.5%.			

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	<ul style="list-style-type: none"> Although services increases may result in rate increases, downward pressure in rate increase consideration will be given to under utilised services and assets. The LTFP estimates a reduction in net asset position as the Shire continues to improve asset knowledge and setting reasonable levels of service. Asset will depreciate ahead of their funded replacement resulting in a below standard asset sustainability ratio until after 2026. Fees and charges are modelled against the CPI rate of 2.5% annually and are without installment administration fees. An additional \$600,000 / annum will be allocated to for asset renewal and replacement. Capital expenditure is modelled towards renewal of infrastructure, property and equipment. Although the LTFP model's capacity to repay existing loans only, it is anticipated that additional funds will be sought during this period of historically low interest rates.
<p>Local Planning Strategy 2019</p> <p>Local Planning Scheme 7</p>	<p>The LPS sets out a vision for next 10-15 years and addresses key land use planning issues for the district related to population trends, tourism, natural resource protection, bushfire risk and settlement patterns.</p> <p>Key relevant actions are:</p> <ul style="list-style-type: none"> The provision of appropriate community infrastructure to facilitate staged growth. Facilitate the provision of infill sewerage to the Jurien Bay City Centre and unsewered parts of Cervantes. Provide infrastructure in Jurien Bay and Cervantes to encourage walking and cycling and ensure that structure planning incorporates an integrated and safe network of paths. Prepare a long-term caravan park and camping site strategy, identifying key existing and new sites, to address increasing demand in Jurien Bay, Cervantes and for nature-based locations such as Sandy Cape. Develop plans to improve the quality of public spaces within settlements, highlighting each settlement's individual identity.
<p>Sport and Recreation Strategic Plan 2006</p>	<p>This plan was developed to deliver on commitments of the Shire's strategic plan and to continue to build on the good outcomes of policies implemented to support improved sport and recreation. The policies were for:</p> <ul style="list-style-type: none"> Local organisation self-supporting loans Guiding Community Centre Management Committees in each town.

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	<ul style="list-style-type: none"> Financial assistance for sport and recreation groups. Funding for major indoor recreation facilities Funding support for sport and recreation infrastructure through 1/3 co-contribution. <p>The report makes recommendations for specific facilities and services required in each of the four towns. All have been investigated and implemented where feasible. Those not pursued are:</p> <ul style="list-style-type: none"> Badgingarra Golf Course toilets. Jurien Bay heated aquatic centre. A third green at Jurien Bowling Club. <p>Since 2006 Badgingarra and Dandaragan no longer have cricket clubs.</p>
Youth Plan 2019-2024	<p>This plan focusses on ongoing youth engagement through opportunities for participation, supporting safety and wellbeing, better engagement and stronger partnerships. A key strategy pertinent to the Sport and Recreation Plan is to ensure new and existing infrastructure is developed with an understanding of the interests, issues, needs and safety of young people. The design development of the Jurien Bay skate facility was undertaken by consultants and local youth.</p>
Age Friendly Community Plan 2016	<p>The plan sets out the Shire's commitment to developing an Age Friendly Community. In its commitment to developing an Age Friendly Community a key priority is for well-planned asset maintenance, safe and convenient transport options and Seniors' events. This reflects a requirement for this Sport and recreation Plan to respond with diverse and easily accessible facilities and services for the aged. Quality pathway networks, building egress ease and flexible facilities that provide for a range of uses are essential.</p> <p>The plan includes a 2015 audit of the Shire's and other publicly accessed facilities and services, which is useful for directing improvements to meet the needs of a large proportion of the Shire's community.</p> <p>Under the Sport and Recreation objective referenced in the plan, the Shire is to provide facilities and recreation services that contribute to the social and physical wellbeing of older community members. This includes holding events in the recreation centre, maximizing opportunities for new and improved culture and arts facilities. In addition there is a key action and objective related to facilitating the opportunity for community members to engage with each other, including a strong focus on connecting youth and older persons. A key action is to seek and facilitate opportunities for collaboration between seniors, sports and community groups.</p>

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Vibrant Communities: Arts and Culture Plan 2020	<p>Two overarching themes emerged from the community consultation process:</p> <ul style="list-style-type: none"> • A resounding desire for events and venues that bring people of all ages and abilities together (locals and visitors) to share, learn, collaborate and have a good time enjoying a wide variety of creative arts and cultural activities. • Creating community cohesion and sense of place whilst respecting the distinct characteristics of each of the four town communities. <p>A five year action plan sets out activities to develop public art & community arts projects, streetscape revitalisation, place-making & heritage interpretation, along with other media, written and performance arts activities. Many of the proposals are to be executed on public facilities throughout the Shire, as installations and/or events.</p> <p>This strategy articulates the Shire's commitment to facilitating the arts within its facilities and suite of services. Spaces and infrastructure should be flexible and adaptable for arts activities and physical integration.</p>
Disability Access and Inclusion Plan 2016-2020	<p>Key Policy C-1DA107 statement outcomes relevant to this Sport and Recreation Plan are:</p> <ul style="list-style-type: none"> • Ensure that events are accessible to people with disability. • Make library technology as accessible as possible. • Ensure ACROD parking meets the requirements of people with disability in terms of quantity and location. • Ensure all building and facilities meet the standards for access and other needs. • Ensure that disabled facilities and services are clearly indicated and accessible. • Ensure that recreational areas are accessible. <p>To meet these outcomes, the implementation set out a number of actions including:</p> <ul style="list-style-type: none"> • Assess pathways for ramp standards and plan for inclusion of tactile indicators to pathways. • Update ACROD bays to conform to standards. • Ensure all public toilets, barbecues, play equipment, parks etc. are accessible from ACROD parking bays. • Ensure at least one access is available at beach locations in both Cervantes and Jurien Bay. • Update ramps to Jurien Bay Town Hall to ensure they meet standards.

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	<ul style="list-style-type: none"> • Assess and upgrade main entrance to Cervantes Community Centre and update to ensure it is accessible. • Ensure parking areas are linked to community centres by pathways that meet the standards. • Upgrade all public toilets to disability standards. • Assess and upgrade the access to the Badgingarra Library.
Dandaragan Economic and Tourism Development Strategy 2020	<p>The plan identifies key issues and risks for the Shire as low population growth, an ageing population, volatile economic growth and seasonal economy, and an economy reliant on agriculture, rock lobsters and tourism. The key opportunities identified are tourism, agriculture (agricultural growing, value-adding production, aquaculture), renewable energy and small business development.</p> <p>Tourism is currently the greatest economic value and visitor facilities, public assets, events, activation, promotion and marketing are the most beneficial short term projects for this expenditure. Longer term focusses on agriculture, renewable energy, value-adding food industries and aged care projects to retain residents.</p> <p>Key recommendations are for:</p> <ul style="list-style-type: none"> • Improved and coordinated marketing and promotion of places, events and activities to attract visitors. • Work with community groups and partners to create signature events, co-fund the events and develop process friendly application processes. • Simplified planning and support for small businesses such as food vendors and buskers. • Attract investment for a range of industries and projects and partner to target markets. • Seek state and federal funding for infrastructure investment, particularly for the foreshore, marina and airport developments and for community infrastructure.
Jurien Bay and Cervantes Foreshore Master Plan 2020	<p>This plan was adopted in 202 and has begun implementation as Jurien Bay. The foreshore master plans provide a long term structure for both foreshores. In the case of Jurien Bay, the skate park is a prominent feature (currently being constructed) together with event space and future playground expansions. The focus of the foreshore plan is on activating the space and broader improvements to encourage passive recreational pursuits. For Cervantes, the plan focuses on improved recreation and event space with decking to improve formal access to the beach.</p> <p>Securing funding for ongoing implementation to completion is essential to realise the master plan and its intents. The foreshores are highly visible and central to recreational and event activities in Jurien bay and Cervantes.</p>

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Coastal Hazard Risk Management and Adaptation Plan 2019	This plan provides an indication of what infrastructure the community values and prioritises for protection from coastal erosion and storm surge events. Modelling for coastal erosion is also considered to inform timeframes for current assets and scenarios for placement of future assets. For this study, the CHRMAP provides guidance on vulnerable assets in the near future and possible priority for coastal sport and recreation facility planning.
Shire of Dandaragan's Policies and Plans	<p>The following Council adopted policies and plans may influence and guide engagement discussions and responses to views and expectations:</p> <ul style="list-style-type: none"> • Bushfire Risk Management Plan • Wayfinding Signage Strategy 2020 • 2020 Jurien Bay Airport Master Plan • Policy 5.1 - C-5CG01 - Community Grants • Policy 5.2 - C-5CE02 - Community Engagement • Policy 9.6 - C-9PCP06 - Planning - Car Parking • Policy 9.13 - C-9JBFCDP13 - Jurien Bay Commercial Development Plan
Policy 3.4 - C-3AM04 - Asset Management	The Shire is committed to providing and managing assets that support the delivery of services in line with the Strategic Community Plan. These asset management plans are balanced against resource availability as identified in the Long Term Financial Plan. An asset has useful life of more than 1 year and is valued at more than \$5,000. Recreation assets are considered together as one group of assets.
Policy C-3SSL03 – Self Supporting Loans	Groups within the community may apply to the Shire for funds for capital projects. If successful they will enter into an agreement with the Shire on the terms of repayment of the loan. This has been applied for several sport and recreation facility capital works projects.
Policy 5.1 C-5CG01 – Community Grants	<p>Council allocates 0.5% of the gross rates income to community organisations and individuals to assist with:</p> <ul style="list-style-type: none"> • programs, activities and initiatives delivered by community groups. • support community development initiatives. • increase the range of events, activities and services in the Shire. • encourage the development of excellence and leadership in recreational, sporting, economic, tourism and cultural pursuits; and

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	<ul style="list-style-type: none"> encourage the promotion of the Shire's positive attributes. <p>Recurring grants of \$50 to \$1,000 are allocated to schools and community/progress associations, a \$2,000 art prize and \$1,500 festival contributions.</p> <p>Grants up to \$2,000 may be applied for community activities that are part funded by the applicant and result in wide community and volunteer participation.</p>
Policy 5.4 - C-5PMMCC04 - Provision Management and Maintenance of Community Centres	<p>This policy relates to the four town community recreation centres and their management by the Community Centre Management Committees and the Shire. All furniture and equipment, kitchens and building upgrades are funded by the Shire. Funding may be applied for through the Sport and Recreation Funding (Policy 6.1 below) and the Tronox Management and Shire of Dandaragan Sporting and Recreation Facilities Grant.</p> <p>Any additional works to the Shire's programmed works are to be funded by the CRC management committees by way of fund raising excluding the Shire's grants and municipal budgets. Grants in partnership with Tronox are also offered through the "Tronox Management and Shire of Dandaragan Community Sporting and Recreational Fund". The funds are to be used to provide or improve sporting and recreational facilities and to improve items of durable equipment.</p> <p>Given the reduced total allocation for CSRFF funding this policy may require review.</p>
Management Committees Information Resource Manual 2014	<p>The manual sets out the committees' requirements regarding:</p> <ol style="list-style-type: none"> Legal responsibilities <ul style="list-style-type: none"> Public Risk and Indemnity Insurance, including property, public liability, professional indemnity, worker's compensation, casual hirer's, volunteer worker, legal expense and activity risk cover. Non-Council rates and charges (utilities) Taxation Worker employment Functions and permits Membership and incorporation Financial Considerations

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	<ul style="list-style-type: none"> • Annual budget development and reporting • Fees and charges <p>3. Programming and Planning</p> <ul style="list-style-type: none"> • Management of centre use • Bookings <p>4. Maintenance</p> <ul style="list-style-type: none"> • Schedule maintenance of the facility and all structures, fixtures, fittings and furnishings • Council is responsible for all structures, fit outs and fixtures, pest control, hot water, floors and septic's. • The management committees are responsible for all cleaning, removable plant, court walls, kitchen and electrical items, other than a standard stove, servicing maintenance, furniture repairs, vandalism and window treatments. <p>5. Other</p> <ul style="list-style-type: none"> • First Aid kit maintenance • Keeping inventories of equipment and furniture • Enforcing policies of facility use by the management committees. • Council use of facilities and payment for use of the kitchen facilities.
Policy 6.1 - C-6SRF01 - Sport and Recreation Funding	<p>The Shire will fund capital infrastructure for sport and recreation facilities and non-consumable sport and recreation equipment. Applications are made annually for projects greater than \$40,000 and must include a successful CSRFF application and a minimum 1/6 contribution by the community group. Two funds for annual grants are established:</p> <ul style="list-style-type: none"> • Sporting and Recreational Capital Works Fund, and • The Tronox Management & Shire of Dandaragan Sporting and Recreation Facilities Grant provide 1/3 to 1/2 of the value of \$40,000 to local clubs and community groups within the Shire for sporting and recreation equipment and small scale infrastructure projects each year. The Shire will contribute up to 50% of the total cost of the quoted price of a project.

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Policy 6.2 - C-6R02 – Reserves	<p>The policy provides guidance on use and leasing of Shire reserves and includes key lease agreement requirements:</p> <ul style="list-style-type: none"> • Usually 21-year lease • Club exclusive use of the reserve and facilities. • Seasonal oval users have priority. • Annually determined fees and charges will apply. • Fencing is at the lessee's cost. • Operational costs for lights are allocated to the user.
State Government	
State Planning Strategy 2050	<p>The Strategy outlines the Government's intention to undertake a collaborative approach in planning for the State's land availability, physical and social infrastructure (community facilities), environment, economic development and security. Social infrastructure (physical and social) is referenced as required to enable liveable, inclusive and diverse communities to grow and develop. It incorporates:</p> <ul style="list-style-type: none"> • Spaces and places – creating spaces and places that foster culture, liveability, enterprise and identity. • Affordable living – enabling affordable living through housing diversity and compact settlements. • Health and wellbeing – encouraging active lifestyles, community interaction and betterment. <p>It states all levels of government have a role to play in the delivery of social infrastructure which is highly complex. It includes schools, hospitals, civic centres, aged care and public open spaces, as well as 'soft' elements of community infrastructure, which include social services, community building and culture and arts programs. 'Soft' elements may include programs, resources and services, while 'Hard' elements relate to buildings within which the soft elements are often located. The Sport and Recreation Plan does not incorporate all these elements (i.e. schools, hospitals, civic centres, and aged care), but does incorporate public open spaces, community buildings, cultural and arts infrastructure associated with those spaces.</p> <p>The attraction and retention of skilled workers, who require access to well-developed social infrastructure and social services, is identified as a critical issue. The strategy recommends that as each community has different social infrastructure needs, a detailed understanding of a community's makeup, cultural and social connections, and social pressures is required. This has to be seen in the context of an overall infrastructure framework and limited capital environment (particularly with reference to the management of the assets on an ongoing basis).</p>

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	<p>The strategy recommends that as each community has different social infrastructure needs, a detailed understanding of a community's makeup, cultural and social connections, and social pressures is required. This has to be seen in the context of an overall infrastructure framework and limited capital environment (particularly with reference to the management of the assets on an ongoing basis).</p> <p>Public and private investment in social infrastructure is seen as essential. The financing of social infrastructure, in particular the 'soft' elements, will require innovative and creative approaches and partnerships. This also needs to consider the revenue gap that is created from social infrastructure and the cost of providing and maintaining the infrastructure (i.e. subsidy of programming and the management / maintenance of the assets).</p>
<p>Strategic Directions: 2020-2023</p> <p>Department Local Government, Sport and Cultural Industries</p>	<p>This high level document sets out a broad vision and objectives over 6 functional areas, including Sport and Recreation and Regional Engagement. One of the 6 objectives is <i>To promote participation and achievement in sport, recreation, culture and arts</i>. A number of strategies and programs are outlined for strategic priority and infrastructure programs, sector capacity building and business support systems and those of relevance to the Sport and Recreation Plan are:</p> <ul style="list-style-type: none"> • Implementation of the State Sporting Infrastructure Plan • Strategic asset maintenance guidance and monitoring • Public Open Space Policy and Shared User Guide for education facilities • Guidance/ monitoring of sector infrastructure management practices • Local capacity building • Explore innovative funding/alternative funding models
<p>Strategic Priorities for Western Australian Sport (SportWest 2020)</p>	<p>This document outlines the key priorities and the practical support required from stakeholders to progress community sport in Western Australia. It has been developed by SportWest, the independent peak industry body for sport in Western Australia which exists to promote, strengthen and advocate for the sports community of Western Australia. The document is for the period 2020 to 2024 and includes the following selected key priorities and actions:</p> <ul style="list-style-type: none"> • Building capability by developing people and organisations who support the industry through more effective governance structures and more effective support for volunteers. • Improving access to participation opportunities through greater investment; inclusive policies and managing cost. • Growing the sports sector through embracing knowledge, collaboration, data and technology to promote the value of community sport.

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<p>Classification framework for public open space (Department of Sport and Recreation) 2013</p>	<p>Within the Classification Framework for Public Open Space, different types of POS infrastructure are categorised by primary function: recreation, sport and nature space; and by expected catchment: local, neighbourhood, district or regional open space.</p> <p>Descriptions of primary function comprise:</p> <p>Recreation Space</p> <ul style="list-style-type: none"> • Provides a setting for informal play and physical activity, relaxation and social interaction. • Includes open parkland and gardens, community gardens, corridor links, amenity spaces, community use facilities, civic commons or squares. <p>Sport Space</p> <ul style="list-style-type: none"> • Provides a setting for structured sporting activities. • Includes playing surfaces, buffer zones and supporting infrastructure such as clubrooms. <p>Nature Space</p> <ul style="list-style-type: none"> • Provides a setting where people can enjoy nearby nature. • Includes sites managed to encourage recreational access while protecting local ecological and biodiversity values. <p>Catchment category descriptions are based on expected purpose, typical size and how far a user might travel from their home to visit parkland, and include:</p> <p>Local Open Space</p> <ul style="list-style-type: none"> • Usually small parklands that service the recreation needs of nearby residents. • 0.4ha to 1ha in size and within 400 metres or a 5-minute walk. <p>Neighbourhood Open Space</p> <ul style="list-style-type: none"> • Usually provide a variety of features and facilities with opportunities to socialise. • 1ha to 5ha in size and within 800 metres or a 10-minute walk. <p>District Open Space</p>

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	<ul style="list-style-type: none"> Usually designed to provide for structured sport and inclusion of substantial recreation and nature space. 5ha to 15ha in size and within 2 kilometres or a 5-minute drive. <p>Larger areas of Regional Open Space are expected to serve one or more geographical or social regions and attract visitors from outside any one local government (LG) area. Size will be variable and dependent on function. When sport space is identified as a necessary regional function, land allocations for playing fields and sports facilities are expected to be upwards of 20 hectares in area.</p>
State Sporting Infrastructure Plan Review 2019	<p>The Plan (formerly the State Sporting Facilities Plan) has been developed by the DLGSC to serve as forward planning for the provision of infrastructure to service high performance training and competition State, National and International level sporting facilities. Not only should they host major competitions but should also provide for community sport and community and cultural events. The plan applies a hierarchical approach to classifying stadia.</p> <p>Key Themes identified for the sports and relevant to the Sport and Recreation Plan include:</p> <ul style="list-style-type: none"> Resources: Sports with lower inherent levels of commercial opportunity face the risk of further declines in participation due to their low levels of resourcing and exposure. A lower diversity in sports offerings is likely to have a negative impact on participation rates. Cultural Hubs: Sport is arguably Australia's most popular cultural pastime and there is a significant opportunity to create integrated cultural hubs or precincts that provide both efficient use of shared facilities and offer a wider variety of cultural and entertainment offerings, further integrating sport into our local way of life. Facility provision, therefore, requires continued integration with broader strategic planning and local government planning processes. Increasing Facility Standards: The SSIP acknowledges the increasing facility standards brought about by international and national sporting organisations, leading to increased customer expectations and increasing cost legacies. These changes may be to facilitate alternative sporting formats, digital technology, upgraded playing surfaces and lighting, demand for indoor facilities, spectator and club infrastructure, diversification of participation (age, gender, disability, cultural, etc.), energy and water saving technologies and higher levels of competition. <p>The approach by state government to funding is now moving towards outcome-based assessments. The development of evidence-based outcomes enables alignment with external funding objectives for improved financial sustainability of sports and leveraging facility investment.</p>
Regional Strategies	
Central Midlands Region Sport and	The Central Midlands Region includes the Shires of Chittering, Dandaragan, Gingin, Moora, Victoria Plains and Wongan- Balidu. This plan considers the concepts and issues for all major projects and plans to then develop a strategic framework for sport and recreation within the


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Recreation Plan 2004	<p>region. A key indicator was for all people to have access to quality facilities, services and programs. Key recommendations pertinent to this current study were:</p> <ul style="list-style-type: none"> • 3. Consolidation of facilities in towns • 4. Shire to consider sharing facilities to avoid duplication of like facilities. • 6. Funding for co-location or recycling of facilities. • 7. Program ongoing effective asset management. • 9. Physically link and jointly promote trials • 10. Maintain high quality activities to attract major events to the region. <p>These recommendations are now common principles for sport and recreation planning and may continue to be applied.</p>
Avon Central Coast 2050 Cycling Strategy, Department of Transport 2020	<p>The Department is collaborating with 7 Shires to develop a regional cycling strategy for the Avon and Central coast. The objectives are to develop unique tourist experiences, connect people to where they live, work, learn and play, encourage active healthy living and to provide safe routes between and throughout towns. Current master planning for the bike network and facilities from Perth to Jurien Bay, includes the section from Cervantes to Hill River, connecting with the Jurien Bay to Hill River section.</p> <p>Feedback and advocacy is required to elevate this project as a high priority.</p>
Peak and State Sporting Facility Plans and Guidelines	
Tennis West Strategic Facilities Plan (2018)	<p>The plan was adopted by Tennis West in 2018. The following represents a summary of the key outputs and recommendations relating to the sport of tennis generally across the state:</p> <ul style="list-style-type: none"> • Four strategic priorities form the basis of the Tennis West facility planning and development framework, and for metropolitan Perth these include: <ul style="list-style-type: none"> ○ Increasing venue access and use. Including, where appropriate, investigate the consolidation or rationalisation of under-utilised courts to provide a more sustainable club network. ○ Enhancing facility capacity. Including working with and encourage clubs that wish to convert their natural grass courts to hard courts as a result of high maintenance costs. Ensure any new hard courts developed provide floodlighting.

Document	Precis of Main Considerations
	<ul style="list-style-type: none"> ○ Developing stakeholder partnerships: Includes providing adequate support and resources to existing and potential future club coaches to ensure tennis programming and activities are being driven at a local level. ○ Prioritising infrastructure investment: Includes the mapping of registered players and establishing a metropolitan benchmark for venue catchments to identify overlaps, duplication and any potential rationalisation opportunities. • Limited community or non-member access to single use tennis facilities: Ongoing maintenance of grass courts and a lack of floodlighting are key issues being experienced by clubs and local governments in the metropolitan zones. • Of the recommended actions, the following are relevant: <ul style="list-style-type: none"> ○ Increase the number of floodlit hard courts at club venues where clear demand for evening and winter use has been identified. Ensure courts converted from natural grass to acrylic are floodlit. ○ The strategy emphasises that in Western Australia there is a need for more sustainable and professional operations within existing and new venues and it has been recognised that the development of more venues with a regional focus is critical to the long-term health of tennis. ○ Diversify and activate tennis facilities with multi-use (multi court marking), including those in schools. ○ Utilise the “Book a Court” system to manage court hire income, bookings, court use and lighting operation.
Tennis 2020: Facility Development and Management Framework for Australian Tennis (Tennis Australia)	<p>The Tennis Australia 2020 Facility development and management framework for Australian tennis states that the future foundation for Australian Tennis will be:</p> <ul style="list-style-type: none"> • Better planning • More and better national infrastructure • Better management practices <p>Key challenges identified included changes in tennis infrastructure and needs:</p> <ul style="list-style-type: none"> • Nationally, increasing maintenance and replacement costs of court surfaces and fencing, and the need to fund lighting has resulted in standards decreasing in clubroom environments. • The impact of a changing physical environment, life cycle costs and consideration of water conservation and sun protection is also critical to facility development planning.

Document	Precis of Main Considerations
	<ul style="list-style-type: none"> Traditional revenue models in operating tennis facilities feature a reliance on membership fees, which alone are recognised as not providing the necessary income to recover maintenance, operational and replacement costs.
Tennis Venue Management Models (Source: Tennis Victoria)	<p>This document, produced by Tennis Victoria, provides background research and analysis to establish the most appropriate management model for consideration for all venues, advocating the need to understand and establish the desired outcome which is being sought by all parties.</p> <p>It states clubs have historically been predominantly managed effectively by a not-for-profit community club, with volunteers fulfilling all tasks associated with successfully delivering tennis to the community. Not-for-profit clubs have usually been the exclusive occupiers of venues operated from Council owned or managed land, and a common arrangement has been that in exchange for exclusive use, the club (as asset manager) has been responsible for court maintenance and refurbishment costs. This has become a concern with the emergence of clubs not being able to manage their obligation from a financial and volunteer perspective. Alternative management models are therefore advocated as a mechanism to address these risks.</p> <p>They advocate four principles:</p> <ul style="list-style-type: none"> Accessibility Sustainability Community benefit Accountability
Bowls WA Strategic Facilities Plan (2012)	<p>The Strategic Facilities Plan is to ensure that the provision of bowls facilities is carried out in a manner that is sustainable and in the best interest of the sport. Needs are to be assessed on a number of factors, including the sustainability of the club, current facilities and the growth potential of the club. Local government authorities and clubs are to use the Strategic Facilities Plan as the basis for planning and development of bowling clubs and facilities. This should be carried out in consultation with the Department of Sport and Recreation (Now Department of Local Government Sport and Cultural Industries), Bowls WA and other relevant stakeholders.</p>
Our Bike Path 2014-2020: A strategic framework for cycling in Western Australia (2014)	<p>The Plan maps a vision and framework that will be used to guide the future development and growth of cycling in Western Australia.</p> <ul style="list-style-type: none"> Participation: To have over 1 million Western Australians regularly riding by 2020. Transport: For cycling to achieve a transport mode share of 5% by 2020. Female Participation: To reduce the disparity between men's and women's participation in cycling.

Document	Precis of Main Considerations
	<ul style="list-style-type: none"> • Children's Participation: To move the percentage of children riding to school closer to the levels of the 1970s. • Safety: To reduce the number of serious bicycle injuries every year. • Sporting Success: To increase the number of Western Australian cyclists winning gold at national championships. • Infrastructure: To increase the number of cycling infrastructure facilities in metropolitan WA every year. <p>Of the challenges, the following is relevant to the Sport and Recreation Plan:</p> <ul style="list-style-type: none"> • We have an inadequate number of cycle sport facilities. • The financial and workforce capacity of our cycling organisations and clubs is fragile, which is limiting the breadth and depth of impact they can have in our community. • Our cycling organisations still tend to operate in isolation, with operational and functional duplication in many areas, and limited instances of collaboration and resource sharing.
Western Australian Football Commission Strategic Facilities Plan 2020 – 2030 (2020)	<p>Of the key findings, the following are relevant:</p> <ul style="list-style-type: none"> • The strongest benefits of investing in Football facilities are delivered in the areas of mental and physical health, followed by personal wellbeing, education and recidivism (based on an analysis of data from ACIL Allen). Others benefits that have not been quantified include social inclusion, civic pride, empowerment, social connectedness, regional population stability, crime reduction and cultural integration. • For your average footy club member, it is estimated there are \$3,000 of social benefits directly related to being involved in club football. • From an economic perspective the study found that the WA football industry contributed \$220.3M to the WA economy and every dollar spent by football in WA creates two dollars for the local economy. • The 2019 state average penetration (total population divided by the total number of players) is 3%. This is equivalent to 1 in every 33 people in WA participating in football. • Approximately 1,924 girls participated in the Auskick program in 2019. • Key facility gaps were identified as the need to upgrade facilities to be more accessible by all gender groups. Future investment is likely to be in inclusive changing facilities, modular clubhouse buildings, synthetic and hybrid surfaces and to ensure the environmental sustainability of clubs.

Document	Precis of Main Considerations																																
AFL Facility Guidelines (2019)	<p>The guideline identifies a hierarchy level for AFL facilities which include:</p> <ul style="list-style-type: none">• State: State leagues and elite underage competitions.• Regional: To service a collection of suburbs, townships or geographic areas within a municipality (or across municipal borders) and often cater for more than one code or activity.• Local: Designed to cater for local level competition within individual suburbs, townships, or municipalities and are usually also the ‘home’ of a seasonal club. The guideline states that 76% of all community venues fall within this category or classification.• Remote: Generally a dirt playing field with no or limited player, official or spectator amenities.• Junior / School Venues: Used for the introductory forms of Australian Football such as Auskick, junior or school competitions and act as overflow training venues. <p>The Shire’s football facilities are identified as local level facilities where the following spatial components are advocated:</p> <table><tr><th>Amenities</th><th>Local</th><th>Amenities</th><th>Local</th></tr><tr><td>Player amenities (toilet / showers) x 2</td><td>42m²</td><td>Social/Community Room</td><td>100m²</td></tr><tr><td>Changerooms x 2</td><td>110m²</td><td>Kitchen/kiosk</td><td>20m²</td></tr><tr><td>Massage / strapping room</td><td>20m²</td><td>Storage</td><td>20m²</td></tr><tr><td>Umpires rooms</td><td>20m²</td><td>Timekeeping / Scorers Box</td><td>10m²</td></tr><tr><td>Doctors room</td><td>20m²</td><td>Third Umpire / Match Officials</td><td>10m²</td></tr><tr><td>First Aid</td><td>15m²</td><td>External Covered Areas</td><td>50m²</td></tr><tr><td>Gymnasium/fitness room</td><td>20m²</td><td>Utility</td><td>5m²</td></tr></table>	Amenities	Local	Amenities	Local	Player amenities (toilet / showers) x 2	42m ²	Social/Community Room	100m ²	Changerooms x 2	110m ²	Kitchen/kiosk	20m ²	Massage / strapping room	20m ²	Storage	20m ²	Umpires rooms	20m ²	Timekeeping / Scorers Box	10m ²	Doctors room	20m ²	Third Umpire / Match Officials	10m ²	First Aid	15m ²	External Covered Areas	50m ²	Gymnasium/fitness room	20m ²	Utility	5m ²
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Document	Precis of Main Considerations		
	Offices	15m ²	Corridors
	Public Toilets (Inc Acc. WC)	33m ²	TOTAL
			72m ²
			560m ²
<p>Facilities and playing surfaces are provided to home and away competition standard only.</p> <p>The overall consideration in all club-based infrastructure is to incorporate gender diverse changing infrastructure as depicted below:</p> <p>The optimum local level facility is provided as a model development option. The basic design principles identified above detail the following key areas:</p> <ol style="list-style-type: none"> 1- Home Changing 2- Away Changing 3- Umpires and Storage 4- Public Toilets and Utility 5- Social Room 6- Ancillary Administration 7- Kitchen and First Aid 8- Gymnasium <p>Pavilions (and main viewing areas) should be positioned to allow viewing of the entire field of play and to avoid looking into the sun and are therefore positioned on the western side of the playing field. Oval orientation should ideally be north to south. Basic design principles are advocated which need to be considered on all sites providing for a sporting capability.</p>			
			

Document	Precis of Main Considerations
<p>Western Australian Cricket Infrastructure Strategy 2019-2028 (referenced as WACIS and published by the WACA)</p>	<p>The WACIS is to provide the Western Australian cricket community and its stakeholders with a detailed assessment and analysis of the state's cricket facility landscape across metropolitan and country Western Australia.</p> <p>The strategy identifies:</p> <ul style="list-style-type: none"> • That club facilities and amenities should include: 2 unisex players changerooms per playing field; one unisex official's changeroom per playing field; kitchen or kiosk; socials / community room (indoors); toilets (m/f or unisex and accessible), scorers viewing area; ground maintenance storage (for turf venues) and equipment storage. • There is a need to work more closely with government partners and co-tenants to ensure community cricket facilities are functional, sustainable and viable. Australian Cricket appreciates the financial limitations of local government and is committed to working collaboratively to ensure facilities are sustainable and provide diverse participation opportunities. • In this region, upgrading practice facilities and providing all-gender amenities and multi-purposes shared facilities is required.
<p>Cricket Australia Design Guidelines: Community Cricket Facility Guidelines (2015)</p>	<p>Although there are currently no cricket clubs within the Shire, these guidelines are a good reference suited for most field sport code needs. The Guidelines state that it is important the following Standards, Codes, Acts and Regulations are complied with and fully considered during the planning and design of clubrooms and associated buildings:</p> <ul style="list-style-type: none"> • Australian Standards (using the version applicable). • The Human Rights and Equal Opportunity Commission (HREOC) advisory notes. • The Building Code of Australia: National Construction Code (NCC, formerly the BCA) (applicable at the time a Construction Certificate is applied for). • The National Code of Practice for the Construction Industry and the Australian Government Implementation Guidelines for the Code. • The requirements of State Departments and Authorities responsible for planning and environmental matters. • The National Standard for Construction Work document, National Occupational Health and Safety Commission – NOHSC:1016. • The Protective Security Policy Framework (PSPF) document promulgated by the Australian Government Security Construction and Equipment Committee (SCEC). • Work Health and Safety Acts (2011) (WHS). • Disability Discrimination Act (1992).

Document	Precis of Main Considerations
	<ul style="list-style-type: none"> Disability (Access to Premises – Buildings) Standards 2010. AS 1428.1 – Parts 1, 2, and 4 – Design for access and mobility. <p>Universal design principles should be incorporated within all facility developments to enable all people to feel included without the need for differentiated or specialised / adapted features.</p> <p>The following spatial guidelines refer to a local level facility:</p> <ul style="list-style-type: none"> Changing rooms /area: 2 change rooms per playing field - 40 – 60m² x 2 Amenities (player toilet / showers): 2 amenities per playing field – 40 – 50m² x 2 Accessible toilets: male 15m² female 15m² accessible 5.5m² Umpires room (including shower & toilet): 15m² (optional) Medical / first aid room: 10m² (optional) Kitchen and Kiosk: 15 – 25m² provision dependent on level of venue capacity, use and activity Kitchen storeroom: 8m² (built into overall kitchen/kiosk area) (desirable) Social / BBQ area (outdoors): as needed Internal building storage: 30m² Cleaner's store: 5m² External storage: 30m² Utilities / plant room – as required Curator's store / shed – 60m² <p>When considering a new building or redeveloping existing facilities, the Guidelines state that it is important to reduce direct environmental impacts through the implementation of practices and design ethos such as:</p> <ul style="list-style-type: none"> Optimising the size of new buildings and/or the potential of existing structures Investing in energy-efficient technologies and optimising energy usage through initiatives such as passive solar design and natural ventilation systems

Document	Precis of Main Considerations
	<ul style="list-style-type: none"> Protecting and preserving water Using environmentally friendly and green materials Enhancing indoor environmental quality Optimising operational and maintenance practices Minimising waste through recycling and efficient use of resources Ensuring the space sporting facilities occupy is designed, occupied and operated with the objective of best practice environmental performance
Netball Strategic Facilities Plan and Basketball Strategic Plan (2015)	<p>The intention of both Plans is to:</p> <ol style="list-style-type: none"> 1) Identify future facility requirements for both sports within Western Australia for the next 15 years and a process for prioritising and securing potential investment to deliver the plans. 2) Establish the framework within which the State Sporting Association (SSA) of Netball WA can provide support and guidance to its affiliated associations ('associations') and local government. <p>No additional court space is identified for the Shire.</p> <p>The facilities plan for basketball is currently subject to review.</p>
Strategic Sporting Analysis Documents: Future Direction	
The Future of Australian Sport CSIRO on behalf of the Australian Sports Commission 2013	<p>The report identified six megatrends likely to shape the Australian sports sector over the next 30 years. These include:</p> <ul style="list-style-type: none"> Sport and Fitness (A Perfect Fit): Individualised sport and fitness activities are on the rise. People are increasingly opting to go for a run with headphones and a music player when the opportunity arises rather than commit to a regular organised sporting event. Lifestyle (From Extreme to Mainstream): The rise of lifestyle, adventure and alternative sports which are particularly popular with younger generations. They attract greater general awareness through online contact. Aligned benefits (More than Sport): The broader benefits of sport are being increasingly recognised by governments, business and communities i.e. mental and physical health crime prevention and social development.

Document	Precis of Main Considerations
	<ul style="list-style-type: none"> • Ageing Demographic (Everybody's Game): Australia faces a constantly ageing population. This will change the types of sports played and how they are played. There are indications that Australians are embracing sport into their old age which means that to retain strong participation rates, sports of the future will need to cater for senior citizens (i.e. low impact, social and less confrontational). In addition, society is becoming more multi-cultural and there is a need to adapt to those changes. • Growth in Asia (New Wealth, New Talent): Asian countries are investing heavily in sports capabilities and, especially in the case of China, have rapidly improved gold medal outcomes at the Olympics. This, in turn, creates new commercial markets and opportunities. • Sports as a Business (Tracksuits to Business Suits): Sports with higher salaries may draw athletes away from those with lower salaries. Loosely organised community sports associations are likely to be replaced by organisations with corporate structures and more formal governance systems, in light of market pressures.
<p>Intergenerational Review of Australian Sport 2017 - Boston Consulting on behalf of Australian Sports Commission (ASC)</p>	<p>Of the key messages the report conveys, the following are particularly relevant:</p> <ul style="list-style-type: none"> • The sector's economic contribution is equivalent to 2–3% of GDP, employing more than 220,000 people and attracting 1.8 million volunteers – Australia's largest volunteer destination. • Sport also makes a major contribution to our health and wellbeing which is essential to combat obesity and physical inactivity. • Participation in sport improves outcomes in core academic fields, as well as teaching life skills and improving memory retention. • The network of clubs and competitions brings people together. • International success builds national pride and reinforces Australia's international reputation for excellence. • These benefits result in every dollar spent in sport returning \$7 of total benefits to Australia. <p>The main threats to Australia Sporting future are considered to be:</p> <ul style="list-style-type: none"> • Sport is being increasingly marginalised in schools. • Inactivity and obesity are rising, with 81% of Australian children not meeting the recommended activity guidelines. • Two-thirds of adults and one-quarter of children are overweight. • We are increasingly time-poor, challenging traditional club models and the social cohesion they attract. <p>The challenges which need to be met are clear and the report proposes the following steps:</p> <ul style="list-style-type: none"> • Modernise sports' offerings; embed sport within the school day; and significantly expand the use of sport in preventative health efforts.

Document	Precis of Main Considerations
	<ul style="list-style-type: none"> • Create thriving sports organisations that contribute to stronger, more inclusive communities. • Improve the national high-performance system. • Develop a world leading, trusted sports industry that plays an increasingly important role in the Australian economy. • Expand non-government sources of revenue, improve the sector's use of data and technology, and improve our sports infrastructure, especially at the community level.

Appendix B: Demographic Analysis

The Shire of Dandaragan (Shire) is located within 200km north of Perth, covering approximately 3,716km². Its four townsites of Badgingarra, Cervantes, Dandaragan and Jurien Bay (Figure 4 refers). Due to its reasonably close proximity to the Perth Metropolitan area, the Shire is an attractive visitor destination and is actively servicing a significantly higher population that at least doubles in peak season.

The demographic analysis focusses on the entire Shire and current population profile and anticipated future growth, age composition and other socio-economic related aspects. The sport and recreation facilities will service those populations for the most part with the main settlement centres and their immediate hinterland with Jurien Bay being the main tourism centre / attractor. The data has been obtained using the following sources:

- Australian Bureau of Statistics (ABS) 2016 Census
- Forecast. id (Shire of Dandaragan)
- WA Tomorrow

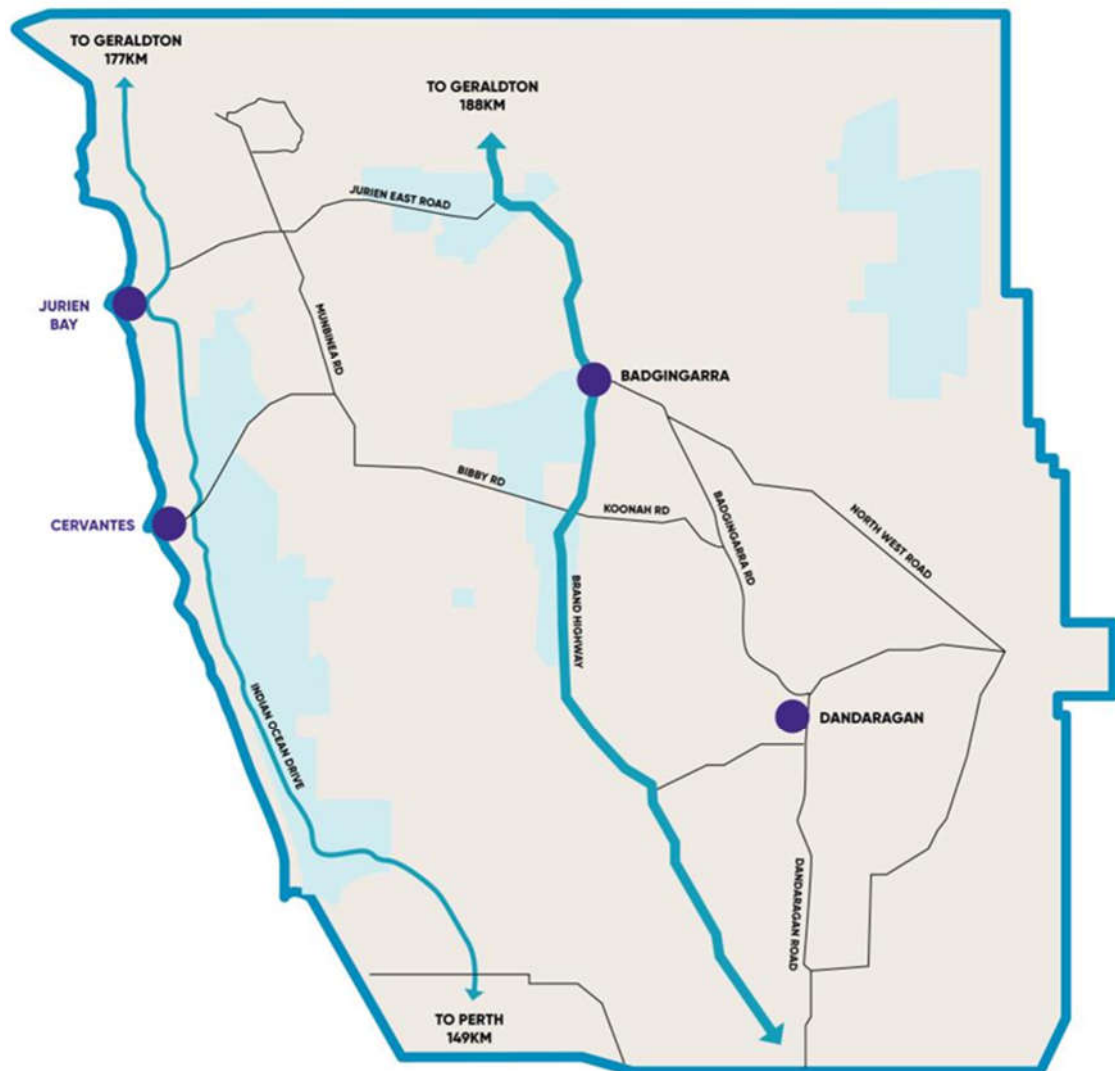


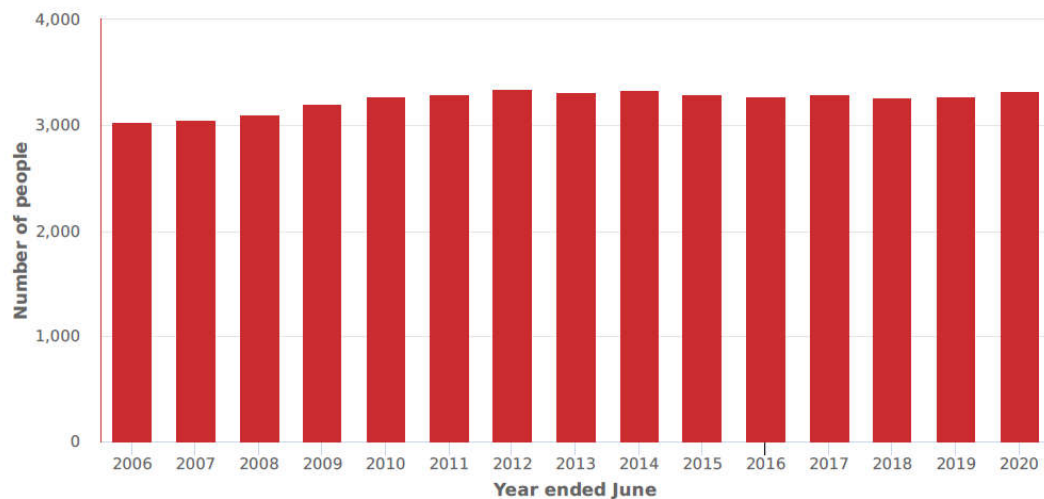
Figure 4: Shire of Dandaragan map (Source: Shire of Dandaragan, 2021)

Population Profile

The population estimate for Shire of Dandaragan as of the 30th June 2020 is estimated at 3,315 (Source: Profileid). This is a growth of 1.44% in the past year. Population growth in Regional WA was 0.51%. Figure 5 shows that the Shire has remained relatively stable over a 15 year period with an average population of 3,235.

Estimated Resident Population (ERP)

Shire of Dandaragan

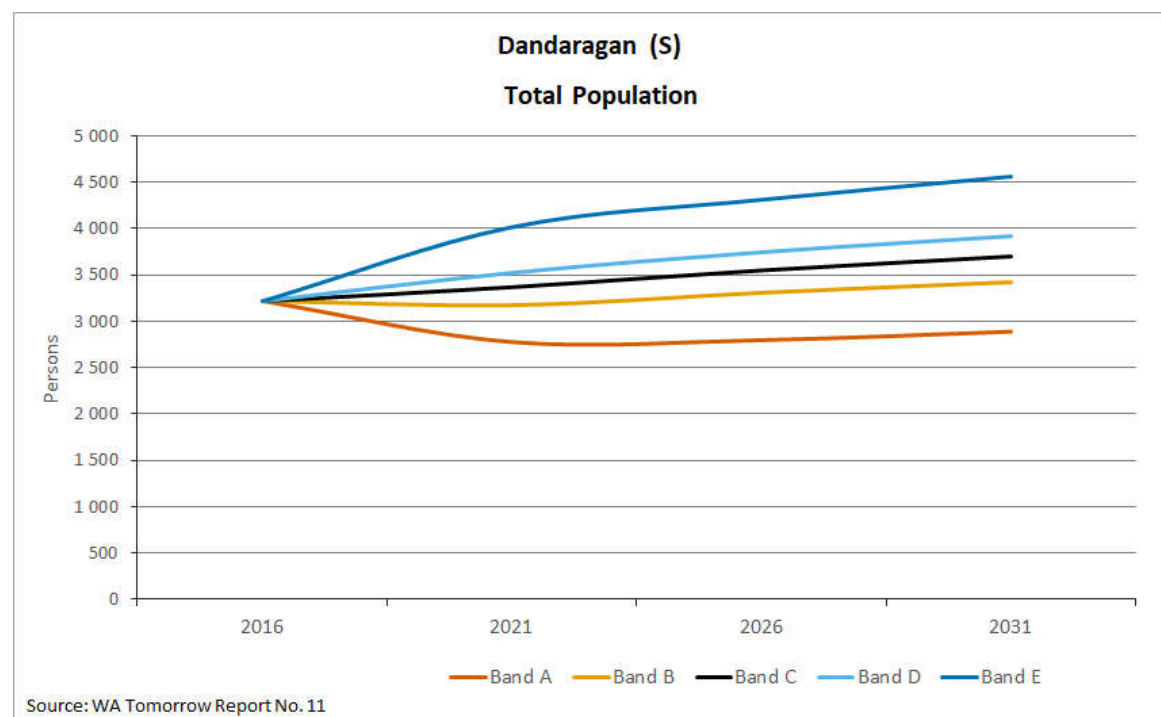


Source: Australian Bureau of Statistics, Regional Population Growth, Australia (3218.0). Compiled and presented by .id (informed decisions)

.id informed decisions

Figure 5: Forecast growth in population (Source: Australian Bureau of Statistics).

The growth is similar to the figures projected via WA Tomorrow (Band C), as shown in Figure 6 below. The projected growth under Band C indicates a population of 3,545 in 2026 and 3,695 in 2031. This indicates an average growth rate of between 0.9% to 1% per annum.



Source: WA Tomorrow Report No. 11

Figure 6: Total Population and Projected Growth (Source: WA Tomorrow)

The annual growth rate for the Shire since 2016 is shown in Figure 7 provides a comparison with the State of WA, indicating a lower growth rate per annum within the Shire. The main growth is likely to be seen in Metropolitan Perth.

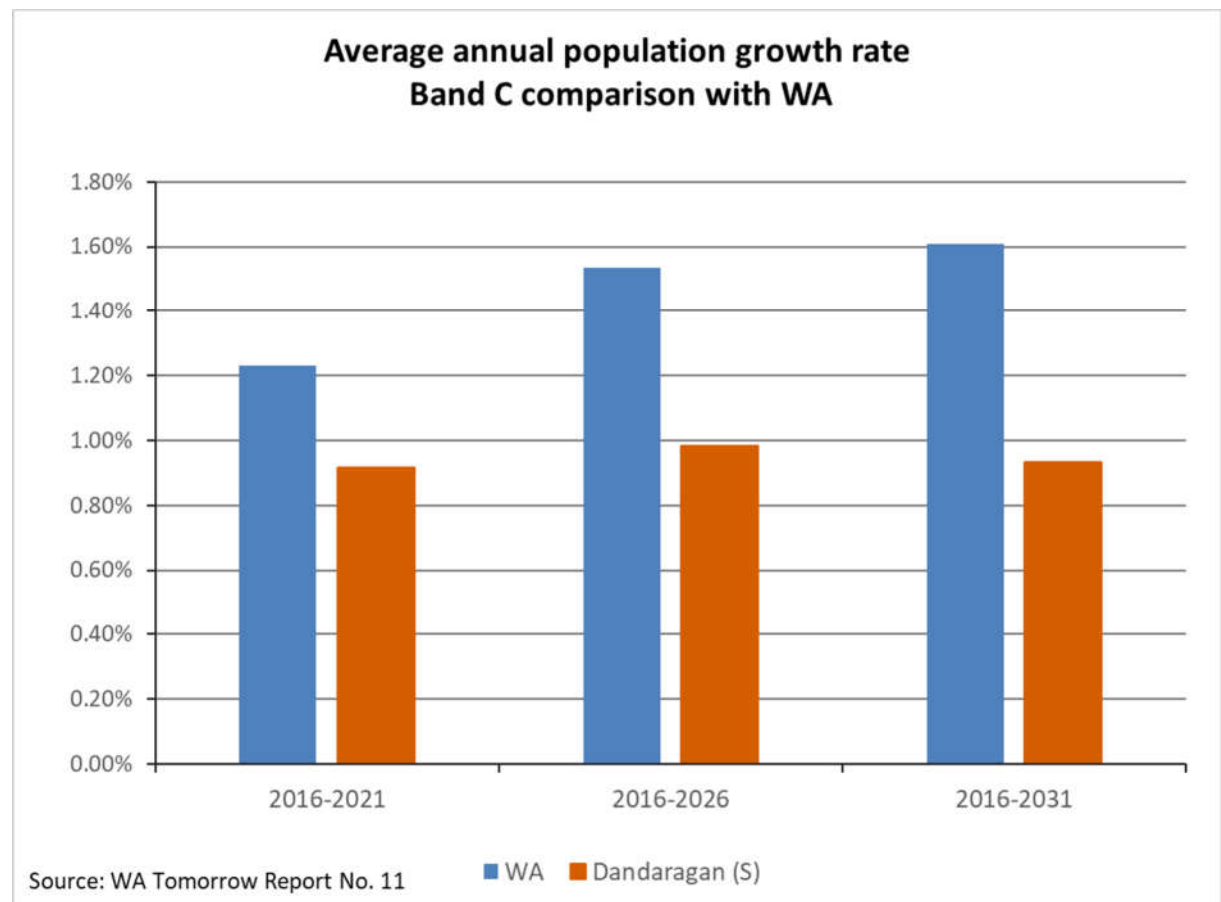


Figure 7: Average annual population growth rate (Band C) comparison with WA (Source: WA Tomorrow, 2021).

Estimated Resident Population (ERP) for the townsites.

The population estimate for Dandaragan and District as of the 30th June 2019 is 767. Since the previous year, the population has grown by 1.19%. Population growth in Regional WA was 0.51%. The population estimate for Jurien Bay - Cervantes and District as of the 30th June 2020 is 2,540. Since the previous year, the population has grown by 1.48%. Population growth in Regional WA was 0.51%. Figure 8 overleaf refers. This indicates the population across the Shire Districts is keeping pace although the trend line over the past nine years indicates a higher growth rate in Jurien Bay - Cervantes and District and a gradually declining population base for Dandaragan and District.

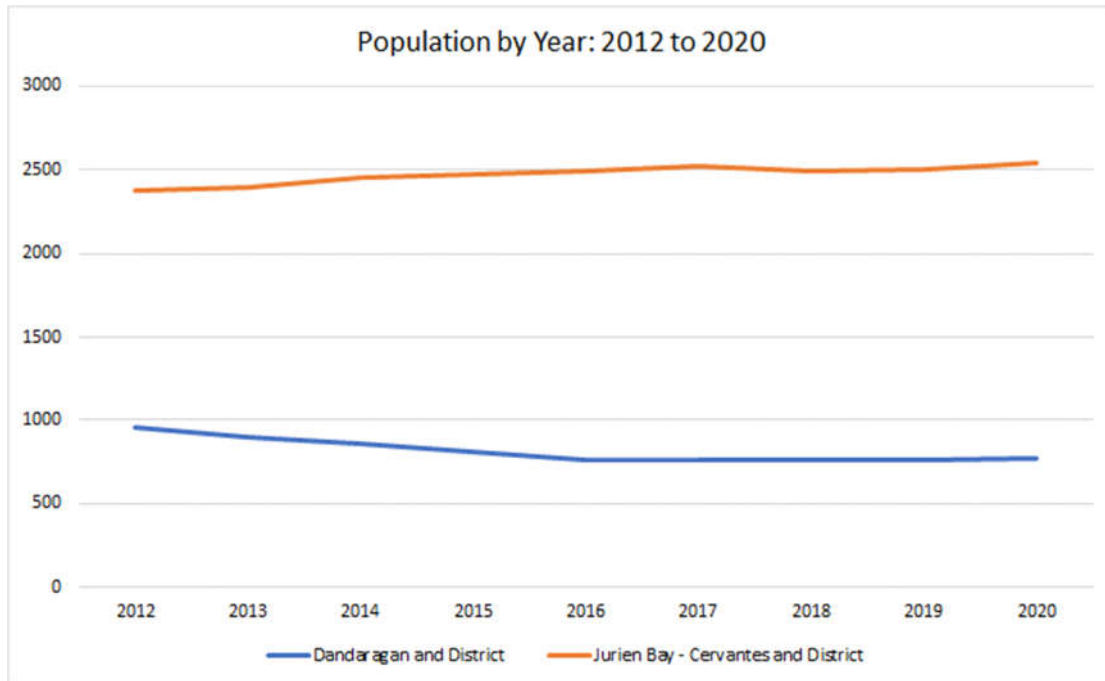


Figure 8: Population by District by Year – 2012 to 2020 (Source: Profileid))

Population Structure

Figure 9 provides a summary of the City's changing population structure in five-year age group from 2011-2016. There were 45 people over the age of 85 living in Shire of Dandaragan in 2016, with largest age group being 60 to 64 year old's.

When compared to regional WA an analysis of the five year age groups in 2016 (Figure 10) indicates that within the Shire there was a lower proportion of people in the younger age groups (under 15) and a higher proportion of people in the older age groups (65+). This indicates a likely higher demand for senior level sport and recreation activities and a lesser demand for young people / youth activity and family support.

Overall, 15.3% of the population was aged between 0 and 15, and 23.1% were aged 65 years and over, compared with 20.2% and 14.6% respectively for Regional WA.

The major differences between the age structure of Shire of Dandaragan and Regional WA were:

- A larger percentage of persons aged 65 to 69 (8.8% compared to 5.3%)
- A larger percentage of persons aged 60 to 64 (8.9% compared to 6.0%)
- A larger percentage of persons aged 70 to 74 (6.1% compared to 3.6%)
- A smaller percentage of persons aged 10 to 14 (4.2% compared to 6.5%)

From 2011 to 2016, the Shire's population increased by 28 people (0.9%). This represents an average annual population change of 0.18% per year over the period. The largest changes in age structure in this area between 2011 and 2016 were in the following age groups:

- 65 to 69 (+76 persons)
- 10 to 14 (-73 persons)
- 35 to 39 (-56 persons)

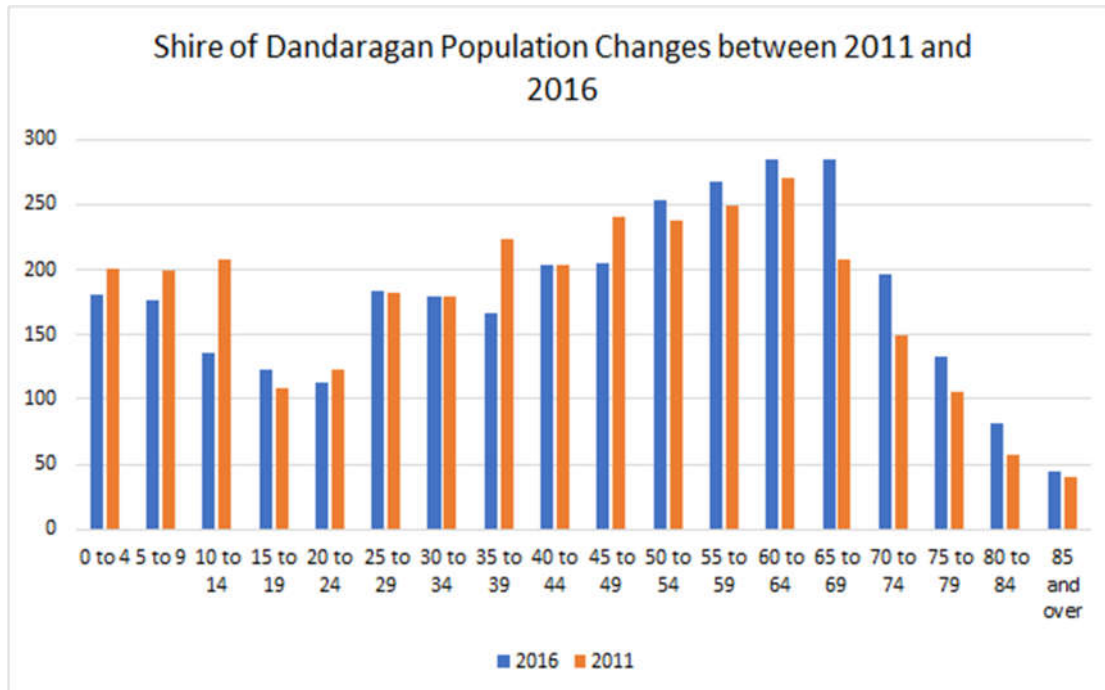


Figure 9: Shire of Dandaragan Population Changes between 2011 and 2016 (Source: Profileid)

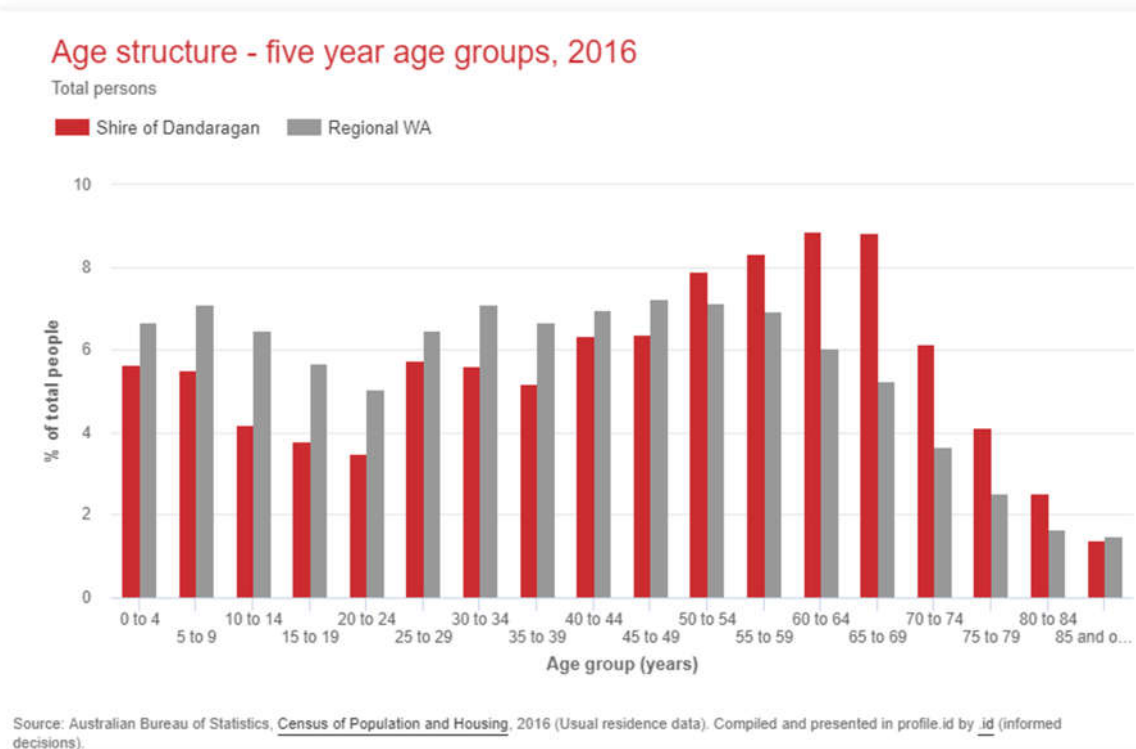


Figure 10: Age Structure for five-year groups (Source: Profileid)

The Shire's overall age profile has a median average age of 48 compared to the regional WA average of 39. It has increased by 5 years since the 2011 census re-affirming that the Shire predominantly incorporates an ageing population.

There is a higher prevalence of males within the Shire compared to the regional WA average. The age profiling also indicates a much higher percentage of men between 50 and 74 compared to the regional WA average.

In respect of the service age groups it can be seen that this is dominated by Older workers and pre-retirees to Seniors (70 to 84) which are growing cohorts. This indicates a growing demand for services aligned to senior's activities. The largest concern would be the small and diminishing numbers of secondary schoolers through to the young workforce who would likely be the main participants in high contact team based sports such as AFL and soccer.

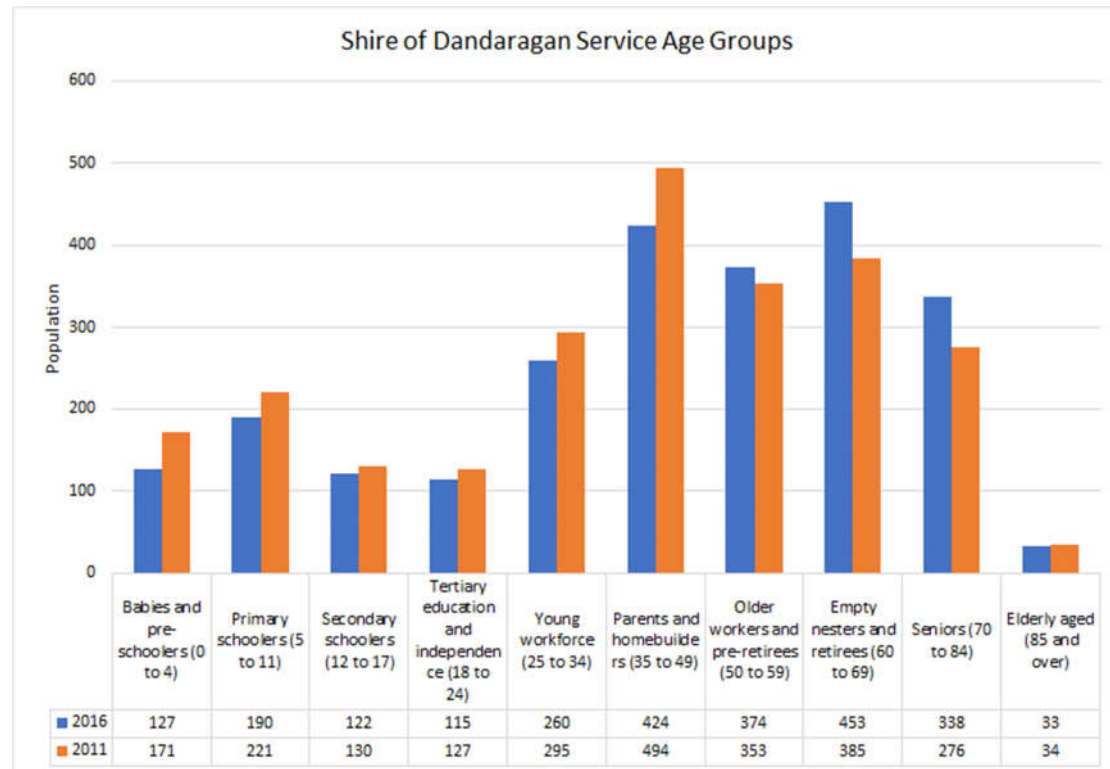


Figure 11: Shire of Dandaragan Service Age Groups (Source: Profileid)

Household types

Household and family structure is one of the most important demographic indicators. It reveals the area's residential role and function and adds to the service based analysis in providing insights into the level of demand for services and facilities which are most related to age and household type.

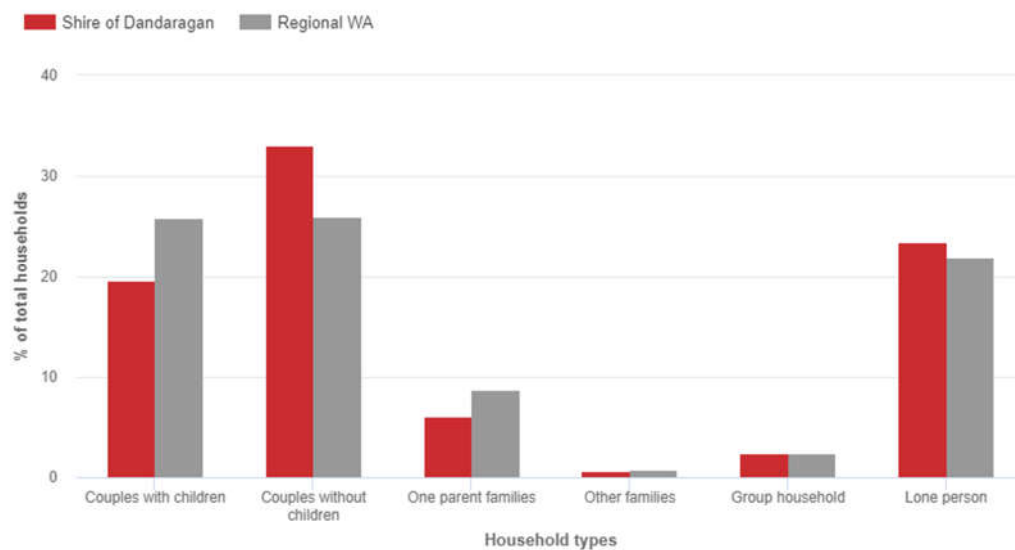
In Shire, 19.6% of households were made up of couples with children in 2016, compared with 25.8% in Regional WA. The number of households in Shire of Dandaragan increased by 57 between 2011 and 2016.

Analysis of the household/family types in Shire in 2016 compared to Regional WA shows that there was a lower proportion of couple families with child(ren) as well as a lower proportion of one-parent families. Overall, 19.6% of total families were couple families with child(ren), and 6.0% were one-parent families, compared with 25.8% and 8.7% respectively for Regional WA.

There were a higher proportion of lone person households and a higher proportion of couples without children. Overall, the proportion of lone person households was 23.5% compared to 22.0% in Regional WA while the proportion of couples without children was 33.0% compared to 26.0% in Regional WA.

The Shire's overall population of older couples without children is 15% which is 6% higher than the state average.

Household type, 2016



Source: Australian Bureau of Statistics, *Census of Population and Housing, 2016* (Enumerated data). Compiled and presented in profile.id by *id* (informed decisions).

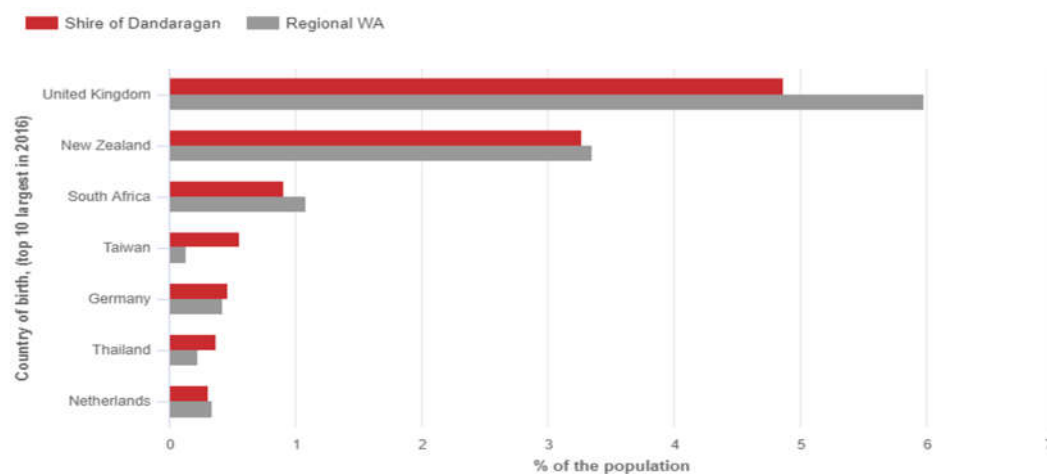
Figure 12: Household types (Source: Australian Bureau of Statistics)

County of Birth

The country (place) of birth for the residential population is important to understand, as it identifies the likely demand for certain types of sports and recreational activities. It may also act as a predictor of future, or changes in the demand for passive and active recreation infrastructure over time.

In 2016, 13.6% of people in Shire of Dandaragan were born overseas, compared with 17.8% in Regional WA. Figure 13 highlights after Australia, the UK, New Zealand and South Africa are the predominant residents. These typically play traditional outdoor European / Australian sports such as AFL, cricket, soccer, hockey and rugby codes.

Birthplace, 2016



Source: Australian Bureau of Statistics, *Census of Population and Housing, 2016* (Usual residence data). Compiled and presented in profile.id by *id* (informed decisions).

Figure 13: Top 10 Birthplaces (Source: Australian Bureau of Statistics).

Analysis of the country of birth of the population in Shire of Dandaragan in 2016 compared to Regional WA shows that there was a smaller proportion of people born overseas. Overall, 13.6% of the population was born overseas, compared with 17.8% for Regional WA. Between 2011 and 2016, the number of people born overseas decreased by 2.7%,

The major difference between the countries of birth of the population in Shire of Dandaragan and Regional WA was that a smaller percentage of people born in United Kingdom (4.9% compared to 6.0%).

Proficiency in English

Analysis of the proficiency in English data of the population within the Shire in 2016 compared to Regional WA shows that there was a higher proportion of people who spoke English only, and a similar proportion of people who spoke another language and English not well or not at all. 20 people who spoke a language other than English at home reported difficulty speaking English. Overall, 87.3% of people spoke English only, and 0.6% spoke another language and English not well or not at all, compared with 81.7% and 0.9% respectively for Regional WA. This again highlights there is unlikely to be a major shift from the need to provide a traditional Australian / European sport and recreational base across all Town's.

Income profile

Income quartiles allow us to compare relative income-earning capabilities across time. Analysis of the distribution of the population by income quartile in both areas compared to Western Australia shows that there was lesser proportion of persons in the highest income quartile and a greater proportion in the lowest income quartile. In Shire of Dandaragan, the 'medium lowest' income quartile was the largest group in 2016, comprising 32% of people aged 15 and over.

This is indicative of a population which either consists of a number of residents who work in the service industry or a higher number of retirees on a relatively lower pensionable income or both. It also indicates that in respect of discretionary spend, the broader resident base is likely to be more challenged, particularly when expending available resources on sport and recreational pursuits. In such areas there is greater pressure, generally, on local governments to provide a higher level of subsidy to offset the membership and ongoing running costs of infrastructure. In such areas the importance of providing places to increase social connectivity become more important.

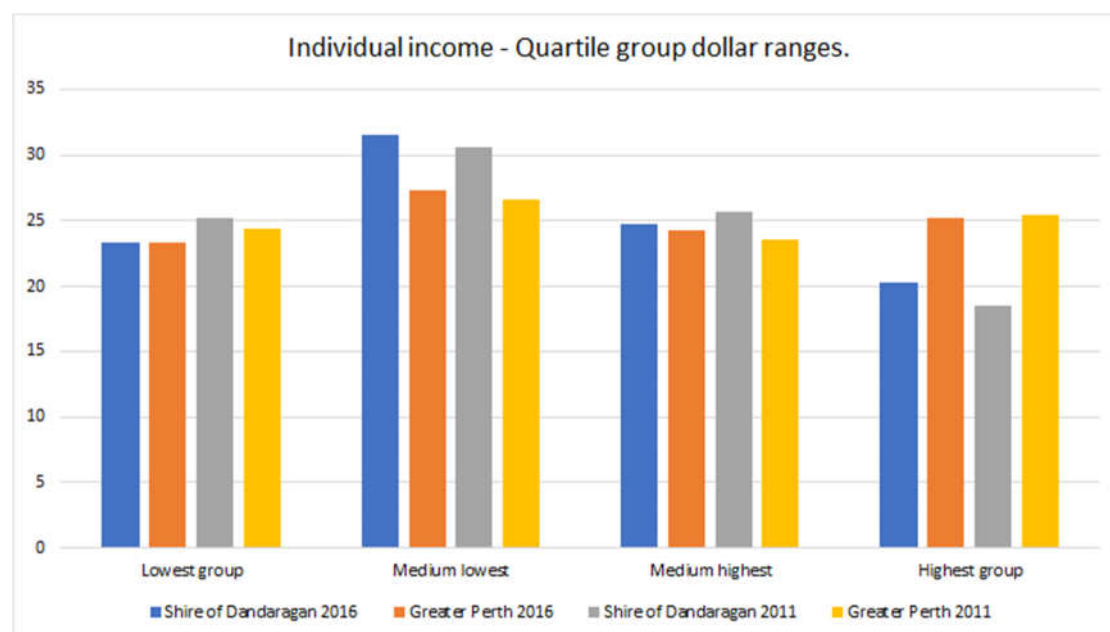


Figure 14: Individual weekly income - Quartile group dollar ranges.

The most significant change within the Shire was for persons between 2011 and 2016 was in the medium lowest quartile which showed an increase of 79 persons.

Car ownership

Analysis of car ownership in 2016, indicates 87.1% of households in the Shire had at least one car 59% of households had access to two or more cars, while 2.3% did not, compared with 83.2%, 54% and 4.9% respectively in Regional WA.

Of those that owned at least one vehicle, there was a smaller proportion who owned just one car; a larger proportion who owned two cars; and a larger proportion who owned three cars or more.

Overall, 27.9% of the households owned one car; 34.0% owned two cars; and 25.2% owned three cars or more, compared with 28.8%; 33.0% and 21.4% respectively for Regional WA.

This indicates a relatively higher level of independence across residents and ability to travel to take part in sport and recreational pursuits.

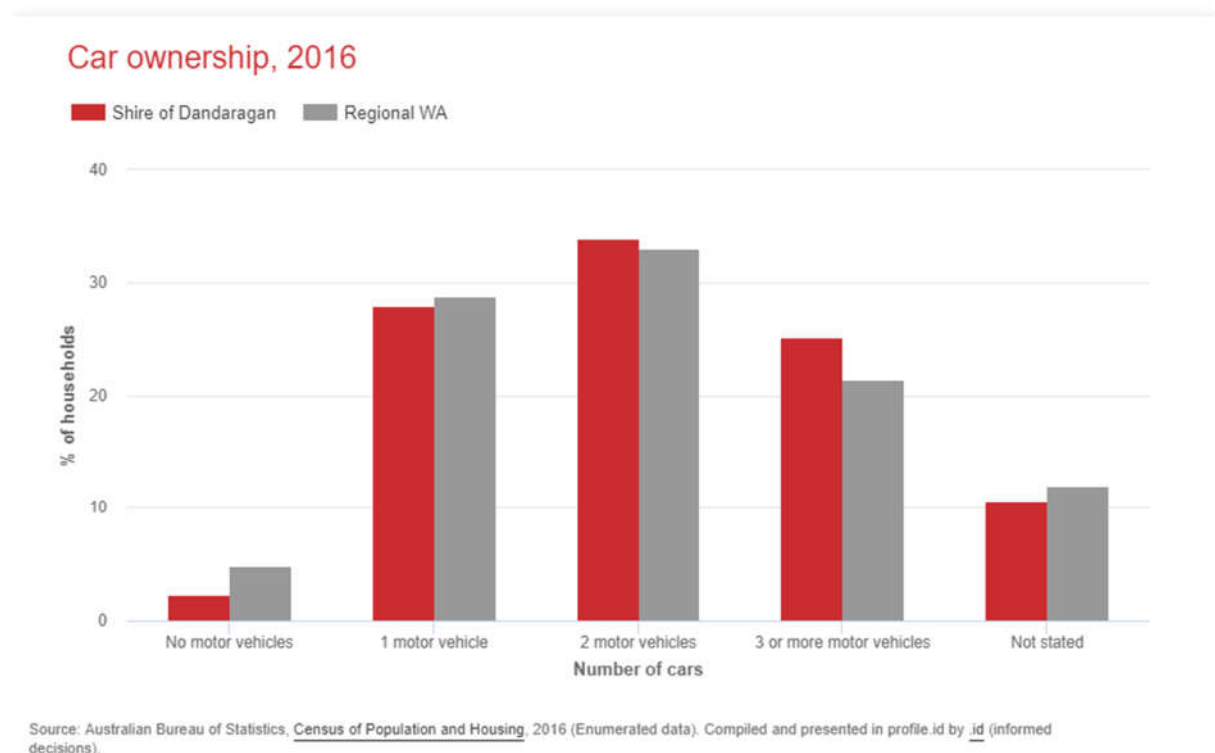


Figure 15: Car ownership (Source: Australian Bureau of Statistics).

Socio-Economic Index for Areas (SEIFA)

Socio-Economic Indexes for Areas (SEIFA) measures a broad range of socio-economic indices from a baseline of 1,000. Research shows that a lower SEIFA (<1,000) correlates with a relatively lower health status with increased risk factors to ill health.

In 2016, Dandaragan and District had the lowest level of relative disadvantage in the Shire of Dandaragan, with a SEIFA index score of 1,046.4 while the Jurien Bay – Cervantes District had a relatively high level of disadvantage when compared to Western Australia and Australia. The overall score within the Shire is however higher than the average across Regional WA, indicating that in comparison to other Regional Areas the Shire performs relatively well. It is however important for Shire residents that the relative level of disadvantage is addressed if new residents and in particular, families are to be attracted to the area. The 2016 SEIFA scores for towns in the Shire are shown at Figure 16.

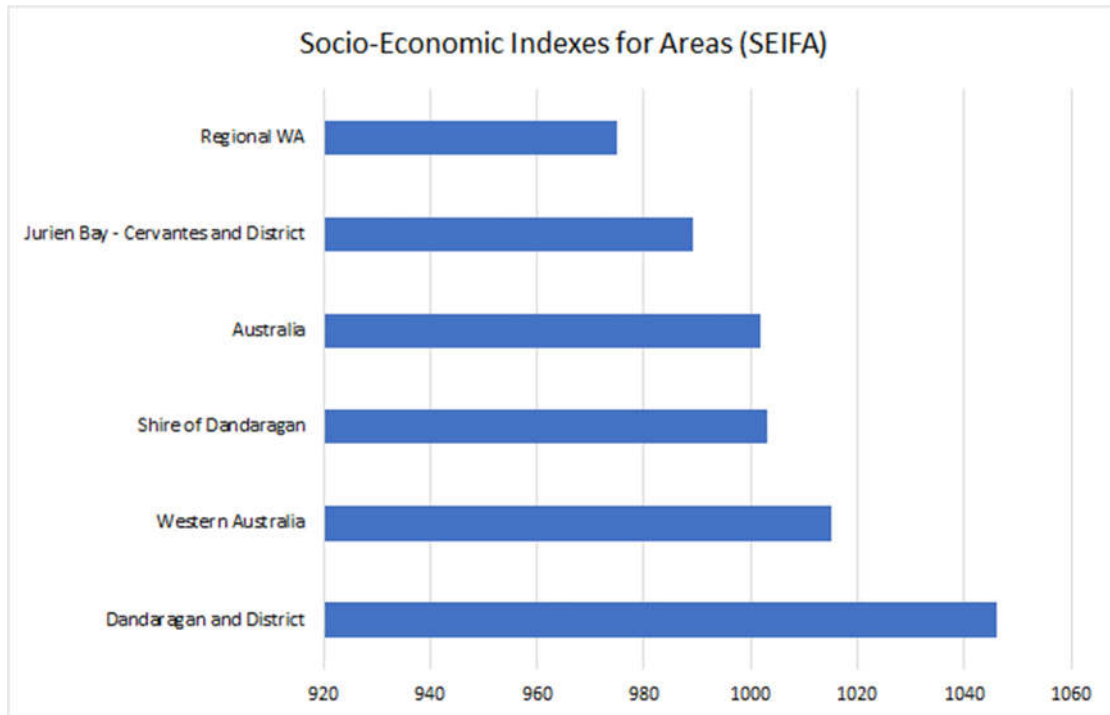








Figure 16: Index of Relative Socio-economic Disadvantage (Source: ABS)

Appendix C: Facility Audit

The following table incorporates the visual audit and background research related to all of the sport and recreation facility infrastructure across the Shire of Dandaragan. The header to each facility incorporates general historical and development information and the accompanying commentary focusses on the functionality:

Images and Background			Commentary
Cervantes			
Tranquilo Park			
<p>This small park has formal carparking, paths, entry arbor, public toilets, 2 gazebos and picnic settings, shade trees a little irrigated grass. All facilities are in good condition and have ambulate with assistance ramps and handrails. A community lead pump track project lies on the eastern side of the park which slopes upwards to a rise.</p> <p>The park essentially services tourists stopping at the small bank of township shops opposite. Directly opposite is commercially owned building on loan for use by the Cervantes Historical Society and used for meetings and historical displays.</p> <p>ANZAC services for more than 600 people are held at Cervantes Memorial Park between Aragon Street and Tavavera Road</p>			
			<ul style="list-style-type: none"> The park is well maintained and a valuable local resource with disabled access and toilets in close proximity to permit universal access to the seating areas and shade.. The focal point for the reserve will be the management and maintenance of the existing infrastructure and ensure there are strong connections through to the central area of Cervantes and the foreshore.
			

Cervantes Community Centre and Oval

Cervantes Community Recreation Centre (CCRC): Managed by the Cervantes CRC (Inc) committee, who recently coordinated upgrades of \$1.2m to the centre, with some minor works to complete. On the southern side of the centre is outside access to male and female changerooms with 3 toilets and 3 showers each, plus a unisex toilet; a large commercial sized kitchen; outside opening exhibition and function space. The western side of the CCRC has a netball / basketball / badminton sports hall, 2 sets of male and female change rooms, a smaller group use kitchen, 2 large storage rooms (also housing a mobile stage), a small library and a foyer at either end of the building. The building has been upgraded with LED lighting and motion sensor lighting in the toilet/changerooms. The Shire provides all functions tables and chairs and all other furniture and equipment is owned by the clubs.

The main carpark has been resurfaced, lit and planted with trees. All maintenance to the building surrounds, oval, carparks, outdoor facilities and the framework of the CCRC building are undertaken by the Shire.








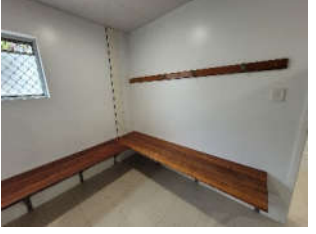



Cervantes sports ground and AFL shed: The AFL club has one team and no junior or female teams. The oval has a good irrigation water system, is in good condition and without lighting. On the eastern side of the CRC is the AFL shed. Access to the CCRC is provided for changerooms and kitchens, however the club continue to use the shed for their social functions as well as storage.

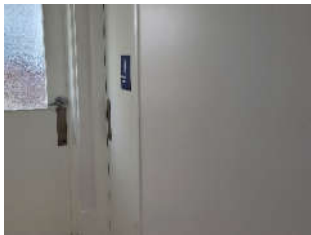











The recreational space is partially irrigated grass and houses a skate park and new shark themed playground. Campers are charged \$25/night and have access to the external access amenities by pin code access.

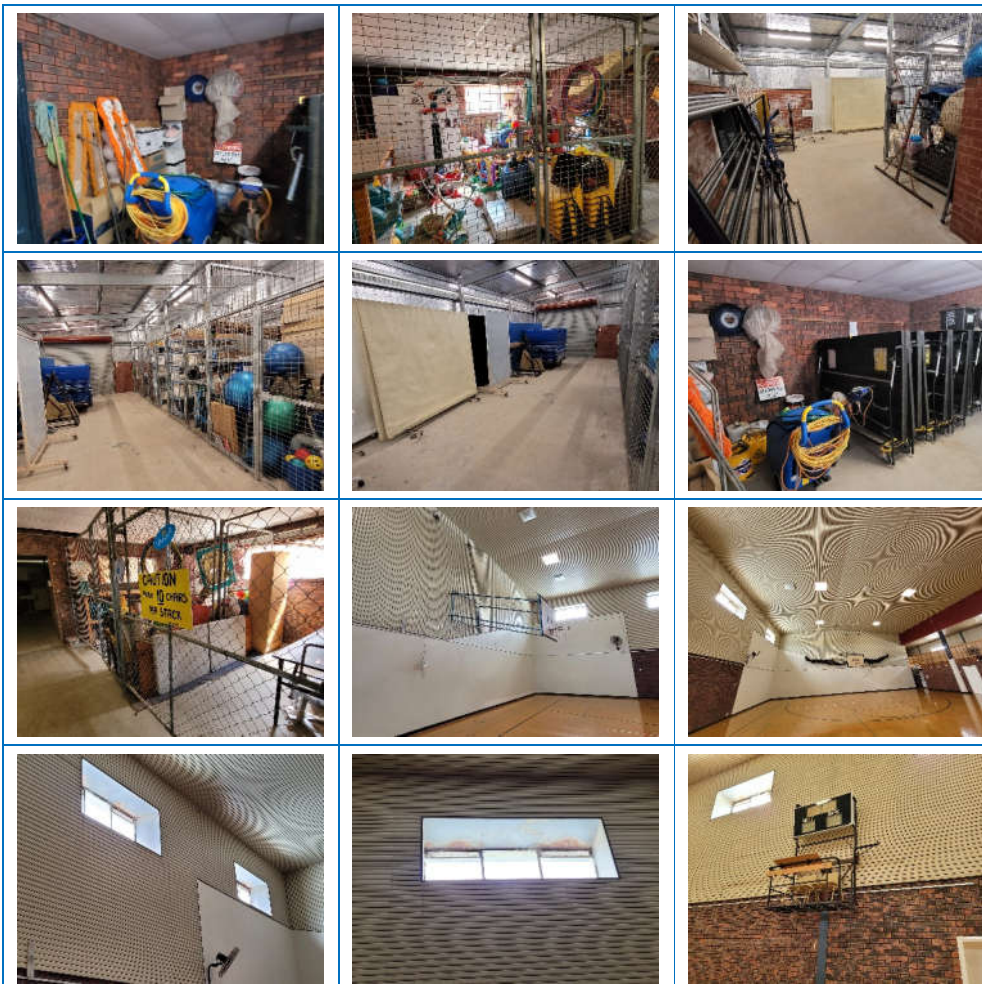


The CCRC facility while dated has received significant investment to upgrade. Functionality factors related to the building and broader site development include:

- Recent upgrades to the facility which has enhanced public toilets and changing facilities to service the campers and spectator use of the oval. These are well appointed and maintained. The toilets and showers have excellent signage and are fully accessible.
- The new open access function space with concrete floor and adjacent kitchen area is sheltered by a lightweight roller shutter which provides a limited level of security when locked. The space available

			<p>for use is light is functional with a high ceiling and attractive.</p> <ul style="list-style-type: none"> • The kitchen area similarly has a high ceiling and is well equipped with food preparation and cooler units / fridges, dishwasher unit, oven stove and extraction units. All are relatively new and well maintained. • The single court hall with wooden floor is in good order and provides a well-lit flexible space for a variety of community activities. It is showing signs of significant wear and tear mainly related to its age and construction. Significant water ingress damage is noted at the high level window openings. • Storage is well laid out and caged with good ingress and egress. • The centres main kitchen area includes a basic level of infrastructure for food preparation which is functional. • Changing facilities have been updated and are functional and clean with good quality, modern fixtures and fittings. • To the rear of the centre is an old garage / storage unit which is damaged and rusting together with the remnants of the previous outdoor sink units which were replaced by the new camping extension. • The main entry to the CCRC is understated and leads directly to the library. It would benefit from a re-alignment. • Adjacent to the car park and recently upgraded dual use path is a shark themed playground which is well
			
Internal Hall, Changing facilities, kitchen and storage			
			
			

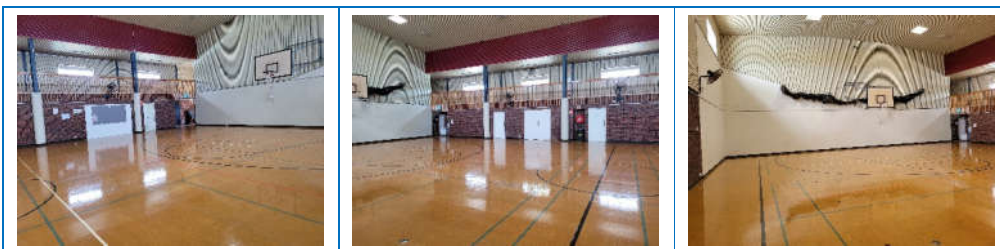
			<p>maintained and provides an attractive accessible resource for the community and visitors.</p> <ul style="list-style-type: none"> • Within close proximity to the CCRC are two tennis courts and two netball courts, both of which are showing significant damage to the top-surface and surrounding fencing. • The football shed is detached and serviced by a dirt track. It is a basic structure with a concrete floor having basic bar and servery functions. It needs to be brought into compliance with a possible upgrade to the ablutions. The extended shaded viewing area to its front provides a small flat viewing area to the oval. • Adjacent to the football shed is a small concrete pad which has recently been constructed. It is to be used for club extensions. Grant assistance will be required to facilitate this development.. • The oval is well maintained with post and rail fence surrounds and good viewing areas. The surrounding spectator banking is raised. The site does not have oval floodlights. It would benefit from 50lux training lights in one area for the purposes of midweek training but is unlikely to justify further sports lighting for limited evening use. • Adjacent to the children's playground is a skate park which has fixed ramps and seating, together with a basketball net. This is all on one concrete pad which has appropriate regulatory signage. While an ageing piece of infrastructure with limited flexibility it provides a useful resource for the youth. Upgrades
			
			
			



could be considered to modernise the street infrastructure components.

In spite of recent investment there are a number of deficiencies with the building which need to be resolved including:

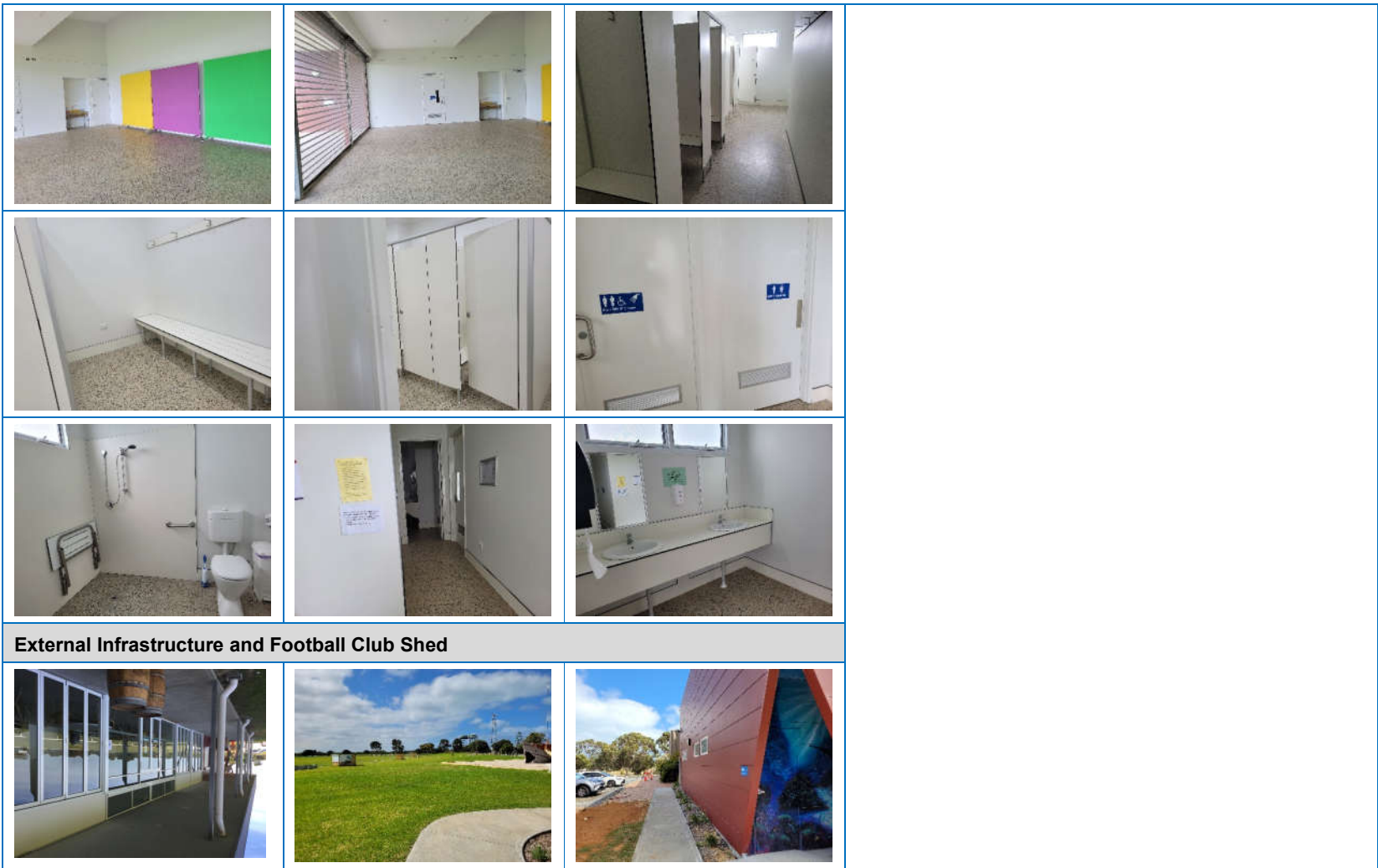
- Roof leaks were evident and need to be resolved.
- The lack of good air circulation in the CCRC.
- The lack of functionality in the large kitchen servicing the CCRC.
- The western foyer of the CCRC does not provide an attractive and functional building entry / reception.
- Upgrading the CCRC's entry will improve disability access and library services which are currently provided two days/ week by the Shire in a small, isolated pocket within the building.
- The hall's redundant mezzanine is not accessed or used. This could be addressed by its improved access.
- The AFL club have access to the CCRC but continue to utilise the adjoining shed for club and social functions which potentially undermines the viability of the CCRC. There is a need to address the sports use of the CCRC building facilities and the existing AFL clubroom in relation to functions.
- As a result of the above the CCRC, separate buildings and oval are used for limited and often singular purposes. This over time should be

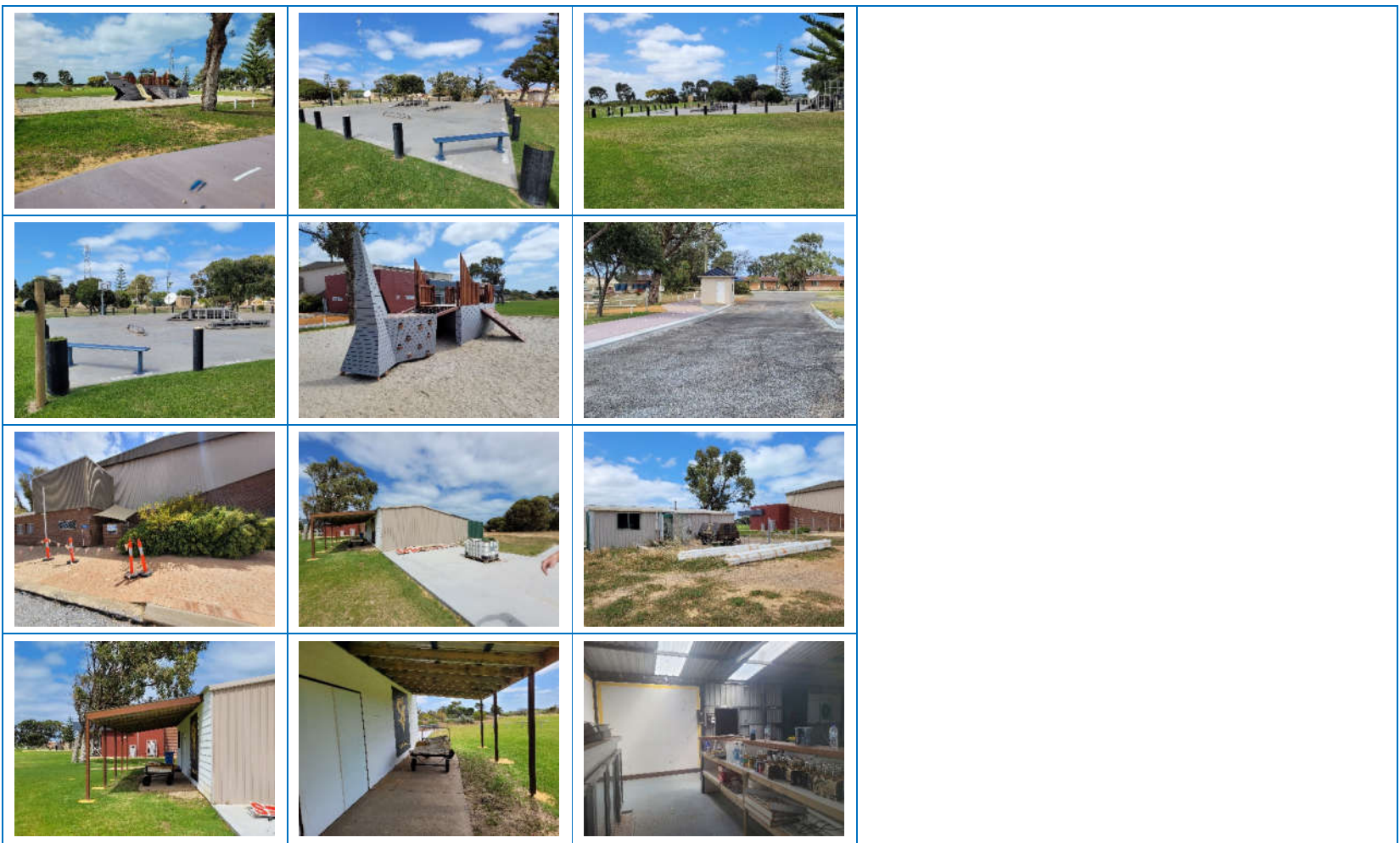













addressed through the co-location of users into one centralised facility where practicable.

Recently Developed Extended Area including changing facilities / toilets









				
				
				
Main Entry and Library				
				

			
			
Cervantes Country Club			
<p>This separate CCC clubhouse building (established 1974) services the synthetic bowling green, bowling club, golf club and tennis players. There are 4 tennis courts, two asphalt and 2 hard paved, with lighting and a recently upgraded tennis shelter. The carpark has been upgraded. The clubrooms are used for golf, AFL, bowls, tennis and community social functions. It operates bars, a restaurant and sports bar with a pool table, darts boards and TAB. The cluttered Peter Miliken Room with limited light refreshment facilities, is for meetings and is also used for trophy and furniture storage.</p> <p>The green is to have its synthetic/sand surface replaced in the coming months, it is fenced, has a small storage shed at one end and recently installed shade sails to the spectator area. To the east is an abandoned grassed green.</p>			
			<ul style="list-style-type: none"> The CCC is ageing and while functional, the internal space is showing signs of deterioration.. The building is requiring refurbishment and potential redevelopment to increase its functionality and potentially reduce ongoing operational costs.

			<ul style="list-style-type: none"> • The TAB area occupies an area of the bar which has extensive seating and eating areas wrapped around an 'L' shaped servery. • Darts and pool are available in one area of the bar off which there is a large meeting room. • All internal fixtures and fittings are dated with a bulky and ageing air conditioning system. Lighting is fluorescent and much of the supporting infrastructure is unappealing. • The two sets of women's and men's amenities and the main function room kitchen, bar and associated storage/service area need upgrading. • There is an extensive cool room and commercial kitchen. The kitchen is well equipped as a commercial kitchen and is clean. The cool room is showing signs of wear and tear and the adjacent storage area and minor kitchen needs upgrade. • The bowling green immediately adjacent to the country club is functional and sufficient to service the needs of the community. • The redundant bowling green adjacent has been earmarked as suitable for relocation of the Cervantes Men's Shed. This is an ideal location where the need for meeting rooms, toilets and kitchen area can be serviced by the existing infrastructure.
			
			
			



				
				
				
Horsemens Club				
<p>This site is adjacent to and used for riding around the Cervantes waste transfer station and the golf course. No events are held, or horses agisted here. The site is on unallocated crown land and comprises a storage shed, a small open grassed area, 2 water troughs and shade shelters for the horses and some domestic play equipment. The post and wire fencing, gating and shed are in reasonable condition.</p>				

			<ul style="list-style-type: none"> • The facility is in an isolated location outside of Cervantes with a limited level of infrastructure. • It is reported that the horse club have difficulty in meeting financial commitments to bills and insurance cover. • While a valuable local resource the facility would require significant investment to be managed and maintained to a reasonable standard to be attractive to visitors to the area. The Shire's role with the facility should be as a facilitator to source potential grant funding and assist with viability, but is not a high priority for investment as a community resource.
			

Cervantes Men's Shed

Established around 2011 this 40 member club meet each Tuesday. The shed is divided into a steel work side and a woodwork side, with covered outside working spaces. The central area of the shed has limited administration, sink and food preparation areas, domestic fridges, dining table and chairs. They are often tasked with cleaning up deceased estate properties and are gifted tools and materials for the cost of dumping rubbish. There is very limited yard space and appropriate installations for sorting and storing materials and the Lobster Shack utilise the road, verge and adjacent vacant lot for loading, unloading and parking.

			<ul style="list-style-type: none"> • The Cervantes Men's Shed is small and cramped with extensive storage and machinery present. The site is fenced and due to limited internal storage requires a significant amount of the external yard area to accommodate overflow. • It is unsightly and located directly opposite an active commercial operation adjacent to the foreshore.
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			<p>Given recent improvements and planned developments to enhance the foreshore, the facility is incongruous with the desired enhancement outcomes.</p> <ul style="list-style-type: none"> • The facility is unlikely to comply with industrial extraction, space and electrical safety requirements. A purpose built facility located closer to other community facilities would be highly beneficial if it could incorporate shared access to toilets, function areas, kitchen, meeting space (undercover) and extensive internal and external managed storage. • Care will need to be taken in the design of the Men's Shed to ensure appropriate noise attenuation and dust extraction is included. Three phase power would generally be required to ensure stability in accommodating a range of machines. It is important to provide sufficient space to bring in equipment (on low loaders) and provide an internal height of a minimum of 4.5m. The facility floor would require sufficient strength to accommodate heavy lathes / machinery.
			
			
<p>Cervantes Foreshore</p>			
<p>Cervantes Foreshore: North west of the caravan park and café is the foreshore parkland proposed for refurbishment as adopted in 2020. Storm damage earlier in 2020 eroded a large proportion of the coastal edge and park, which was reinstated. Currently there is a concrete path network, shaded playground, barbeque, shade shelter, 2 gazebos and picnic tables/seats, bike rack, public telephone, irrigated grass, public toilets, a small car park and 4 beach shade structures. Around half of the park which is adjacent to the beach front housing is largely undeveloped.</p>			

			<ul style="list-style-type: none"> • The foreshore masterplan includes extensive development including erosion controls and boardwalk providing controlled access onto the beach. • This will provide a valuable recreation space which links key infrastructure along the foreshore area and enhances accessibility which will benefit the local tourist economy and businesses. • The implementation of the foreshore master plan will need to be undertaken in stages as the funding becomes available. • Enhancement of the Cervantes foreshore as per the adopted master plan will vastly improve the activation, access and amenity of the foreshore parkland. • The Department of Transport proposal for completion of the cycle path connecting Hill River to Cervantes is a high priority for the district and will complete the first stage Turquoise Way project.
			

Cervantes Golf Course



Cervantes Golf: The 18 hole sand green and fairway course is serviced by 15 members, who undertake all maintenance to the course, irrigation systems and two machinery and storage sheds.

			<ul style="list-style-type: none"> • The golf course provides a local resource but it's further development is compromised by low membership numbers and limited financial capability. • It is unlikely to be attractive to visitors and therefore its contribution to the local economy is minimal.
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			<ul style="list-style-type: none"> • The facility unlikely to be considered a priority in future for Shire investment due to the limited return it is likely to provide. • The golf course suffers from regular vandalism and the western shed requires asbestos removal and re-sheeting works. • The golf course is managed entirely by 15 members of advanced years who do not have representation on the Country Club management committee.
			

Cervantes Fin Fishers

This angling club has around 30 members and are housed in a large yard with a brick building. They hold 2 competitions each year. The club house was scheduled for demolition by the Shire, then leased to the club who undertook the rebuilding themselves. It is fenced with a locked gate, has a large shaded outdoor area, weather proof shutters are installed on the building and there is room for boat parking. Recent coastal erosion has been abated with shore line rock spalling. The lease lots extend beyond the shore into the water.

			<ul style="list-style-type: none"> • The facility is of poor quality but serves a functional purpose for the Fin Fishers. It would not be deemed a high priority for investment by the Shire, being a single purpose stand-alone facility. • The Fin Fishers are not able to connect to mains water supply or upgrade to male and female toilets, as there is a previous lease debt of \$5K to the Water Corporation. • It is not recommended any further investment in the facility is undertaken by the Shire unless the group vacate the premises, at which point the demolition of the facility should be considered.
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It is also to be noted Cervantes town has recently been furnished with an upgraded cycle pathway system that leaves the north side through the CRC site and is planned to join into the second portion of the Turquoise Way ocean foreshore trail between Cervantes and Jurien Bay (currently constructed from Jurien Bay to Hill River).

Dandaragan

Dandaragan Community Recreation Club (DCRC)

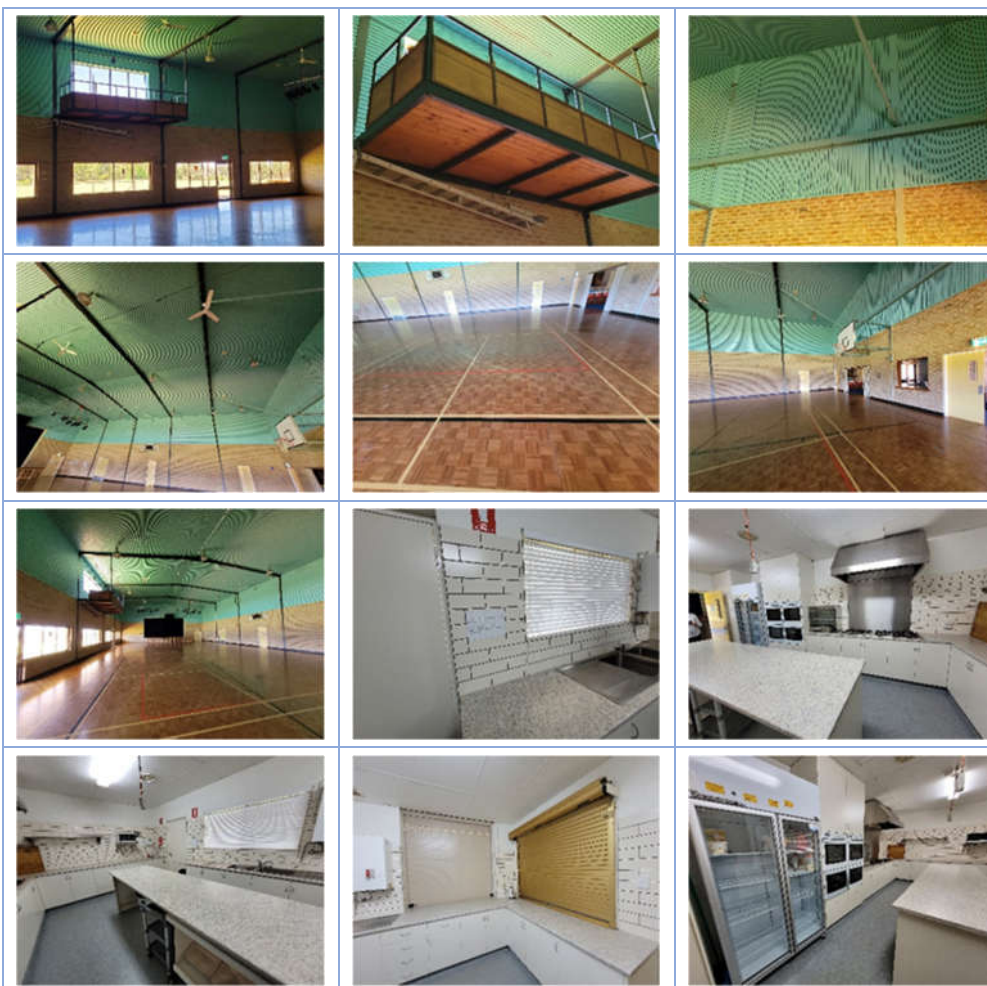
This bowling club centre is run by volunteers and supported by an annual investment in a selected crop return. It accommodates Golf Club, Bowling and AFL functions and has a licenced bar. Local farmers provide the catering. On the northern side is an outside function space and synthetic bowling green.



The Dandaragan Community Recreation Club while a relatively old facility is well maintained and provides a central social hub. The most significant features are:

- The internal bar and function area which incorporates club honours boards and extensive bar servery with kitchen. It is open five days of the week with extended openings on Mondays (which is not open at any other time) being the darts home games and Saturdays for football home games.
- The building can be subdivided with partitions to increase the functionality of the space and there is an offices and meeting room contained within the structure.
- There is an extensive raised BBQ and viewing deck overlooking the bowling green which incorporates a substantial shade structure.
- The bowling green is well maintained with surrounding seating and shade.
- A further shade structure with benches is positioned adjacent to the club entry.

			
			
			
Dandaragan Community Centre (DCC)			
On the west side of the building are a hard surface netball court, 4 synthetic surface tennis courts and a two sided hit up wall. The courts are fenced and lit for night-time practice and games. The southern outside wall of the DCC is painted with an artwork mural.			
The well-appointed stage has storage underneath, costume storage, built access above and around the stage, permanently mounted lighting and is complimented by a breakout box on the east side of the hall accessed by a ladder.			















The DCC serves as the changing facility for the adjacent sporting reserves and for indoor court activity. It includes:

- A kitchen and kiosk adjacent to the entry together with an office and meeting room / activity area (playgroup). The activity area has a concertinaed partition which permits direct access onto the court space.
- The multi-use sports court has the potential to be used for a variety of court sports (basketball x 1, netball x 1, badminton x 3, volleyball x1). It has a parquet floor. Air conditioning is via high level residential fans which are unlikely to be functional.
- The indoor netball court is not utilised, even as a show court.
- The stage at the end of the court space is elevated above the flooring with theatre lights and a gantry above (accessed by an extendable ladder). As a multi-functional and adaptable space it is reasonable but is aged and tired in appearance.
- The theatre space is used only once each year or two years. There could be opportunities to increase this use and expand district entertainment offerings.
- The kitchen is of reasonable quality and while dated, is functional (dishwasher required).
- Toilets and changing facilities are old and tired but again functional. 2 sets of changerooms (3 showers, urinal and equal access toilet in each male changeroom), male umpire room / 1 toilet and




- shower, 2 female toilets and changeroom and a storeroom. At the time of the audit the changing facilities were being used for overflow storage and incorporated physio tables and equipment.
- Requests have been received for storage and female change rooms accessed from the outside courts.
 - The DCC has marginal air-conditioning.

				
				
				
				
JC Grieve Sportsground				
A dedicated grassed hockey pitch with shelter and shed, and dedicated senior and junior AFL oval. Supplied with an adequate quality groundwater irrigation source. The oval has cricket practice wickets although cricket is not played in the district. There is a playground, rotunda and other park amenities.				

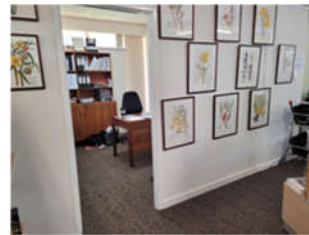
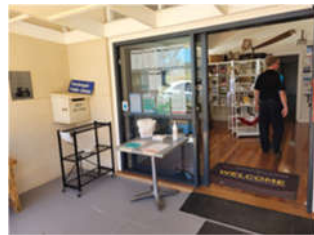
			<ul style="list-style-type: none"> • The sportsground is well maintained and provides a high quality facility for limited use. There are shelters surrounding the playing surface providing shade which area ageing. • The viewing deck over the football oval provide as an extension to the recreation centre provides an elevated platform for spectators to congregate under an extensive shaded area. • The oval has training floodlights adjacent. • No additional investment to the ground would be considered necessary).
			
<p>Dandaragan Tennis Courts, Playground Area, Pump Track, Dandaragan Transit and Pioneer Park</p> <p>A playground, rotunda and other park amenities including floodlit tennis courts, hit-up wall and netball courts. All court areas are fenced and the playground incorporates a substantial shade structure.</p> <p>Dandaragan Transit & Pioneer Park is provided for caravans and camping, recently furnished with shade tree plantings and provided with a toilet and shower block, rotunda and picnic facilities. The town is also being planted with street trees and the main street will soon receive some refurbishments.</p> <p>The existing small concrete pump track adjacent to the playground is about to be reconstructed with a quality loose and solid surface contemporary designed track.</p>			
			<p>The park infrastructure is generally of a good quality including:</p> <ul style="list-style-type: none"> • The four tennis courts which are a synthetic surface, floodlit and a high fence surround. They are in good quality and include a rebound wall.

			<ul style="list-style-type: none"> • The single netball court is provided on an adjacent space, raised above the surrounding park with floodlights. The court quality is reasonable although showing signs of age in patches. • The adjacent playground with shade sails provides a mixed level of slides, climbing equipment and swings aimed at the 0-8 age range. • Older equipment which is not covered by shade includes an additional swing and rope climbing frame. Both play areas are located within low limestone walls and have a sand play base. This equipment has been bleached by the sun and looks worn. • Also adjacent to the courts is a small concrete pump track. • Adjacent land is used as the Transit Park with associated amenities. The public toilets are adequate in the short to medium term.
			
			
Dandaragan Golf Club			<p>The 18 hole winter use course and club room facilities was established in 1965 and is financed and managed by the members. The course is unirrigated and the greens are sand and the tees synthetic grass, there are 2 sheds and a clubhouse. The club recently upgraded the outside of the club rooms with a grant from the Shire and Tronox minerals sands.</p>

			<p>The main consideration for the Golf Club is:</p> <ul style="list-style-type: none">• While visitors are welcome it is primarily a winter use and tee off type of facility only with sand greens bare fairways and synthetic tees.• The buildings are aged and while they provide shelter and meeting rooms have limited functionality and most social activities are undertaken at the DCRC..• The storage shed and toilets provide a reasonable level of amenity but the general infrastructure appearance is poor.• The golf course provides a local resource, has a high amenity value, but the club compromised by low membership numbers and limited financial capability.• It is unlikely to attract many visitors and therefore its contribution to the local economy is minimal.• The facility is unlikely to be considered a priority in future for Shire investment due to the limited return it is likely to provide.
			
			
The Shed			
<p>The Shed houses the local gym which is accessed by user only pin code. It has a small paved outside area, netball ring for practice and is adjacent to the Fire Brigade and Ambulance sheds. It is managed by the volunteer group <i>Advance Dandaragan</i>.</p>			
			<ul style="list-style-type: none">• The shed has limited functional value and future investment should therefore be limited to its retention for potential community use.

Dandaragan Community Resource Centre and Library

The Dandaragan Library is located within the Community Resource Centre and managed under a contract with the CRC, open five days/week. Another part of the previous Council buildings is leased by the West Midlands Group and the Council Chambers are hired out for boardroom uses.



- The library is a valuable community resource which provides access to meeting areas and a small activity space. It has limited other recreational value but an essential service for an isolated rural community.



Wolba Wolba (Aggies Cottage)

This heritage farm building is north of Dandaragan and is situated by a seasonal lake and wetlands. It is operated by a volunteer committee and hosts historical and arts groups and is hired for events and weddings. It has a separate amenities building, outside bar and servery, wood fire oven, a large shed and gardens. The framework for the pavilion is in place permanently for events and was funded by a solar array company grant.



- A valuable local heritage resource which has the potential to attract visitors and provide opportunities for functions but is not under a formal lease.
- The outside bar, marquee and pizza oven were installed by the community and the storage shed needs substantial maintenance.

Badgingarra

Badgingarra Community Centre, Golf Club and Sportsgrounds

This was the Fremantle Police Boys Club and was relocated to Badgingarra as the community building. A small library is operated by the Shire for 2 days / week. It has men's (2 showers, 2 toilets, urinal and storage) and women's change rooms (2 showers and 3 toilets). It has a timber floor for functions, a mezzanine bar area, collapsible stage and store room. The asbestos roofing has recently been replaced with custom orb. A room off the hall is used for a playgroup.

On the southern side of the hall is a (later added) function room used by the bowling club, golf, tennis and community clubs, with male (urinal and 1 toilet) and female (2 toilets) equal access toilets/changerooms. The kitchen has been recently refurbished by the Shire.

The bar is operated seasonally by the bowls and golf clubs. Surplus funds are invested in a crop for return and reinvestment in the community facility and services.

Badgingarra Golf Club is a dry 18 hole course, mainly with low vegetation. An art trail begins on the western side of the course, traverses through its middle and follows the firebreak along North West Road to Vern Westbrook Walk. Art sculptures of various themes and materials are dotted throughout the town.

The Badgingarra Primary School located 7km east of the town, has 30 students, a junior sized AFL oval and centre wicket and a smaller field space.

On the southern side of the BCC is newly synthetic turf and sand bowling green with lighting and motorise retractable shade. The works were facilitated with funds from a joint loan between the committee and Shire. Funds are also allocated for mulching and tree planting and the old bowls carpet was used for the community constructed put-put course to east side of the grounds.













Four (4) synthetic grass and 2 paved courts with a tennis shed/shelter are on the lower east side of the BCC. Lighting has been installed to all courts for the 40-50 members use.

There are no clubs or other sports groups using the oval and its synthetic match wickets, training lighting and hockey goals, other than for a once/year town cricket match.



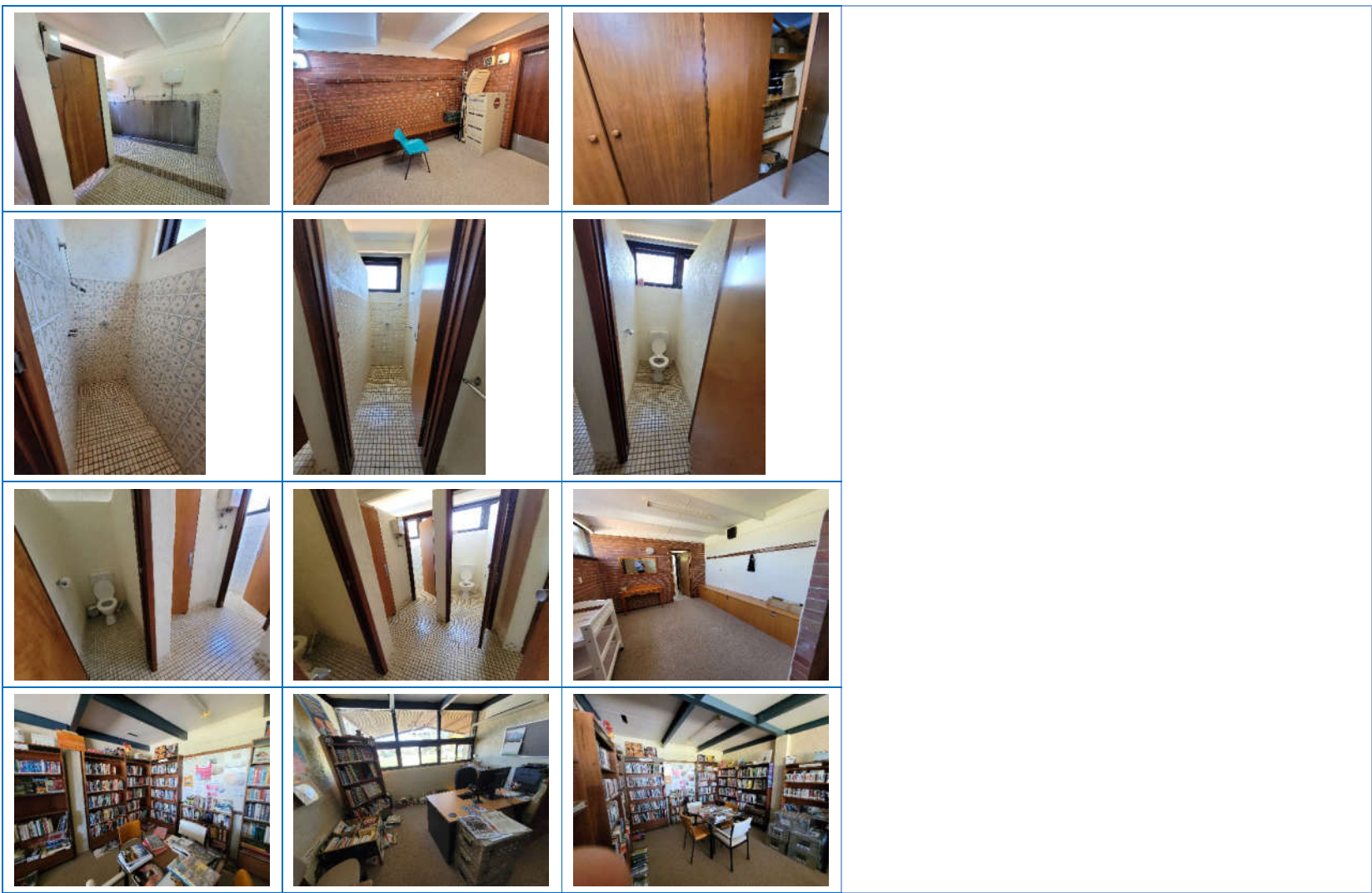
The BCC is a unique facility being located within a sparsely populated area, isolated from the population but with extensive sport and recreation infrastructure. This includes:

- The main building which dates back to 1958 (according to the commemorative plaque) although relocated to Badgingarra in 1978.
- The library services which is contained in one side room and manned on a part time basis.
- Within the older structure of the building there are ageing toilets and changing facility infrastructure which while clean needs upgrading. The pipework, fixtures and fittings are worn and dated.













			<ul style="list-style-type: none"> • The main hall which includes an area for a stage at one end for local productions (currently a raised curtain area). The hall has a wooden floor with high level window openings and with open access to a first floor viewing area. • There is also a playgroup / out of school hours care room. • The facility opens up into a large function room with carpet which serves the sporting codes and large community functions. Honour boards are located on the walls related to the sports clubs. • The kitchen is of a reasonable standard for food preparation and incorporates a kiosk / serving area. • The recently enhanced toilets serving the bowling green and club function area have been modernised and improved and provide a good functional space. • The floodlit bowling green and surrounding infrastructure, having recently been invested in is of a good quality with the capability to provide for shade across the synthetic green. The quality of shade and seating is also of good quality and provides an excellent resource for a small rural community. • The tennis clubhouse / shed is an old metal sheeted structure with shade sail attached. The building provides an indoor storage and meeting area and a good, shaded viewing area and seats but is not well constructed. It appeared to be used for social tennis on a weekly basis.
			
			
			









- The floodlit tennis courts with the synthetic surface are in good order with the hard courts having a reasonable surface. There is also a hit up wall adjacent.
- To the rear of the tennis court is a social gathering area (gazebo) and extensive play space including Badgingarra Natural Playground (2013) and small grassed area.
- Opposite the BCC is the golf course, which is a sand based facility, unirrigated with sand greens. It is unlikely to attract significant local or visitor usage.
- Much of the reserve is unirrigated and gravelly, other than the oval and building surrounds. There is little formal car parking.
- The level of infrastructure on site is extensive for the population base it serves and will require significant financial resources to be expended to manage and maintain it to a consistent level.
- Review and consolidation of space is a key consideration of this facility which while providing a valuable community space, is inefficient and of a high potential asset management liability for the Shire.
- A focus of future use of the site should be on the management and retention of existing assets and reduction in the longer term investment.



			
			
			
Jurien Bay			
Jurien Bay Motocross and Karting Club			
<p>These two clubs operate alongside each other on the northern side of the town's industrial area. The Jurien Bay Kart Club has a gravel surface track' the Jurien Bay Motocross Club track is sand over the dune area and there is a shared water lake.</p>			

			<ul style="list-style-type: none">• The Kart Club is fenced, has transportable container building facilities and water tanks, lighting operating on the flat lower ground of the lot.• The motorcycle club established in 2017, has a clubroom/shed, starting gates, bar and kitchen, but no lighting or permanent toilets.• It is evident that there would be significant benefit for the Karting and Motocross clubs to coordinate their activities and site improvements, in particular potential service improvements and sharing of club infrastructure.• The relative quality of infrastructure for motorsport is good and is located in a suitable location where any impact on residential amenity will be minimised.
			
			
Jurien Bowling Club			
<p>The club has two greens, clubhouse and additional bar / storage shed to the northern green. The management committee borrowed \$250k to upgrade the greens, bar and kitchen and to install the bar/storage some 8 years ago. It is next to the Jurien Bay retirement village.</p>			
			<ul style="list-style-type: none">• The bowling club is a separate facility with function space which potentially provides direct competition to other function areas associated with the recreation centre and golf club.• Its future as a stand-alone facility should be reviewed in accordance with a masterplan for the recreation precinct currently dominated by the

			<p>development of ad hoc infrastructure and inefficiently used space. With an ageing community, the relevance of bowls is important for both competitive and social activities, but the income required to be generated to manage and maintain the facilities is extensive, despite having in place a sinking fund for the greens replacements. It is understood there are leaks to bowling clubrooms which have recently been repaired. This is indicative of the age of the building which will probably necessitate further investment to ensure the asset is managed appropriately.</p>
			




Jurien Sport and Recreation Centre (JSRC) and Oval










The JSRC was built in 1991 and is used every day, mainly for badminton, volleyball and also basketball and netball, table tennis and other sports.









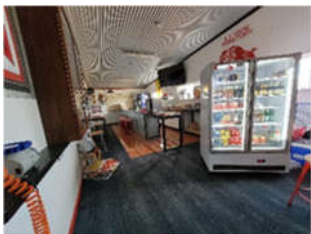
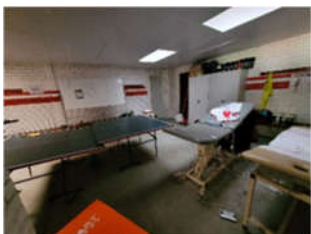


From the entry foyer a functions room with dance floor and sound system is serviced by a commercial kitchen recently renovated with new appliances, which also opens to the sports ground and indoor courts.

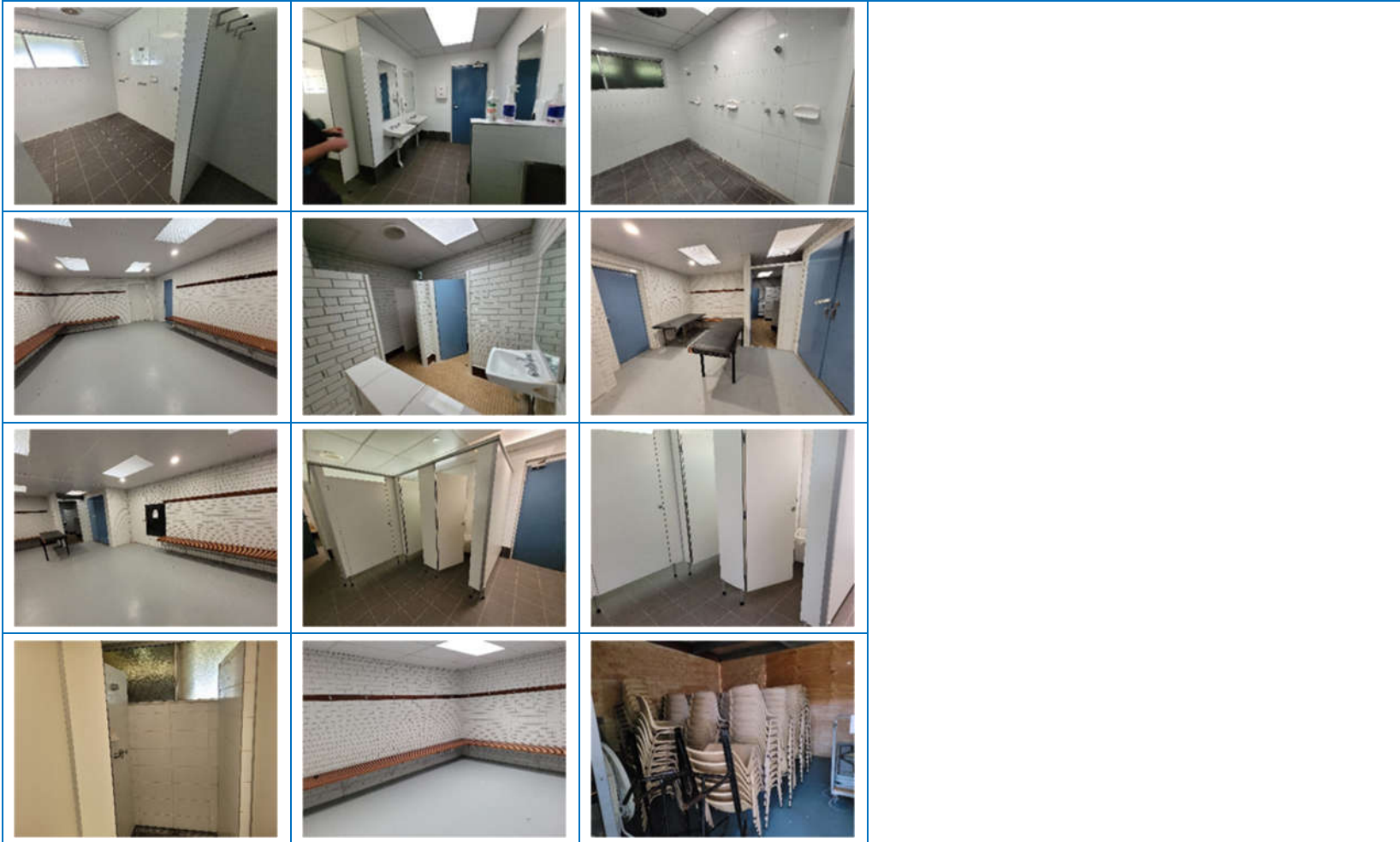
Off the entry foyer is a small equipment storeroom, manager's office, committee room (designed for a playgroup) with toilets. Through a locked gate and door are (2) squash courts (2) and toilets: male x 2 plus a urinal and female x 2, accessible from an outside door. Until recently one of the squash courts was fitted out with gym equipment and the upper floor was utilised for fitness training on a lease arrangement, but is now returned for squash use.

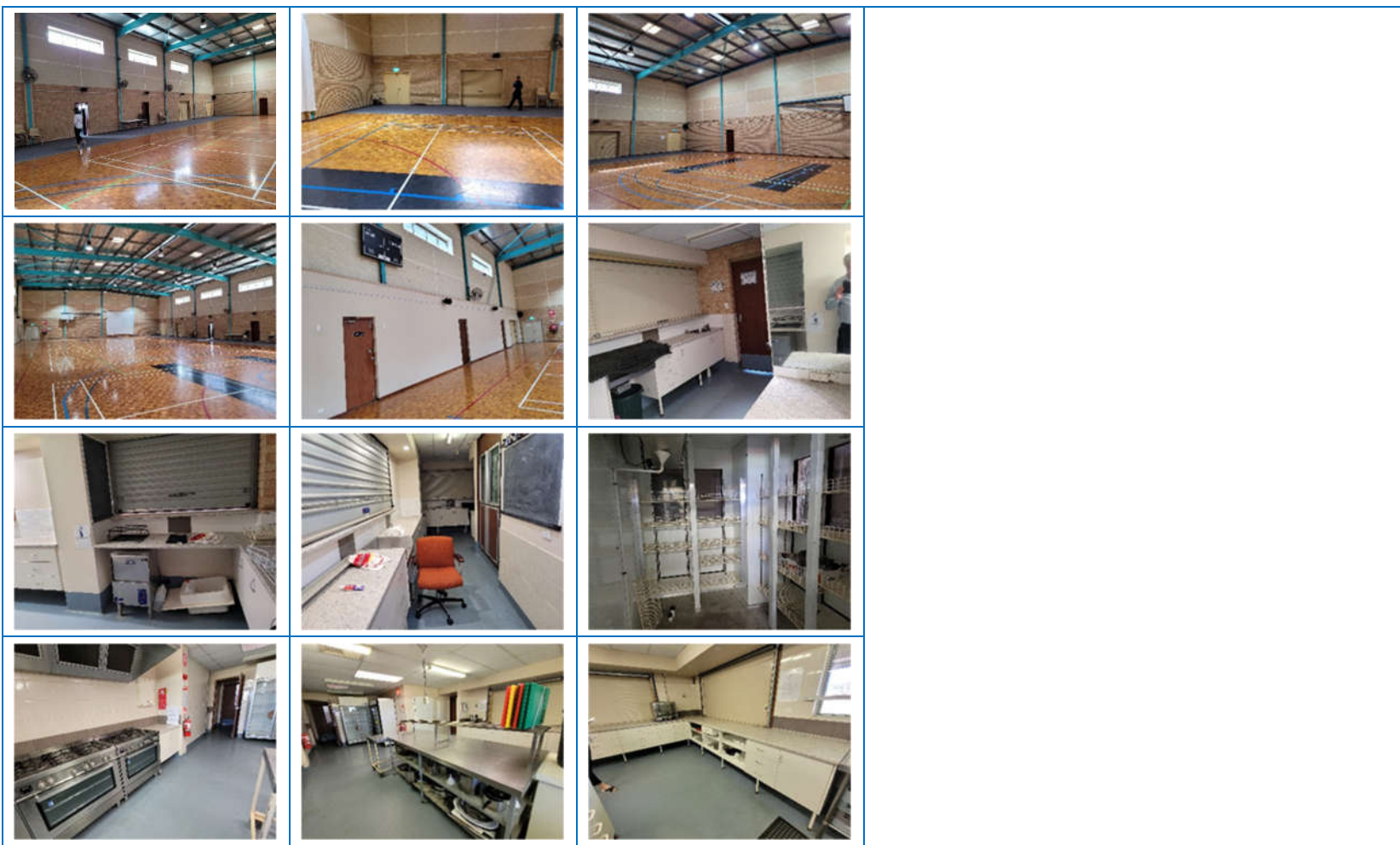
A barbeque function space is shaded and semi-enclosed at the front of the building.

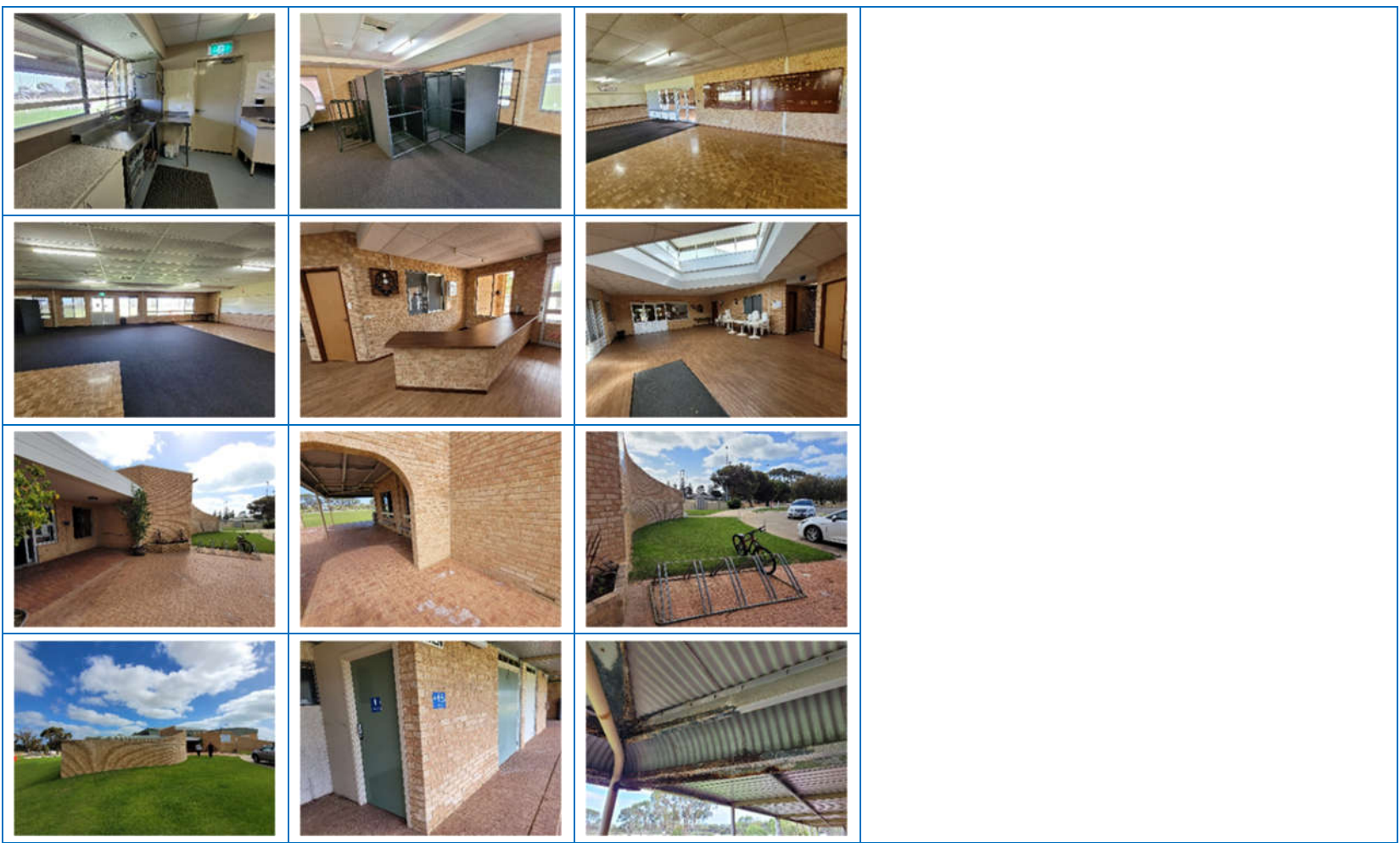
			<ul style="list-style-type: none"> The JSRC has reception foyer with a strong welcoming entry point off the main driveway into the site. While set back from the road it is sufficiently prominent and well signposted to attract users in.
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			<ul style="list-style-type: none"> • Adjacent to the site entry are bike racks and a BBQ area located behind a brick wall with good extended views over the oval. • The foyer provides an entry point all activity areas with a reception desk and office behind. To the left of the main entry is a function room with dance floor serviced by the adjacent kitchen and servery. The function space is light and inviting although some of the infrastructure is dated. There are honour boards present recognising the football club. • The kitchen is of a good quality commercial nature with extensive food preparation areas, dishwasher, sinks and extensive storage. • The bar area and cool room, while ageing is functional and provides a high level of access. • The sports hall has parquet flooring and capability of a range of indoor sporting opportunities with a multi-marked floor. The hall has a projector screen. • The storage is divided into 3 for the netball, table tennis and table/chairs equipment and is on the western side of the hall. This area is effectively utilised and monitored to ensure access for all user groups is permissible. • Change rooms are on the eastern side facing the oval and are basic in nature although have received upgrades in recent times to improve the tiling,
			
			





			<p>fixtures and fittings. It houses female change rooms (3 toilets, 3 showers), umpire's room (1 shower, 1 toilet), first aid room and male change rooms (urinal, 3 toilets, 6 showers, plus 5 showers) for the away side.</p> <ul style="list-style-type: none"> The changeroom side of the building is the original section built by the AFL club and has undergone some LED lighting upgrades. The shower room opens to a room at the end of the building which opens onto the sports hall at one end and the veranda at the other. The way in which the area servicing football is utilised is ad hoc and needs to be reviewed. The AFL club have a room dedicated for their use with club paraphernalia and the installation of a bar, fridge, takeaway food warmers, urns etc. It would be highly beneficial to audit the functionality of this space. The two squash courts which lie on the western side of the building accessed through a separate external door or through the office / playgroup areas. <p><i>Key considerations include:</i></p> <ul style="list-style-type: none"> Review the JSRC AFL 'clubrooms' and ensure licencing, setup and operations are compliant and manageable. Consider increased sport and events uses of the oval. Undertake sports hall storage area leak repairs.
			
			
			





















			
Jurien Bay AFL oval and grounds			
<p>Jurien Bay has two senior AFL teams and has established a hockey and combined netball club to engage in winter sports and female teams. Overflow campers / caravaners are charged \$27/night and have external access to the changerooms by pin code.</p> <p>The Shire has developed a bore field east of the town with a gravity fed piping and tank system in conjunction with the Golf Cub, to the JSRC and all public open space in the townsite. There are 3 large storage tanks and a pump hosing on the southern end of the oval.</p>			
			<ul style="list-style-type: none"> • The oval consists of training lights, AFL goals, score board, cricket practice net, player dugouts (recently upgraded) and hockey goals. • The quality of the turf and surrounding infrastructure is good • It is a functional oval with excellent viewing for spectators and players from the shaded building area, with benches extending from the changing infrastructure associated with the JSRC. • Play equipment is provided between the oval and netball courts providing slide, climbing and swings for children aged between 0-8. The equipment is relatively modern but does not benefit from shade .
			

			<ul style="list-style-type: none"> • The use of the area adjacent to the JSRC for campers is an effective use of resources and ensures a greater presence on site, although it is understood security has been an issue. • The overhang shaded area is showing significant signs of rust and requires treatment.
Jurien Bay Progress Association and Community Men's Shed			
Jurien Bay Progress Association: This mainly storage shed was taken over from the Lions Association. It is unpowered and not connected to mains water.			
Jurien Bay Community Men's Shed: A new facility with a functions area, amenities rom, toilets and metal work and woodwork sections.			
			<ul style="list-style-type: none"> • These facilities provide a valuable service for seniors and community connectivity. • Ideally the infrastructure should have been combined to avoid the continuing presence of ad hoc development within the precinct. • The Progress Association Shed and Men's Shed over time should work towards infrastructure amalgamation in keeping with a master plan for the site.
Jurien Bay Netball Courts			
The two outdoor courts are basketball / netball marked and have match lights located in a bowl adjacent to the oval with basic storage / shade adjacent to the courts.			

			<ul style="list-style-type: none"> • The netball courts provide another example of ad hoc development occurring where a more suitable solution would have been to combine court infrastructure (basketball, tennis and netball). This would ensure the floodlighting, usage and development of ancillary club infrastructure is provided in a more efficient and cost effective manner. • The storage shed adjacent to the netball courts is shared 50:50 between AFL and netball • In the longer term the Shire should work towards consolidating such infrastructure. This can be undertaken as and when there is a need to replace the current court surfacing.
Jurien Bay Foreshore Development			
<p>A central Jurien Bay foreshore master plan was adopted by the Shire in 2020 and the skate park construction was completed early 2021. The Shire hope to progress the balance of the plan quickly and to invigorate the new town square activation by streamlining approvals for events, food vendors and entertainers.</p>			
			<ul style="list-style-type: none"> • The foreshore development is likely to provide a focal point for visitors and residents alike and will provide a more coherent controlled and activated beach access position. • The introduction of the skate park is a focus for family and youth activity.

			<ul style="list-style-type: none">• The staged implementation of the master plan will need to be incorporated within the Sport and Recreation Plan.• The key areas which will need further attention beyond the master plan is potentially extending the Turquoise Way coastal dual use footpath in a staged manner.• Sand accretion and erosion along the foreshores and impacting on recreation use such as the Jurien Bay snorkelling trail and swimming pontoon will need monitoring and response on an ongoing basis.
			
Jurien Bay Golf Course			
The public 18 hole sand green course recently contributed \$250K and member resources to undertake work and purchase materials for the Shire’s irrigation scheme, in order to irrigate the greens. The club has 130-150 members and attracts significant regional events.			
			<ul style="list-style-type: none">• The club has a relatively high membership base and in comparison to other townsites, has a more attractive golf course proposition.• The introduction of an irrigation scheme will further enhance the possibility of marketing the facility to an extended member base and visitors.• Ongoing support in facilitating grant opportunities to extend the service offered on site is likely to be required of the Shire.
Dirt Bike Track – Jurien Bay			
An informal dirt track created on the edge of Jurien Bay settlement adjacent to a playground area for informal BMX bike activities.			

			<ul style="list-style-type: none"> As a small informal local facility adjacent to a playground this site should be retained as meeting the needs of a younger cohort which are learning development skills to transfer onto the newly constructed foreshore skate park.
Jurien Bay Tennis			
On the lower north western side of the JSRC are four paved tennis courts with lighting next to the Jurien Hall			
			<ul style="list-style-type: none"> The tennis courts are located to the front of JSRC and are relatively isolated from other court infrastructure. They are showing significant signs of wear and tear and when the opportunity arises to consider their replacement, it would be mor appropriate to consider a multi-court development aligned to the outdoor basketball and netball facilities. Consideration of the future of the adjacent Jurien Hall is subject to a heritage review currently being undertaken.
Additional Infrastructure			
<p>The Turquoise Coast Visitors Centre and Community Resource Centre sits within the larger Shire of Dandaragan Administration precinct. A 14 seat conference room with AV and four “Hot Offices” with internet access are available for hire. The outdoor amphitheatre hosts performances and movie nights.</p> <p>Jurien Bay District High School has a junior sized oval with a synthetic cricket match wicket and a paved netball/basketball court. The school population is currently 326 aged from Kindergarten to Year12. A community garden is established on the school grounds and members meet for a “Crop Swap” at the JSRC each Friday.</p> <p>The equestrian club is north of Jurien Bay and has a consolidated exercise yard, sand perimeter trotting track, clubrooms with toilets (2012), storage sheds and a dam across a 10ha site. Horses are ridden into the surrounding unallocated crown land, along the beaches and into the ocean. The property is fenced and divided into around 40 paddocks with 30 individual stables, water and shade tree / shelter belts. Agistment is \$1 /week.</p>			

There will be an ongoing need to review the development condition of the Horse Club facilities where individual paddocks appear to be camping facilities in some cases. This is a regulatory process to be investigated. There is also a need to review the need for Horse Club camping space, given they fill the current town caravan park.

Appendix D: Consultation Output Report

This Consultation Report outlines the processes and outputs of stakeholder engagement to support the development of the Shire of Dandaragan's Sport and Recreation Plan (SRP). Engagement was undertaken by a range of methods in late 2020 through to early 2021.

The SRP will guide investment in appropriate sport and recreation facilities centered at the four (4) population focussed centres of Jurien Bay, Cervantes, Dandaragan and Badgingarra. Provision of sport and recreation facilities and services is considered across organised team sports, individual participant sports (e.g. fitness gym) and recreation opportunities. The SRP addresses capital assets for meeting current and future recreation needs of the Shire's community for the following 15 year period. Community requirements will need to be balanced against the financial resources of the Shire and potential partnerships for capital and operational cost sharing.

OBJECTIVES OF THIS ENGAGEMENT

A robust consultation process with key stakeholders ensures the SRP reflects the views and priorities agreed in consultation with Shire Officers, Elected Members, sporting and community groups and other key stakeholder groups and agencies throughout the SRP development process.

The key aims of the engagement were to:

- Identify levels of demand for casual, recreational, club, competition and elite uses.
- Determine user profiles and numbers for the range of sporting and recreation facilities.
- Understand latent demand that is not being serviced by the facilities.
- Identify potential future growth and evolving trends from clubs and users.
- Ascertain how well or not current facilities meet the needs for current and future use.
- Consider workable shared use arrangements and greater flexibility in sport and recreation infrastructure design.
- Consider optimum management models for ongoing capital, management and maintenance of recreation facilities by the Shire, users and through other provider, management and funding sources.

Current and future use

Understanding issues of current provision of sport and recreation space and facilities in the region to guide adequate future provision sets the foundation, considering:

- Current facilities and how they are developed.
- How they are utilised and what prevents people using them to greater capacity.
- What the current facility demand is based on usage and membership profiles.
- Growth and diversity that users are planning for.
- Responsibilities and resources needed to manage and maintain them and what could be improved.
- If there are competing needs for the same facilities.
- If there are opportunities to share facilities.
- Other ways these facilities are used for sport and recreation.
- Other community services provided through sport and recreation facilities.
- Where is there under and over provision.

Planning for Future Sport and Recreation

Site assessments and desktop review of trends and research is considered in light of the specific local conditions of the Shire of Dandaragan. The engagement draws from the key stakeholders and community an understanding of future local needs for sporting and recreation activities. The policy level direction/trends and audit information is analysed with this local knowledge to assist with planning for the next 15 years. The engagement phase facilitated information sharing on:

- Key trends that need to be considered for the future.
- Plans in place to increase or upgrade facilities.
- Plans for new services to be accommodated.
- How facilities could be modified, improved or used differently to increase use.
- Opportunities to share facilities and partner for services.
- Other factors affecting the way we plan for, manage and use them.

Sport and Recreation Decision Making Tool

To inform the development of a decision-making tool for future planning of sport and recreation facilities, engagement with Shire officers and Elected Members provided an understanding of:

- What stakeholders value the most.
- What stakeholders prioritise for provision.
- Key population growth and demographic change, asset programs, local sport and recreation trends and financial capacity that influence services and facilities.
- Proposals that should meet optimum determining criteria for economic, social, cultural and environmental benefit.
- A program for new, renewals, decommissions, refurbishments, shared and multiple use that align with the Shire's strategic objectives and financial and community capabilities.

Informing, Involving and Empowering

It was important to engage in a manner that empowered the project stakeholders to work collaboratively with each other, the consultant team and the Shire. This was facilitated by:

- Ensuring common understanding of the project's objectives, what information was to be collected and how it will inform the S&R Plan.
- How views and feedback will be recorded, collated, analysed, presented and reviewed.
- Asking open questions and inviting information and view sharing e.g. 'where are you now'? 'where do you want to be'? and 'how will you get there'?
- Sharing the information, audit, engagement findings and analysis methodology.
- Providing advice on the project steps and when the draft findings and recommendations are made available for their comment.

ENGAGEMENT METHODOLOGY

Prior to finalising a Stakeholder Engagement Plan, the Consultant team initially met with the City's Project Team to identify the stakeholders, agree appropriate methods and timing and to consider potential risks and conflicts for the engagement.

Stakeholder Identification, Impact and Risk

The Shire of Dandaragan SRP project was considered a medium risk on all measures against social, technical, economic, environmental and political impact. Although this strategy will deliver on many themes of the Shire's community, corporate and financial strategies and is consistent with strategies for quality asset and financial management, providing sport and recreation infrastructure and services to meet the current and future needs of the Shire of Dandaragan may require commitment from neighbouring Shires, the state government, other land managers and service providers. This may add complexity to decisions for more and different sport and recreation infrastructure, in addition to technical, environmental, regional, financial and local social challenges.

The outcomes of this engagement and recommendations will generate political, community and media interest to understand the information and evidence gathered. Therefore, the stakeholder engagement must be transparent, and outcomes clearly articulated to ensure trust in this foundation work for the SRP project.

The Stakeholder Engagement Plan identified the key stakeholders, how risks and impacts were to be managed through the SRP development process and how best to engage with them. The key stakeholder groups were identified as:

- Elected Members
- Shire Officers
- Key Sporting Associations
 - WAFC
 - WACA
 - Hockey WA
 - Tennis West
 - Netball WA
 - Basketball WA
 - Golf WA
- Dandaragan Sporting Clubs
- Dandaragan Cultural Clubs
- Department Local Government, Sport and Cultural Industries
- Department of Education WA
- Department Biodiversity, Conservation and Attractions (Parks and Wildlife)
- Main Roads WA
- Department of Transport
- The broader Shire of Dandaragan community

The following table identifies the regular sport and recreation facility users and the facilities they used.

Table 26: Current user groups related to current infrastructure.

Facility users	Facilities used
Cervantes Bowling Club	Cervantes Country Club
Cervantes Chamber of Commerce	Cervantes Country Club
Cervantes Cultural Committee	Cervantes Country Club
Cervantes Golf Club	Cervantes Country Club
Cervantes Tennis Club	Cervantes Country Club
Cervantes Ratepayers and Progress Association	Cervantes Country Club
Cervantes Women's Forum	
Cervantes Playgroup	Cervantes Community Recreation Centre
Country Women's Association Cervantes	Cervantes Community Recreation Centre
Cervantes Football Club (Inc)	Cervantes Community Recreation Centre
Cervantes Netball Club	Cervantes Community Recreation Centre
Cervantes Performing Arts	Cervantes Community Recreation Centre
Cervantes Horse Club	Horse club facilities
Cervantes Historical Society	Leased commercial facility
Cervantes Community Men's Shed	Men's Shed
Cervantes Fin Fishers	Fin Fishers facility
Central West Coast Senior Citizens Group	Jurien Bay Community Men's Shed
Jurien Bay Community Men's Shed	Jurien Bay Community Men's Shed
Coastal Kids Care Inc	Jurien Sport and Recreation Centre
Taylors Dance Company	Jurien Sport and Recreation Centre – stadium and squash court
Jurien Bay Football Club	Jurien Sport and Recreation Centre – stadium for winter sports program
Jurien Bay Tennis Club	Jurien Sport and Recreation Centre
Badminton	Jurien Sport and Recreation Centre - stadium

Facility users	Facilities used
Basketball	Jurien Sport and Recreation Centre - stadium
Netball – mixed competition	Jurien Sport and Recreation Centre - stadium
Senior Fitness	Jurien Sport and Recreation Centre - stadium
Turquoise Coast Table tennis	Jurien Sport and Recreation Centre - stadium
Jurien Bay District High School	Jurien Sport and Recreation Centre - stadium
Shire of Jurien Bay – Citizen of the Year	Jurien Sport and Recreation Centre – stadium, function room and kitchen
Private functions, parties, performances and Oktoberfest	Jurien Sport and Recreation Centre – function room and kitchen
Gym	Jurien Sport and Recreation Centre – squash court 2 and mezzanine
Squash – casual users	Jurien Sport and Recreation Centre – squash court 1
Tennis – casual users	Jurien Sport and Recreation Centre – outdoor courts booked through the centre
Jurien Bay Progress Association (Inc)	Progress Association shed
Turquoise Coast Netball Association	Netball facilities and JSRC
Jurien Horse Club	Horse Club Facilities
Jurien Bowling Club (Inc)	Jurien Bowling Club
Jurien Bay Motocross Club	Motocross club facilities
Jurien Bay Kart Club	Kart club facilities
Jurien Bay Country Golf Club (Inc)	Golf club facilities
Advance Dandaragan	Dandaragan Community Centre
Dandaragan Basketball Club	Dandaragan Community Centre
Dandaragan Community Centre	Dandaragan Community Centre
Dandaragan Bears Cricket Club	Dandaragan Community Centre
Dandaragan Football Club	Dandaragan Community Centre
Dandaragan Hockey Club	Dandaragan Community Centre

Facility users	Facilities used
Dandaragan Netball Club	Dandaragan Community Centre
Dandaragan Playgroup	Dandaragan Community Centre
Dandaragan Repertory Club	Dandaragan Community Centre
Dandaragan Tennis Club	Dandaragan Community Centre
Dandaragan Golf Club	Golf Club Facilities
Dandaragan Horse Club	Horse Club Facilities
Dandaragan Community Recreation Club	Dandaragan Community Recreation Club
Dandaragan Bowling Club	Dandaragan Community Recreation Club
West Midlands Group	Community Resource Centre
Dandaragan Craft Group	Aggie's Cottage
Country Women's Association Badgingarra	Badgingarra Community Centre - meeting, kitchen, function room and grounds for events.
Badgingarra Chamber of Commerce	Badgingarra Community Centre – meeting, kitchen and function room for Christmas party
Badgingarra Community Association	Badgingarra Community Centre – meetings, kitchen, function room for events, oval for dog trials
The Sandpaper	Badgingarra Community Centre
Badgingarra Hockey Club	Badgingarra Community Centre
Badgingarra Bowling Club	Badgingarra Community Centre – bowling green, function room and kitchen
Badgingarra Golf Club	Badgingarra Community Centre – golf course function room and kitchen
Badgingarra Tennis Club	Badgingarra Community Centre - courts, toilets, kitchen and function room
Badgingarra Playcentre Association	Badgingarra Community Centre – playgroup room, kitchen and grounds
Badgingarra Tennis Club	Badgingarra Community Centre
Central Midlands Coastal Football League	Badgingarra Community Centre – Function room, oval and veranda

Facility users	Facilities used
West Midlands Group	Badgingarra Community Centre - Information Day
Fabfit	Badgingarra Community Centre – function room, hall and kitchen
Badgingarra Primary School	Badgingarra Community Centre and grounds – concerts and interschool athletics
Anglican Church	Badgingarra Community Centre – church services
Catholic Church	Badgingarra Community Centre – Sunday Mass
Badgingarra Family Fellowship	Badgingarra Community Centre – church services
Combined churches Christmas Carol Service	Badgingarra Community Centre and oval

Community and User Workshops

Four community workshops were held at:

- Badgingarra Community Centre (BCC) on 15 February 2021
- Dandaragan Community Centre (DCC) 16 February 2021
- Cervantes Community Recreation Centre (CCRC) 22 February 2021
- Jurien Sport and Recreation Centre 23 February 2021

The workshops were well attended other than for Badgingarra. However, the community representatives for Badgingarra were members of the BCC management committee and the Golf Club. They volunteered across most activities in the local district and were well informed individuals heavily involved in developing and driving projects and community programs. The outputs from the workshops are identified in the following tables:

Table 27: Cervantes Workshop and Community Survey

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Cervantes Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Cervantes town	All	Events and competitions	One of the biggest issues for the town is retaining young families	Childcare services Youth facilities	Attractions to the town to support local businesses Youth facilities and activities in keeping with the Shire's Youth Plan.
Cervantes town	Foreshore	Water sports and recreation	Wind surfing competition	Swimming Pontoon at foreshore hub	
Cervantes town	Pathway	Walking and cycling		Access for wheelchairs, gophers, prams and bicycles Interpretive Trails Pathway from the town northern point to Thirsty Point Shelter and toilet at Thirsty Point	Complete the Turquoise Way Trail from Hill River to Cervantes, connecting Jurien Bay. Pathway to Thirsty Point.
Cervantes town	Management General	Sport and recreation Walking trails Cycle tracks Beaches 4WD access Family activities	Sport and recreation needs and management need to be consolidated and coordinated for the benefit of the whole town. The four Dandaragan towns could coordinate and divide the primary sport and recreation roles.	CRC needs to be better signed and activities advertised.	The number of volunteers available and their skills to undertake all management tasks is limited - groups need to consolidate their efforts in lieu of duplicating them with each club.
Cervantes CRC	CRC Management Committee	Club use, leasing and bookings	Insurance for small group use is prohibitive	Diversify uses Scale hire fees suited to the capacity of the user. Recruit active facility users to the management committee.	

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Cervantes Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Cervantes CRC	Building General		Newly refurbished toilets and changerooms are good quality and sufficient in number. Should be upgrade with renewable energy source. Requires upgraded western entry / foyer	Upgrade entry / foyer Renewable energy	A renewed entry and foyer space.
Cervantes CRC		Events	Tractor race Family Festival @ Christmas		The town needs coordinated events and competitions as attractors.
Cervantes CRC	Gallery	Art festival	Acoustics and firewall being addressed		
Cervantes CRC		Art Classes Craft and sewing	The Art group are seeking a dedicated building so that they can expand their activates for art workshops and small displays.	It was suggested that they consider space within the CRC, including the mezzanine	
Cervantes CRC		Kitchen	Electrics to be resolved for multiple appliances		
Cervantes CRC	Library	Library	Well used. Needs updating and expanding Extend operating hours		
Cervantes CRC	Meeting rooms	Meeting spaces	CWA St John Ambulance Good meeting room with facilities recently upgraded		
Cervantes CRC	Hall	Mezzanine	Could be made more functional and utilised for other community activities Standing viewing only Limited access Limited use		

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Cervantes Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Cervantes CRC	Hall	Netball			
Cervantes CRC	Hall	Basketball			
Cervantes CRC	Hall	Chair Exercise Yoga	The exercise club are unable to afford the hall hire fees.		
Cervantes CRC	Hall	Church Bible study	Catholic services		
Cervantes CRC	Theatre facilities	CWA Choir			
Oval	AFL Shed	Change room for home side	This shed has a lot of "community vibe"	Needs a plan for its ultimate function. This should be done within the next 5 years with a view to implementing by integrating memorabilia / refurbishment of the eastern end of the CRC.	Ensure current shed operations are legal
Oval	AFL Oval	AFL	May need activation programs Need to ensure it is well maintained and has different activities	Oval entry need improving Oval needs shade trees Future training lighting	
Oval	Playground Skate facility	Informal uses		Adult playground suggested as an attractant	
Oval	Toilet and picnicking facilities	Overflow camping	Caravan Club events Clontarf Boys camping		
Country Club	Management	Bows, Tennis and Golf only	The management committee does not effectively represent all users. The building needs refurbishment It may be better as a social community hub building, but it is too big and would complete with the Lobster Shack		Securing a quality management arrangement is a high priority for the viability of this facility and the clubs who rely on it.
Country Club	Meeting spaces	Community groups	Ratepayers and Progress Association Chamber of Commerce		

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Cervantes Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Country Club	4 tennis courts synthetic Lighting tennis shelter	Tennis			
Country Club	Bowling green Shade cover Lighting Shelters and seating Abandoned green Storage shed x 2	Bowls			
Country Club	Golf course	Golf	Current shed facilities acceptable. Needs irrigation. Beautiful course.	Need a long term plan for the golf course and facility management	Golf club to develop a business plan and work with the Country Club management committee
Country Club	Functions space and kitchen	AFL functions			
Fin Fishers	Foreshore location Club building Carparking and boat ramp	Fishing competitions	Facilities okay and recently renovated. Excellent community vibe. Future foreshore erosion issues		
Cervantes Central West Men's Shed	Sheds on a small, fenced lot close to the foreshore	Metal work Wood work Scrap sorting Repurposing of materials Meeting place	The building is unlikely to be compliant and is not in good condition. The site and building are very constrained for the types of activities undertaken. Too small Not functional Within the foreshore development area	A purpose built appropriate facility located closer to other community facilities is needed.	A more suitable location needs to be secured.

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Cervantes Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Historical Society	Commercial lease	Historical activities Historical displays Collection storage	The Cervantes Historical Society say they represent the whole Dandaragan District and are keen to expand their display to include large items such as a local fishing boat as a tourist attractant. Current building is in the centre of town and is exclusively for the Historical Society use, which they very much enjoy. This s a privately owned commercial building that is currently for sale on the open market. The ownership of the building prevents any club from applying for improvement grants.	They are finalising their 10 year business plan which will help guide their decisions for the future	The Historical Society need to secure a premises as a matter of urgency before the commercial building they occupy is sold.
Horsemen's Club	Fenced paddocks Horse shelters Water supply	Pony club	Needs trees for shade		
Waste Transfer Station	3 sheds office	Vacant land used for horse trails			
Foreshore reserve	Ablution block x 2 Playground Shade shelters		Hanover Bay Picnic area is well used.		
Recreation Parks	Memorial Park Wally Poulter Park Catalonia Park				
Bush Fire Brigade Building					
Depot	Workshop machinery sheds transportable office OHS shed		Each of the four towns have a town based grounds maintenance crew.		

Table 28: Dandaragan Workshop and Community Survey

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Dandaragan Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Dandaragan town			One of the most critical issues is the lack of NBN coverage in and around the town. This unreliability limits business and community capacity	Assist the community to resolve the poor NBN coverage for the town	
Dandaragan town	Pathways		Need safe walking and cycling routes throughout the town and of the highway.	5km town circuit cycle / walk trail - off the road for day time use.	
Dandaragan town	Aquatic facilities in Moora			A town pool with water play and learning to swim.	
Community Centre	Building in General	Peak and usual uses		Female changerooms require an upgrade Septics require upgrading Storage space limited for the number of users Hot water system requires upgrade Power requires upgrading Resolve internal water leak	Appropriate all gender changerooms and toilets
Community Centre	Community centre	Playgroup Cottage Craft			
Community Centre	Community centre	Kitchen			
Community Centre	Hall	Basketball practice Netball	Dandaragan joined the Moora competition for matches	Resize the indoor netball courts for compliant runout spaces	

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Dandaragan Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Community Centre	Hall	Events	Anzac Day Balls Wine, Women and Wellbeing Melbourne Cup School Concerts Regional Cross Country Long Table Lunch x 2 Charity Events Stargazing events Christmas Party Grow Day	Small grants are available to the community for minor works, but it is onerous for small groups to prepare submissions.	Paid event coordinator given the large number of events and promotions each year. Focus on Arts and cultural events
Community Centre	Hall	Church Services	Catholic and Anglican		
Community Centre	Hall	Fitness	Thai Chi Gym fitness Yoga and Pilates classes held in Moora		
Community Centre	Hall	Performance	Reparatory group rehearsals and performances Dance and ballet are provided in Moora Music lessons are provided in Moora	Male and Female dressing rooms	
Oval	Cricket match wicket Training lights	No cricket team WACA run annual programs for juniors			
JC Grieve Sportsground	Oval junior oval Hockey shelter & shed	AFL Football - 3 teams Hockey - 1 team		AFL oval training lighting Hockey pitch training lighting	

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Dandaragan Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
JC Grieve Sportsground	Netball court	Netball - 2 outdoor teams and Nippers		Outdoor court lighting upgrade Shade over outdoor courts and for spectators. Resurface the 1 NB court Remark the Tennis courts for netball use as well.	
JC Grieve Sportsground	Tennis courts x 4 4 grass tennis courts 2 synthetic grass courts Tennis pavilion	Social tennis			
JC Grieve Sportsground	Bowling Club shed Rotunda Pump track Amenities building Playground	Recreational Camping Events		Shade cover to the play equipment Update the playground New pump track and outdoor youth hangout space soon to be constructed	Youth activities for 8+ ages. Upgrade playground
Pioneer Park	Transit caravan park Pioneers rotunda grassed parkland	Overflow camping Events	Grow Festival Australia Day		
Dandaragan Community Recreation Club	Bowling club house Bowling green	Darts Friday night teas		Kitchen upgrade and equal access toilets required. Outdoor play area needs to be fenced to contain smaller children and to reduce vandalism	Kitchen and toilet upgrades Return Friday Night teas
Golf Club	Club house Amenities Sheds x 2		The course is used regularly for walking and running.		

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Dandaragan Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Wolba Wolba (Aggie's Cottage)	Heritage farm building Amenities Shed Pizza oven Gardens and pavilion	Events Australia Day	Beautiful location and setting. Music performances Cinema Markets Quiet Achievers Heritage building constraints. The cottage lacks a drinking water supply which limits capacity to host events.	Kitchen - possibly commercial Building refurbishment and additions required for improved functionality. Toilet upgrade Increase car parking	A carefully thought out business plan for the cottage site. Water Kitchen
Fire Shed					
Youth Places & Spaces	Shed Key pad entry gym	Trainer supervised gym	The gym is well used. Development refurbishment of the town's S&R facilities to address younger population and teenagers.	Requires a north side awning to protect the open side to weather. Box track and cycleways.	Outdoor cover the gym Expansion of the gym facilities
Dandaragan Community Resource Centre	Library Office space Meeting Rooms			The CRC and Advance Dandaragan are establishing a museum and require space. Need for additional office space	West Midlands and other office space
Bush Fire Brigade	Building				
Golf Club	Member maintained 18 hole dry course	Golf Cross Country Low fire fuel loading on the west side of the town	The golf course mature trees are infested with Mistletoe which will cause the eventual loss of all trees. Currently has around 10 members who undertake all building and course maintenance - need to increase membership and volunteers.	Need to consider the future of the golf course and options for mini-golf, mountain bike and cross country uses.	Immediate need to source funds for paid maintenance assistance of the golf course.
Depot	Workshop machinery sheds transportable office OHS shed		Each of the four towns have a town based grounds maintenance crew.		

Table 29: Badgingarra Workshop and Community Survey

SHIRE DANDARAGAN SPORT AND RECREATION PLA: Badgingarra Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Badgingarra town	Path way system. Retention of trees		Bike trails for a variety of riding experiences.	Footpaths across town connecting key facilities and the trail network. - Road side access for the elderly and those with prams - Night time access along the reserve from night time tennis.	
Badgingarra town	Swimming facility	Tennis and swimming	Badgingarra residents of Badgingarra drive to Moora and Eneabba for use of the public swimming pool and to Jurien Bay for social tennis games.	A swimming facility for all ages was requested a number of times, with most directed a locating a district facility in Jurien Bay	
Community Recreation Centre		All	The building is suitable for all current uses Clubs fundraise and repurpose materials for improvements. There are some drainage issues with the car parking areas. It is essential that the management committee and the Shire ensure ongoing maintenance of the existing facilities to keep them in good working order	Airconditioning upgrade - for heating and cooling effectively and efficiently, which will encourage greater community use.	Airconditioning upgrade of main building. Ensuring clubs program and fund synthetic surface replacement - Bowling green / 12-15 years - Tennis courts / 7 years Capital and renewal funding boosted by cropping income.

SHIRE DANDARAGAN SPORT AND RECREATION PLA: Badgingarra Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Community Recreation Centre		Church			
Community Recreation Centre		Library			
Community Recreation Centre		Playgroup			
Community Recreation Centre	Hall courts	Indoor hockey developing well	Netball has moved to Dandaragan Basketball has moved to Moora	New basketball practice court near the tennis courts.	
Community Recreation Centre	Hall courts	Keep fit Monday mornings			
Community Recreation Centre	Hall theatre	CWA Choir and Drama Festival	End of year school concert		
Community Recreation Centre	Mini-golf	Mini golf under construction - to be finished April	Built by local volunteers with donated materials and the old synthetic bowling greens cover. Likely to be available for free use.		
Community Recreation Centre	Community centre	Badgingarra Progress Association	Meetings and the Sandpaper newsletter		

SHIRE DANDARAGAN SPORT AND RECREATION PLA: Badgingarra Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Community Recreation Centre	Community centre	Host of annual events in the centre and grounds	Christmas Markets Australia Day Breakfast Chamber Commerce - Annual Christmas Party. Badgingarra Community Association Picnic. Boarding School and youth camps Funerals Weddings Evacuation Centre		
Community Recreation Centre	Bowling green with motorised retractable shade Bowling storage shed	Active club	The bowling club operate the CRC bar during the summer months		Ensuring the club program and fund synthetic surface replacement - Bowling green / 12-15 years
Community Recreation Centre	Library				
Tennis Courts	4 synthetic grass 2 synthetic paved grass Tennis shelter	Active club with 40-50 members. Netball has folded		Reconstruction of refurbishment of the tennis hit up wall is required	Ensuring the club program and fund synthetic surface replacement - Tennis courts / 7 years

SHIRE DANDARAGAN SPORT AND RECREATION PLA: Badgingarra Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
	Lighting to all courts for matches				
Oval	Training lights Rotunda Playground Gardens		Sheep Trials	Future lighting upgrade for AFL. Multi-use training and possible match use	
	Cricket match wicket	No active side Annual 20-20 social match Juniors travel to Jurien Bay for the WACA programs	Need adult volunteer support for junior sports		
	AFL Oval	AFL folded and players moved to join Dandaragan teams	AFL training is held 1/month in Badgingarra. Previously Little Athletics driven by select parents - folded when they moved on		
	Hockey	Hockey folded due to lack of numbers and players joined			

SHIRE DANDARAGAN SPORT AND RECREATION PLA: Badgingarra Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
		Dandaragan or Jurien teams			
Oval	Toilet and picnicking facilities	Overflow camping			
Golf Course	18 hole dry course	Winter season golf	Member volunteers maintain the gold course. The club operates the CRC bar during winter season. Some play at Jurien Bay GC		Servicing and renewal of course maintenance machinery
Youth Places & Spaces	Shed			Sports programs need to target younger children in the local area.	
Bush Fire Brigade	Building				
Vern Westabrook Walk					
Art Trail					
Depot	Workshop machinery sheds transportable office OHS shed		Each of the four towns have a town based grounds maintenance crew.		

Table 30: Jurien Bay Workshop and Community Survey

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Jurien Bay Workshop and Community Survey					
Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Jurien Town	Sport and recreation	<p>Sky diving</p> <p>Fishing / boating</p> <p>4WD</p> <p>Swimming</p> <p>Snorkelling</p> <p>Bush Walking / nature watching</p> <p>Shooting</p> <p>Blessing of the Fleet</p> <p>Spray the Grey</p> <p>ANZAC & Remembrance Day</p> <p>Indian Ocean Festival</p> <p>Markets</p>	<p>All Shire facilities require volunteers to operate and maintain them and they need to be cost neutral.</p> <p>Performing arts - music, singing, acting, etc is missing in Jurien Bay.</p> <p>People need to stay longer</p> <p>Currently services are at their limit for tourists.</p> <p>Generally facilities are excellent but ageing.</p>	<p>Improve events engagement with the Jurien Bay Community - there is poor take up of advertised events.</p> <p>Shire to use info from this session to develop and publish a sport and recreation directory.</p> <p>Need a recreation development officer (combine with community development officer) to assist with grant applications, drive implementation of the SRP and run programs.</p> <p>Shire provided programmed seniors recreation e.g. move to music, walking and cycling groups, seniors gym.</p> <p>A district swimming facility.</p> <p>A complete wellness complex.</p>	<p>It would be good not to duplicate efforts with each club and to coordinate programs, reduce volunteer burn out through some paid positions and forming consolidated management committees.</p> <p>Coordinated promotion and engagement with broader community to attract people to events and activities.</p>
Jurien town	Pathways	<p>Walking</p> <p>Running</p> <p>Cycling</p>	<p>The coastal bike path is very well used.</p>		<p>Connection of the coastal pathway from Hill River to Cervantes is considered a high priority</p>

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Jurien Bay Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Jurien Community Sport and Recreation Centre	Events	Triathlons Sport Camps Scout Camps School Carnival	<p>The most critical issue for the current building is the limited capacity for all users at peak times - typically AFL, netball and camping use of the toilets and change rooms.</p> <p>Although there was discussion about the performance stage and recent decision to dispose of the old mobile stage and use the Cervantes mobile unit, it was unclear what the issue was.</p> <p>Kitchen and function area sufficient for <120</p> <p>Storage limited for events</p>	<p>The building layout is okay but it needs upgrades and more toilets and plumbing upgrades - related to peak use periods.</p> <p>The building is subject to ongoing minor works / repairs/ upgrades due its age.</p> <p>Shire need to bite the bullet and have the Jurien Bay Community Sport and Recreation Centre come under Shire management (not a community group)</p>	<p>Women's changerooms and update other minor compliances.</p> <p>Start planning for the building to be completely revamped and improved for multiple uses.</p>
Jurien Community Sport and Recreation Centre	Meeting/function room Hot office/boardroom Commercial kitchen Change rooms Overflow peak camping	CWA meetings and activities	<p>Overflow caravan parking income is spent on the building maintenance.</p> <p>The meeting room is not well used.</p> <p>DBCA use the camping area as a base for their annual mountain bike trail (Mt Lesueuer)</p>		
Jurien Community Sport and Recreation Centre	Squash courts x 2	One court used as gym	Until recently the gym was run commercially by a trainer	A dedicated gym facility would improve the popular gym service free	

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Jurien Bay Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
		One court also use for ballet		up the second squash for its intended use.	
Jurien Community Sport and Recreation Centre	Indoor sports hall	Table tennis Badminton Basketball Netball Pilates	Netball and basketball courts are too short without regulation runout room. There is no spectator space within the hall. Access to store and changerooms at the far end of the hall is limited due to constrained size.		
Jurien Community Sport and Recreation Centre	Indoor sports hall	Dance Acrobatics	The hall and squash floors are unsuitable for dance which needs a sprung timber floor.		
Oval	AFL oval Cricket practice wicket Ticket office	AFL Hockey Cricket	There are fixture conflicts with hockey and AFL use of the oval during the same season for 7 teams that use the oval. The AFL club have arranged for a temporary cricket wicket form the founding cricket club.	The northern verandah is used for social activities by the AFL club. There is a major roof leak and functionality issues with the current layout - these are currently being addressed by the AFL club - but a function are for the AFL is a long term need.	The northern veranda work is significant and possibly expensive - some negotiation may be required to address the roof leak. Training lighting that can be upgraded in the future for matches. A separate hockey pitch may resolve

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Jurien Bay Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
					<p>the oval use conflicts.</p> <p>AFL access to the rear of the CSRC building as for netball.</p> <p>Junior sport support and encourage high school age retention</p>
Oval	Tennis pavilion 4 synthetic tennis courts	Social tennis			
Oval	2 Netball courts Netball pavilion	No competition	Access to the outdoor netball courts is limited - shut off by a gate on the northern side and through gravel side entry on the southern side.	Upgrade carparking /accessway and pedestrian access from the CS&RC to the netball courts (and oval)	Junior sport support and encourage high school age retention
Oval	Men's Shed	Senior Association meetings and activities			
Oval	Progress Association	Progress Association meetings and activities	The Progress Association organise regular markets on the foreshore or other locations	Rain water supply Fencing Ablutions	

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Jurien Bay Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Bowling Club	Club house 2 synthetic bowling greens	Darts Bowls RSL activities	The club wish to attract corporate and evening use by providing night time match lighting. The building is sufficient for current and near future needs. Need to recruit new members.	Currently arranging solar array Roof replacement is required in the next 5-10 years Upgrade lighting to both greens to Australian Standards for night time matches	Carpark shared with the Country Golf Club needs to be upgraded and pavement surfaced. Club concerns for securing sinking funds for replacement of the two synthetic greens surfaces.
Bowling Club	Club house 2 synthetic bowling greens	Emergency Services Cadets - training and activities	The RSL club represents the Dandaragan District, Jurien Bay, Cervantes and Greenhead. They are proposing to secure \$1.1M to construct their own accommodation which will include an RSL historical display. The current CWA building is used or veterans affairs and families.		
Country Golf Club	Clubhouse Buggy shed Mower shed Store room	Golf	The Country Golf Club have a business plan in place and are currently updating it. They also provided substantial contribution to water resource development for the town/ Golf course in partnership with the Shire. The next stage is to install irrigation to the course.	Irrigate all fairways for play all year round Improve the length of the practice fairway (driving range) Building okay but need expanding and updating in the next 5 years Need to grow membership in next 5 years.	Carpark shared with the bowling club needs to be upgraded and pavement surfaced

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Jurien Bay Workshop and Community Survey

Main Facility	Facility	Activities	Discussion	Improvements	Priorities
Jurien Hall	Original town hall		Asbestos		
Jurien Bay Education and Conference Centre	Boardroom 3 meeting rooms Hot office Kitchenette Outdoor amphitheatre				
Jurien Bay Kart Club and Jurien Bay Motocross Club	Two separate clubs in adjoining fenced facilities	Karting Motocross	<p>Karting is constrained by the land parcel and are looking to expand - Native Title over land to the east.</p> <p>No toilets or changing facilities - usually hired in for events.</p> <p>Industrial location away from town. Similar activities in the same location.</p> <p>Conflicts in car park space and events activities due to constrained site.</p>	<p>Any new toilet / change facilities could be developed in partnership and shared by the two clubs.</p> <p>Insurance policies could be shared by the clubs.</p> <p>Better coordination of activities.</p>	Address heritage issues to allow expansion of the Karting footprint.

Online and Club User Surveys

The Shire issued letters of invitation to all sport and recreation facility users to complete a survey seeking information about how the club or sport are operating and what plans and needs they have for the future. Letters were issued to the groups in the first week of December 2020 and responses were to be received by 26 February 2021.

Club and user group survey responses were received from:

- Badgingarra Country Women's Association
- Jurien Sport and Recreation Centre
- Jurien Bay Country Golf Club
- Jurien Bay Motocross Club
- Letter regarding concern for the loss of the JS&RC gym

The Shire's website promoted the SRP project and invited the community to complete online surveys regarding personal and family uses of the Shire's sport and recreation facilities. The online survey was posted on the Shire's website in the first week of December 2020 closing 26 February 2021.

Community survey responses received including one from the Cervantes Men's Shed. A total of 50 responses were received:

Table 31: Survey Responses by Townsite

Location	Number	Percentage
Badgingarra	4	8%
Dandaragan	16	32%
Jurien Bay	23	46%
Cervantes	7	14%
Total	50	100%

The following table is a summary of all club/group survey responses received. These reflect the information collected through the community surveys and workshops.

Table 32: Community Consultation Outputs

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Club / Group Survey responses									
Location	Main Facility	Club / Group	Facility	Activities	Membership	Inhibitors	Growth plans	Maintenance	Comments
Badgingarra	Community Recreation Centre	CWA Badgingarra Branch	Function room	Meet on second Thursday of the month, followed by an activity, speaker or outing for upskilling. Also cater for various community events	24 members Aged 35 -85 (mostly 60-80)		2016 - 19 2017 - 20 2019 - 17 2020 - 24 Growth is restricted by younger women who are busy with children, jobs on farm or off farm. Facilities are adequate		CRC Management Committee is effective. Regularly contribute cutlery and crockery.
Jurien Bay	Jurien Community Sport and Recreation Centre	Jurien Sport & Recreation Centre Committee	30 years old and increased use this year (Covid) has put a strain on the facilities and times available. Numerous maintenance and functionality issues with the building.	All activities		Poor condition of the building Need to address AFL club facilities specifically. Function Room ceiling and floor replacement, storage area for tables and chairs, cool room upgrade.	If as a result of the Shire's Recreation Area Plan, it is determined that the Jurien Sport and Recreation Centre building is not fit for purpose and therefore decides to construct a new building, the JSRC committee would like the following recommendations to be considered - (see separate letter)		
Jurien Bay	Jurien Community Sport and Recreation Centre	Letter of concern for loss of the gym instructor.		Gym					
Jurien Bay	Country Golf Club	Country Golf Club	Club facility and 18 hole golf course -Meeting / activity rooms - Toilets - Change rooms - Car parking - Security No wheelchair access Toilets and changerooms need upgrading Gravel car park needs upgrading	Corporate events Charity fund raising events. Golf coaching for new members. Host Golf WA junior clinics with the school. The club is used by multiple community organisations for annual staff parties; weddings; birthday celebrations; memorial gatherings etc. Every year at least two charity fundraising events are held. Over \$50,000 raised in past 10 years. ANZAC Day community event catering for ~150 every second year.	Typically 40-70 years Jurien residents 2020 – 119 (See table to right)	Irrigation of the fairways to improve playing condition - awaiting federal funding contribution. Will take 2 years to implement / develop. A year-round grassed golf course would provide opportunities and attract visitors. More regional and State level golf tournaments would be attracted to Jurien Bay.	Double membership in 5 years. - which will need additional club facilities. Restart Junior golf program. In future a golf buggy shed and longer practice fairway.	Club member volunteers undertake 95% of maintenance including operating the catering and bar facilities and maintaining the golf course. Cleaning is done fortnightly by a contractor. We intend to continue as a mainly volunteer organisation to avoid using development funds on staff costs. Volunteers for bar, catering and course maintenance and new volunteers are being developed to sustain these core activities. Membership fees, bar and catering profit, and	We are well supported by the Shire, and now share a common new water supply facility with the Shire. This was designed, managed and installed by Golf Club volunteers, and will benefit all of Jurien Bay, not just the Club. Our club attitude is that we are a part of the larger community, and welcome visitors whether they play golf or not.

SHIRE DANDARAGAN SPORT AND RECREATION PLAN: Club / Group Survey responses									
Location	Main Facility	Club / Group	Facility	Activities	Membership	Inhibitors	Growth plans	Maintenance	Comments
								competition fees maintain the financial health of the club, with scope to fund or partially additional facilities, as shown by stage 1 of the water supply project.	
Jurien Bay	Jurien Bay Motocross Club	Jurien Bay Motocross Club	<p>Undercover area at bar and canteen (no closed in rooms)</p> <ul style="list-style-type: none"> - Toilet block (no showers) - the Toilet block was donated to the Club by Wanneroo Junior Motocross Club and is in need or some maintenance but does the job - Plenty of room for car parking contained within the pits area - Easy Access - Fencing around property and a gate with a padlock that members have keys too when they sign up 	<p>Motocross racing</p> <p>The Club offers or hires out the track for coaching clinics.</p> <p>Sporting event that is not offered within a 200 plus km radius. We have one of the best sand tracks in WA and are keen to show case what Jurien Bay can offer in the MX community.</p>	<p>Aged 5 years and up</p> <p>Not many locals, majority of members are from around the State</p> <p>2020 - 83 members</p>	Funds to improve the facilities to make it more attractive and to be able to hold State level competitions	<p>To be able to hold State level events and to improve the infrastructure and facilities.</p> <p>Supporting infrastructure - our vision is to eventually:</p> <ul style="list-style-type: none"> - construct a timing tower at the finish line - build new ablution facilities containing shower/s - build a new club room <p>We would be happy to look at partnering with the Karting Club to try to achieve the new ablution facilities and club rooms to become a motorplex organisation.</p> <p>We could have State level events attracting riders from all around the State and interstate</p>	The facilities are maintained and cleaned by the Committee members who are also responsible for them. There are no issues with this arrangement as it is how we like it.	<p>In 2019, our Club joined up with the Geraldton and Woodridge Motocross Clubs to create a tri-series. Jurien pulled over 120 riders to our event which brought people to the town in which they spent money in the community. We are once again holding a tri-series with Geraldton and Noble Falls Motocross Club this year and are looking to make it bigger and better than previous. We operate on a very small budget and rely heavily on memberships and fundraising to keep us going. We are a Committee of only 8 and outside of that, we do not get much help by members as mentioned before, a lot of them are not locals.</p>

Additional Responses

In November, the consultancy team undertook an audit of the Shire's sport and recreation facilities. Information from accompanying Shire Officers included current leasing and management arrangements, facility works and planned projects, infrastructure functionality and general insight into the local community approach to managing facilities and services.

From mid November 2020 through to 26 February 2021 the consultant team contacted around half of the clubs and groups, inviting them to complete the club survey and offering to meet with them to discuss the project and assist with completing the survey by interview. Feedback during the telephone calls and community workshops indicated that the pre and post-Christmas period work and volunteer demands limited individual's capacity for project engagement. This period also occurred post Covid19 national and state shutdown, continued border closures and another week long shut down in the first week of February. The impact of Covid19 on people's personal and professional activities was acknowledged and for Jurien Bay and Cervantes in particular, the sudden increase in local tourism placed additional unanticipated demand on businesses and services providers who are also community volunteers.

Many of the groups did not respond to telephone calls, emails or letters regarding the project. Club websites and Facebook sites were reviewed for information about their activities and the workshops gave insights into all group's issues and future plans.

Summary Consultation Overview

Of the respondents to the community survey:

- 98% had utilised the Shire's sport and recreation facilities in the preceding 12 months.
- More than 50% accessed the facilities weekly, 20% daily, 16 fortnightly and 13% monthly.
- More than 95% used the sport and recreation facilities 2-10 times per year.
- More than 91% of residents drive to the facilities, with only 17% cycling and 20% walking.
- The primary activities engaged in when using the sport and recreation facilities were for:

○ Field sports	43.4%
○ Recreation / leisure	22%
○ School sports	8.7%
○ Casual sport or club uses	8.7%
○ Cultural / social activities	8.7%
○ Sports club activities (official, coach, committee)	6.5%
○ Entertainment / events	2%
- When asked about their satisfaction with the quality of facilities they use, the community responded:

○ 17% very satisfied;
○ 37.5% Somewhat satisfied;
○ 37.5% not satisfied; and
○ 8% neutral
- A range of reasons for why residents were unsatisfied with facilities were given, from poor layout, limited use opportunities, lacking maintenance, lacking weather cover, unsuitable changerooms, poor toilets, limited parking and other comments. This feedback will inform recommendations for priority actions when considered along with feedback for from workshops, interviews and surveys for each of the facilities.
- The ages of responding household groups indicated that although the general population of the Shire of Dandaragan is ageing, there is a higher level of sport and recreation facility use by comparatively younger community members:

- 26% under 18 years
 - 25% between 18 and 34 years
 - 33% 35 to 59 years, and
 - 16% 60 or over.
- 75% of the community survey responses were submitted by females.
- A wide range of comments and suggestions were made by community members and these are considered in the next section against each of the facilities.

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