

# ENVISION 20

SHIRE OF DANDARAGAN 20

## SPORT & RECREATION PLAN



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# INTRODUCTION

The four communities in the Shire of Dandaragan have strong connections to sport and recreation and the participation in sporting activities forms an essential part of regional living. Being a part of sport and recreation activities provides us with many social and health benefits including:

- Fostering social inclusion;
- Providing a sense of belongingness;
- Improving our physical health; and
- Giving opportunities to build relationships as participants share time and experiences together.

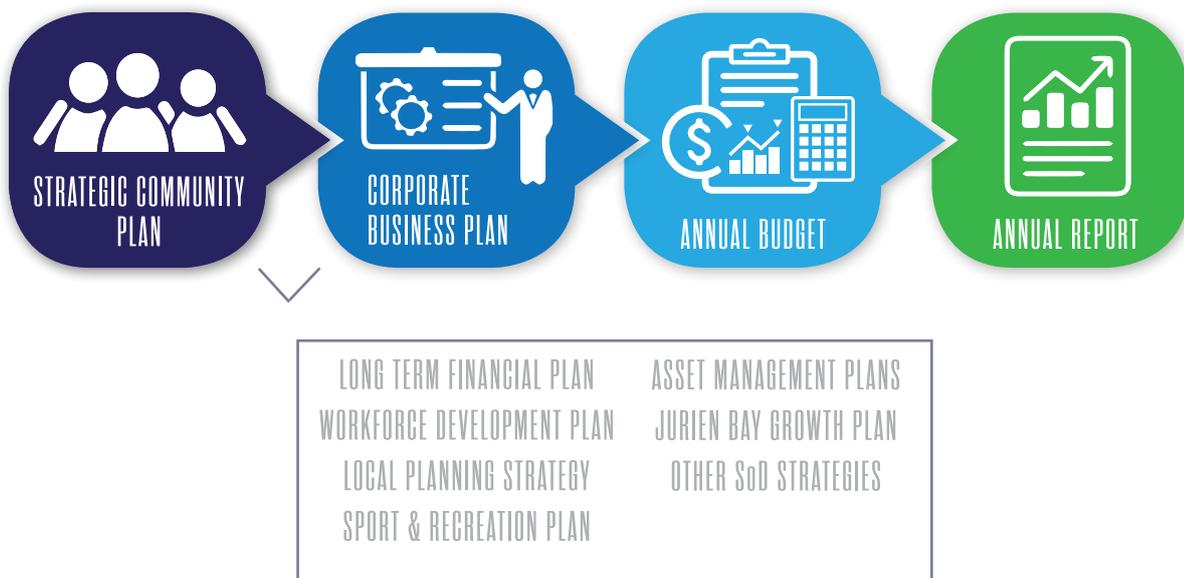
The current level of investment and quality of sporting infrastructure in the Shire is a source of community pride. The Shire has partnered with the various clubs and communities over many years by providing facilities, grant funding, volunteer support and leases of Shire vested land to develop infrastructure to meet local needs. The scale and scope of many of the facilities in each town would simply not have been possible without the extensive volunteer input, fundraising and community support which is commonplace within the Shire of Dandaragan.

The Shire's Sport and Recreation Plan considers the next generations of community recreation infrastructure development. While the current recreation assets are generally fit for purpose and respond to community needs, the consultation process for this project identified a number of gaps and areas where asset improvement is needed. In addition, the Shire has an important role in planning for longer term asset replacement and renewal needs of the community and to ensure this can be done in a fiscally sustainable manner. This is particularly the case for the major recreation centres in each town, which are ageing and present a number of operational, compliance and capacity issues.

This Sport and Recreation Plan distils the key information and recommended actions taken from the consultant's report developed by Dave Lanfear Consulting for sport and recreation planning in the Shire of Dandaragan. This report serves as Council's endorsed Plan and establishes key directions for future investments across the four towns.

# STRATEGIC ALIGNMENT

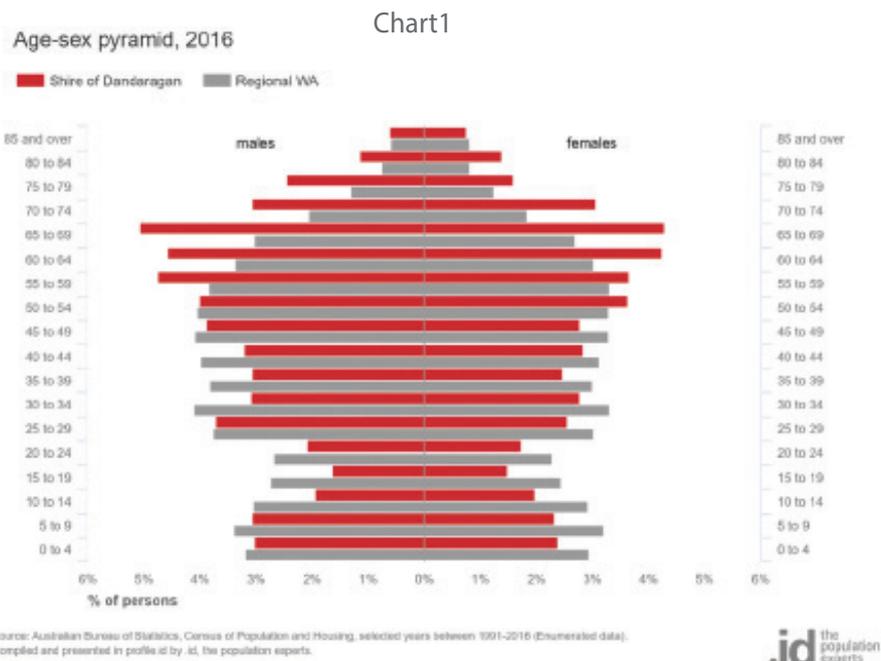
The Sport and Recreation Plan is linked to the Shire's other key strategies as shown below. Sport and recreation infrastructure in particular requires significant financial investments to build and operate and accordingly, this document has a key interaction with the Shire's Long Term Financial Plan and Asset Management Plans.



# OUR COMMUNITY

## KEY DEMOGRAPHIC INFORMATION

The Shire of Dandaragan has a unique blend of agricultural and coastal environment. Located within 200km north of Perth, the five townsites: Badgingarra, Cervantes, Dandaragan, Jurien Bay and Regans Ford, offer a diverse range of experiences and is home to approximately 3,259 residents. The region is also an attractive travel destination so throughout the year the Shire is actively servicing a significantly higher population that easily doubles in peak seasons.



The Shire's overall age profile has a median average age of 48 compared to the regional WA average of 39. It has increased by 5 years since the 2011 census indicating an aging population.

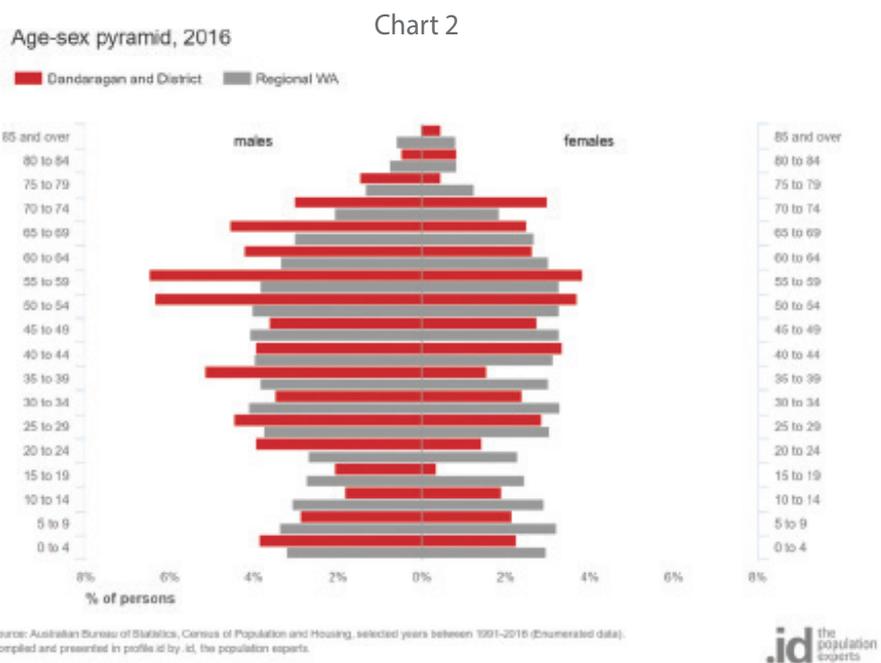


Chart 2 provides an overview of the Shire's inland region which has a higher prevalence of males compared to the regional WA average. The age profile also indicates a much higher percentage of men between 50 and 74 compared to the regional WA average.

# OUR COMMUNITY

Chart 3

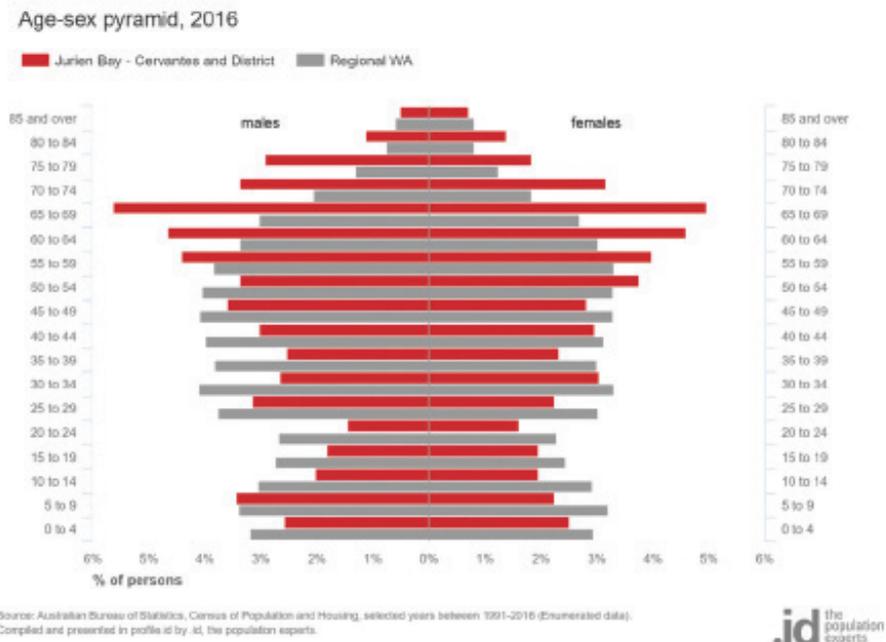


Chart 3 provides an overview of the Shire’s coastal population which has experienced significant growth attributed to people retiring to the coast. The graph highlights from a population percentage perspective, most age groups below 54 are less than the regional WA average. The Shire’s overall population of older couples without children is 15% which is 6% higher than the state average.

### Future Population Growth – Demand Analysis

The Strategic Community Plan is currently designed based on the aspiration that the Shire will achieve greater than average population growth. A comprehensive discussion of the Shire’s demographics and its implications for sport and recreation is contained in the consultants report.

**POPULATION**  
Estimated Population\*\*

**3,315**

**MEDIAN INCOME**

**\$752**  
Weekly Income

**HOUSING TENURE**

Owned	40.2%
Mortgage	23.2%
Renting	24.5%

**MEDIAN AGE**

**49**

**HOUSEHOLD TYPES**

Couple without Children	33%
Lone People	23.5%
Couples with Children	19.5%
Visitor Only Household	8.5%
One Parent Families	6%
Other	6%

**COUNTRY OF ORIGIN**

Australia	45.7%
England	40.7%
Scotland	10.5%
Ireland	7.9%

# KEY OBSERVATIONS

- The Shire's average age is materially higher than state average with a growing seniors population which is likely to influence participation in non-contact sports and passive recreation activities.
- The teenager / young workforce age group representation is materially below the state average which is likely to influence participation numbers in contact sports.
- Ancestry is dominated by traditional European backgrounds which is likely to influence sporting choices and facility demand.
- The imbalance in age groups presents a number of recreation issues for the Shire with some groups citing an under-investment in recreation opportunities for seniors, and other segments of the community citing recreation gaps as a reason why families leave.



# KEY TRENDS AND IMPLICATIONS

There are many key challenges and opportunities currently present in the sport and recreation sector and within the Shire which were identified in the consultant's report. These have been taken into consideration through the development of this Plan and underpin the long-term direction of the Shire's continued investment in sport and recreation. The most pertinent trends that influence the Shire's priorities and key actions are highlighted below.

## LOCAL / REGIONAL LEVEL

Regional living necessitates a higher level of facility investment than what might typically be considered appropriate purely from a population statistics viewpoint. This investment must still be achieved in a financially sustainable manner.

The Shire has ageing recreation buildings with identified gaps in their compliance with current building standards and community use demands.

There is increasing pressure to minimise user fees and rate increases and ratepayer funds must be spent wisely.

Our ageing demographics need to be considered when planning for infrastructure renewal

The quality of recreation infrastructure and diversity of sporting opportunities influence population retention.

## STATE/ NATIONAL LEVEL

Increasing trend towards non-structured recreation activities.

Volunteers are the backbone of many community sport and recreation organisations but the demands on them are increasing while overall volunteerism is declining.

Increasing facility standards brought about by peak sporting bodies, leads to increased customer expectations and cost legacies.

Promotion, guidance and State policy are aimed at increasing sport participation and physical activity which makes gaining grant funding for buildings difficult

Diverse, vibrant cultural hubs can be created around sports activities and collocated sport venues.

# KEY PRINCIPLES

The Shire has established the following four key principles to respond to the key trends and the core needs of the community to guide sport and recreation investment prioritisation.

## 1. ESTABLISHING A MINIMUM LEVEL OF SERVICE

This is a baseline commitment to the provision of infrastructure that will be led by the Shire in consultation with each community. As has been the historical norm in the Shire of Dandaragan, there is a valuable role for clubs and communities to play in building on this baseline through their own fundraising and by securing funding from other sources.

### LEVEL OF SERVICE

Minimum Level of Service provided by the Shire to the four population centres



**INDOOR SPACE**  
Indoor space with meeting rooms, kitchen, and function capability.

**B C D J**

**GENDER DIVERSITY**

4 sets of gender diverse changing rooms with toilets and showers.

**C D J**





**EXTERNAL COVERED VIEWING AREAS\***

**B C D J**



**UMPIRE ROOM**

**C D J**



**BASKETBALL J**

Indoor full-size basketball with multiple court markings.



**INTERNAL STORAGE**

**B C D J**

**YOUTH\*\***

Play area / skate facilities for the youth / young children, drinking fountain and seating.

**B C D J**



**OUTDOOR MULTI-FUNCTIONAL COURT SPACE**

x2 for the provision of tennis, netball and basketball (floodlit to evening training use).

**B C D J**





**SPORTS OVAL + PITCH**

One senior oval space which can accommodate the seasonal sports of Australian Rules Football as a minimum but with the capability to accommodate rectangular sports (2 rectangular senior pitches).

**B C D J**

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### FACILITIES

Facilities not part of the minimum level of service provided by the Shire will be subject to community and/or external grant funding with an appropriate business case. Examples include;



**EXTERNAL STORAGE**



**OVAL TRAINING FLOODLIGHTS**



**SYNTHETIC BOWLS GREEN**

<b>B</b> BADGINGARRA	<b>D</b> DANDARAGAN
<b>C</b> CERVANTES	<b>J</b> JURIEN BAY

\* Badgingarra viewing area is facing bowling green and oval  
 \*\* The 'District' skate facility is in Jurien Bay. Other towns have 'Local' level skate facilities



**SHIRE OF DANDARAGAN**

# KEY PRINCIPLES

## 2. ESTABLISHING FUNDING PRIORITISATION

While the Shire's competitive grant rounds are seldom oversubscribed, a prioritisation system is needed to guide decision making on the distribution of Shire funding for community and club led projects.

PRIORITY RANKING	DESCRIPTION	FACILITY EXAMPLES/SCOPE	PRIMARY FUNDING SOURCES
Category 1 - Open Access Community Facilities	Projects that are fully managed and implemented by the Shire and that provide open and free access for the community.	Infrastructure identified in minimum level of service.	Annual Budget Shire Led Grant Applications
Category 2 – Co-Located Sporting Clubs and Facilities	General sporting clubs who share facilities, reserves, courts, change rooms. These facilities are generally available for hire or use outside of booked club time.	Co-located recreation centre facilities.	Annual Budget Shire Led Grant Applications (major upgrades) Club Led Grant Applications (minor upgrades)
Category 3 – Sport Specific / Exclusive Clubs and Facilities	Facilities that are targeted at specific sports and require membership or have restricted access to general public use. These facilities generally operate under leases to designated clubs and provide a degree of exclusive access.	Motor sports, bowling greens, golf courses, equestrian facilities, unlicensed community group hire spaces within clubhouses.	Shire Grant Programs Club Funds Club Led Grant Applications
Category 4 – Commercial business activities and/or licensed venues.	Facilities that operate as a business under restricted access arrangements and/or have a licensed bar. These facilities will be supported via long term exclusive leases but will exclude further financial commitments from the Shire to operations, facility maintenance, structural maintenance or upgrades.	New or major refurbishment of standalone clubhouses / Country Clubs, licensed areas within clubhouses	Club Funds Club Led Grant Applications

# KEY PRINCIPLES

Where Council is considering multiple eligible projects, within the same category during a funding program, the following assessment criteria will be used to establish the priority of projects.

- Projects that address structural failure;
- Projects that address facility non-compliance;
- Projects that contain co-funding contributions from the user group or funding applicant;
- Projects that address gender inequity;
- Projects that improve the accessibility of facilities; and
- Project that can demonstrate increased facility utilisation or participation.



# KEY PRINCIPLES

## 3. MASTERPLANS WILL GUIDE THE FUTURE DEVELOPMENT OF RECREATION PRECINCTS THAT PREVENT DUPLICATION OF FACILITY SPACES

Master planned sites maximise efficient and multiple uses of indoor and outdoor facilities by a broad range of users. There are a number of important asset renewal and improvement issues that need to be resolved in respect of each Community Recreation Centre that require detailed community led decision making, consultation and prioritisation.

### EXAMPLE OF MASTERPLAN OUTPUT



## 4. ONGOING CLUB GOVERNANCE, VOLUNTEER & COMMUNITY GROUP SUPPORT

All sporting clubs within the Shire are experiencing increases in workloads and complexities managing their activities and volunteer resources. The Shire will provide a dedicated staff resource for ongoing support to assist clubs:

- Maintain up to date constitutions;
- Access and complete business planning templates;
- Access grant funding information;
- Access volunteer support resources; and
- Access club development support resources.



# ACTION PLAN

The following action plan provides an overview of the short term projects and initiatives that will be led by the Shire over the coming years. It is important to note that a number of the recommendations in the consultant's report will be addressed through the precinct master planning process where further, targeted consultation will be undertaken with each community. Once each masterplan is completed, the action plan will be revised and updated.

Club specific projects will continue to be led by the individual clubs utilising existing funding streams and grant programs.

TOWN	DESCRIPTION	ESTIMATED COST	TIME FRAME
Shire Wide	<p>Development of Recreation Precinct Masterplans in following order:</p> <p>Cervantes, Jurien Bay, Dandaragan, Badgingarra.</p> <p>Masterplans will address: Minimum standards, co-location, evacuation centre size requirements, changeroom availability for both genders, storage and meetings rooms.</p>	\$30,000 each	2021 - 2026
Shire Wide	Development of a business case template to support club planning, project development and funding proposals.	Internal costs only	2022-2023
Shire Wide	Facilitate the development of a common facility / space booking platform to assist clubs and recreation centre management committees.	<p>\$0</p> <p>Software solution includes commission-based payment model.</p>	2022
Shire Wide	Ongoing club development and governance support.	<p>\$30,000 p.a.</p> <p>(staff time)</p>	Ongoing

Cervantes	Cervantes Recreation Centre - Resolution of Roof Leaks over mezzanine and wall cladding.	\$70,000	2021 - 2023
Cervantes	Provision of a land lease to the Cervantes Men's Shed in accordance with the Cervantes Recreation Precinct Masterplan.	Internal costs only.	2022
Cervantes	Cervantes Recreation Centre - Redevelopment of Western Building Entry and Library Space.	\$TBC	2023 - 2024
Cervantes	Construction of new changerooms and decommissioning of existing shed changeroom.	\$TBC	2023 - 2024
Cervantes	Renewal of aging skate park ramps and installation of new elements to playground.	\$70,000	2023
Cervantes	Construction of pedestrian pathway between Country Club and Recreation Centre.	\$100,000	2025
Cervantes	Redevelopment of oldest two tennis courts into 2 multi-courts to provide tennis, basketball and netball.	\$TBC	At end of current facility useful life.
Cervantes	Ongoing advocacy for Federal or State funding to facilitate the connection of the town to the Turquoise Way Path	\$3,000,000	Ongoing
Dandaragan	Dandaragan Community Centre - Upgrades to septic tanks to support peak use at major events.	\$12,000	2022 - 2023

Dandaragan	Dandaragan Golf Club - ongoing annual financial assistance to mitigate impacts of Mistletoe	\$10,000 p.a.	Ongoing
Jurien Bay	Jurien Sport and Recreation Centre - replace the eastern verandah.	\$100,000	2022 - 2023



# CURRENT SHIRE FUNDING SUPPORT FOR CLUBS AND COMMUNITY GROUPS

SHIRE GRANT FUNDING	SUMMARY	FUNDING TARGETS	OTHER DETAILS	USUAL TIMELINE
Club Development Officer	The Shire's Club Development Officer works with local clubs and organisations to provide information and guidance on sponsorship, fundraising, grants, event management, planning, marketing and promotions, membership, constitutions and volunteer training	All community groups and sporting clubs within the Shire of Dandaragan.		Ongoing
Community Grants Scheme	<p>The Community Grants Program fund recurring and annual community grants in order to assist with:</p> <ul style="list-style-type: none"> <li>- Programs, activities and initiatives delivered by community groups;</li> <li>Support community development initiatives;</li> <li>- Increase the range of events, activities and services in the Shire of Dandaragan; Encourage the development of excellence and leadership in recreational, sporting, economic, tourism and cultural pursuits; and</li> <li>- Encourage the promotion of the Shire of Dandaragan's positive attributes.</li> </ul>	All community groups and sporting clubs within the Shire of Dandaragan.	Maximum annual grant of \$2,000.	Funding applications close in June and are announced in August each year.

# CURRENT SHIRE FUNDING SUPPORT FOR CLUBS AND COMMUNITY GROUPS

<p>Tronox Management and Shire of Dandaragan Sporting and Recreation Facilities Fund</p>	<p>This fund aims to assist local sporting and recreation organisations to purchase items of durable equipment and for providing minor capital improvements.</p> <p>\$30,000 per annum in grant funding is available each financial year.</p>	<p>All community groups and sporting clubs within the Shire of Dandaragan.</p>	<p>Maximum project cost of \$40,000</p> <p>Applicants must contribute at least 50% of the total project value.</p>	<p>Funding applications close in June and are announced in August each year.</p>
<p>Sporting and Recreational Capital Works Fund</p>	<p>The Shire of Dandaragan allocates 1% of total budgeted rates each financial year to assist sporting and recreational groups with the replacement, renewal and improvement of capital infrastructure.</p> <p>Approximately \$67,000 is currently set aside with any underspend allocated to the reserve account for future use.</p>		<p>To be eligible for funding under this program, Community and Sporting Groups must:</p> <ul style="list-style-type: none"> <li>- Submit a CSRFF application or an application to another funding source for the project;</li> <li>- Contribute a minimum of 1/6th of the total project cost in cash</li> </ul>	<p>Generally in accordance with the CSRFF Small and Annual Grants round timeframes.</p>

# INELIGIBLE PROJECTS

The following list provides an overview of items that will not be funded by the Shire. These items are deliberately discouraged, or the responsibility of the user groups or other parties to deliver.

- Capital renewal works on clubhouses with exclusive use / licensed area facilities with lease conditions for maintenance and structural renewal;
- Ad hoc funding requests out of funding rounds or budget cycles;
- Requests that have not sought other funding sources where the project is clearly aligned to existing funding rounds and grant providers;
- Requests that are from groups or facilities that discriminate against gender, race etc (unless a legislative exemption applies);
- Retrospective funding for projects already completed or underway;
- Projects where no consultation with Shire staff has been undertaken;
- Requests from groups that have not adhered to key requirements of their association rules (constitution) (e.g. no recent AGM, no up to date financials);
- Facilities that are on private land or public land without a lease / usage agreement;
- Facilities with the primary aim of producing profit;
- Projects that deliver non-compliant development or do not meet Australian Standards;
- Consumable items;
- Recurrent maintenance or standard operating costs; and
- Projects where clubs cannot demonstrate their financial ability to contribute or meet the future recurrent costs of the project.



## REVIEW

The Sport and Recreation Plan requires regular review and monitoring to ensure it reflects the needs of the community and responds to the ongoing capacity of the Shire to deliver the endorsed outcomes. This will be carried out on a four-yearly basis to follow the major review cycle of the Shire's Strategic Community Plan and at the completion of each precinct masterplan.

The Shire's annual report will be utilised to communicate with the community the status of the projects identified in the action plan.



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